

**Department of Housing and
Community Development**

ANNUAL HOUSING ELEMENT PROGRESS REPORT

City or County Name: City of Sacramento.

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Reporting Period by Calendar Year: from January 1, 2011 to December 31, 2011.

These forms and tables must be submitted to HCD and the Governor's Office of Planning and Research (OPR) on or before April 1, of each year; submit separate reports directly to both HCD and OPR (Government Code Section 65400) at the addresses listed below:

Department of Housing and Community Development
Division of Housing Policy Development
P.O. Box 952053
Sacramento, CA 94252-2053

-and-

Governor's Office of Planning and Research
P.O. Box 3044
Sacramento, CA 95812-3044



The City of Sacramento's 2008-2013 Housing Element was adopted in November 18, 2008. Despite a reduction in staff resources, the City and the Sacramento Housing Redevelopment Agency (SHRA) are making progress implementing Housing Element programs. The following is a list of highlighted accomplishments the City has made, or continued to make, in 2011:

- The City adopted the Northeast Line Implementation Plan, a planning effort to promote reinvestment, redevelopment, and revitalization along the light rail corridor that includes the Globe, Arden/Del Paso and Royal Oaks Light Rail Stations. The Plan included land use changes to better streamline uses that support an active and safe commercial corridor such as mixed use and mixed density housing.
- The Analysis of Impediments to Fair Housing Choice (AI) was adopted in Fall of 2011.
- The City maintained a 99.52% lease up of available housing choice vouchers and used 101.5% of available funding.
- The City supported the Human Rights/Fair Housing Commission with annual CDBG funding.
- Two hundred and forty seven sewer credits were issued, helping to create 352 new jobs and 178 infill and low income housing units.
- The City approved financing for the Kelsey Village Project a 20 units permanent supportive housing project.
- 7th and H, a 150 unit project serving extremely low income individuals, began construction.
- The City provided Community Development Block Grant (CDBG) funds to Mercy Housing in order to provide technical assistance to social service providers that wish to develop supportive housing for special needs groups such as emancipated foster youths, persons with HIV/AIDS, etc.
- The Rental Housing Inspection Program has completed the fourth year of inspections. A total of 5,912 initial inspections were performed.

- Twenty five vacant and foreclosed single family properties were acquired, rehabilitated and sold to low- to moderate-income owner occupant families through the Boarded and Vacant Program.
- The City assisted 103 low- and very low-income residents with grants for emergency repairs and/or accessibility modifications to their homes.

For the 2006-2013 Housing Element cycle, the City of Sacramento was assigned its share of the Regional Housing Needs Allocation (RHNA) by the Sacramento Area Council of Governments (SACOG). Under the Housing Element requirements, the City needed to identify sufficient sites for, and encourage the production of 17,649 housing units by 2013. The City has completed 63% of its RHNA in six years.

In 2011, 140 deed restricted affordable units were issued building permits, 140 of which were newly constructed units. Twenty six market rate units that were issued building permits were found to be affordable to moderate income families or below. The affordability of these market rate units have been attributed to falling home sale prices and stagnant rents in some zip codes.

Overall the City began construction or rehabilitation of 274 housing units in 2011, down from 344 units in 2010. Housing production in the City remains in sharp contrast to a year such as 2006 when 4,853 units were counted towards the City's RHNA requirement. The combination of a gradually recovering housing market as well as building restrictions in North Natomas will likely result in low housing production again in 2012.

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation
 (CCR Title 25 §6202)

Jurisdiction The City of Sacramento
Reporting Period January 1, 2011 - December 31, 2011

Table A

Annual Building Activity Report Summary - New Construction
Very Low-, Low-, and Mixed-Income Multifamily Projects

| Housing Development Information | | | | | | | | Housing with Financial Assistance and/or Deed Restrictions | | Housing without Financial Assistance or Deed Restrictions | |
|---|------------------|-------------------------------|------------------------------------|----------------|---------------------|------------------------------|-------------------------------|--|---|---|--|
| 1 | 2 | 3 | 4 | | | | 5 | 5a | 6 | 7 | 8 |
| Project Identifier (may be APN No., project name or address) | Unit Category | Tenure R=Renter O=Owner | Affordability by Household Incomes | | | | Total Units per Project | Est. # Infill Units* | Assistance Programs for Each Development | Deed Restricted Units | Note below the number of units determined to be affordable without financial or deed restrictions and attach an explanation how the jurisdiction determined the units were affordable. Refer to instructions. |
| | | | Very Low- Income | Low- Income | Moderate- Income | Above Moderate- Income | | | | | |
| 7th and H | 5+ | R | 140 | 0 | 0 | 0 | 140 | 140 | Tax Increment, HOME | Deed | |
| Second Residential Units | SF | R | 0 | 3 | 0 | 0 | 3 | | | | **Note |
| Single Family | SF | O | 15 | 0 | 0 | 0 | 15 | | | | **Note |
| Duplex | 2-4 | R | 0 | 4 | 0 | 0 | 4 | | | | **Note |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| (9) Total of Moderate and Above Moderate from Table A3 ▶▶ | | | 4 | 5 | | | 9 | | | | |
| (10) Total by income Table A/A3 ▶▶ | | | 155 | 7 | 4 | 5 | 171 | 140 | | | |
| (11) Total Extremely Low-Income Units* | | | 140 | | | | | | | | |

* Note: These fields are voluntary

**Note: Affordability of unit determined by using average rents and median sales prices per square foot by zip code as well as household income (using no more than 30% of gross household income).

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation
 (CCR Title 25 §6202)

Jurisdiction The City of Sacramento
Reporting Period January 1, 2011 - December 31, 2011

Table A2
Annual Building Activity Report Summary - Units Rehabilitated, Preserved and Acquired pursuant to GC Section 65583.1(c)(1)

Please note: Units may only be credited to the table below when a jurisdiction has included a program in its housing element to rehabilitate, preserve or acquire units to accommodate a portion of its RHNA which meet the specific criteria as outlined in GC Section 65583.1(c)(1)

| Activity Type | Affordability by Household Incomes | | | | (4) The Description should adequately document how each unit complies with subsection (c)(7) of Government Code Section 65583.1 |
|-----------------------------------|------------------------------------|-----------------|------------|-------------|---|
| | Extremely Low-Income* | Very Low-Income | Low-Income | TOTAL UNITS | |
| (1) Rehabilitation Activity | 11 | 92 | 0 | 103 | Hotel Berry, per Program 75 of the City's Housing Element |
| (2) Preservation of Units At-Risk | 0 | 0 | 0 | 0 | |
| (3) Acquisition of Units | 0 | 0 | 0 | 0 | |
| (5) Total Units by Income | 11 | 92 | 0 | 103 | |

* Note: This field is voluntary

Table A3
Annual building Activity Report Summary for Above Moderate-Income Units
(not including those units reported on Table A)

| | 1. Single Family | 2. 2 - 4 Units | 3. 5+ Units | 4. Second Unit | 5. Mobile Homes | 6. Total | 7. Number of infill units* |
|---|---------------------|-------------------|----------------|-------------------|--------------------|-------------|----------------------------------|
| No. of Units Permitted for Moderate | 4 | 0 | 0 | 0 | 0 | 4 | |
| No. of Units Permitted for Above Moderate | 5 | 0 | 0 | 0 | 0 | 5 | |

* Note: This field is voluntary

ANNUAL ELEMENT PROGRESS REPORT
Housing Element Implementation
 (CCR Title 25 §6202)

Jurisdiction The City of Sacramento
Reporting Period January 1, 2011 - December 31, 2011

Table B**Regional Housing Needs Allocation Progress****Permitted Units Issued by Affordability**

| Enter Calendar Year starting with the first year of the RHNA allocation period. See Example. | | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | | Total Units to Date (all years) | Total Remaining RHNA by Income Level |
|--|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------------------------|--------------------------------------|
| Income Level | | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | | |
| Very Low | Deed Restricted | 2,472 | 390 | 178 | 78 | 6 | 166 | 243 | | | 1,061 | 1,329 |
| | Non-deed restricted | | 0 | 0 | 29 | 18 | 20 | 15 | | | 82 | |
| Low | Deed Restricted | 2,582 | 265 | 328 | 158 | 24 | 27 | 0 | | | 802 | 1,076 |
| | Non-deed restricted | | 0 | 18 | 549 | 76 | 27 | 7 | | | 704 | |
| Moderate | Deed Restricted | 3,603 | 59 | 2 | 0 | 0 | 0 | 0 | | | 61 | 1,028 |
| | Non-deed restricted | | 625 | 918 | 900 | 42 | 25 | 4 | | | 2,514 | |
| Above Moderate | | 8,992 | 3,514 | 1,982 | 247 | 99 | 52 | 5 | | | 5,899 | 3,093 |
| Total RHNA by COG. Enter allocation number: | | 17,649 | 4,853 | 3,426 | 1,961 | 265 | 344 | 274 | | | 11,123 | 6,526 |
| Total Units ▶ ▶ ▶ | | | | | | | | | | | | |
| Remaining Need for RHNA Period ▶ ▶ ▶ ▶ ▶ | | | | | | | | | | | | |

Note: units serving extremely low-income households are included in the very low-income permitted units totals.

ANNUAL ELEMENT PROGRESS REPORT

Housing Element Implementation

(CCR Title 25 §6202)

| | |
|-------------------------|------------------------------------|
| Jurisdiction | The City of Sacramento |
| Reporting Period | January 1, 2011 - December 1, 2011 |

Table C

Program Implementation Status

| Program Description (By Housing Element Program Names) | Housing Programs Progress Report - Government Code Section 65583. Describe progress of all programs including progress in removing regulatory barriers as identified in the housing element. | | |
|---|---|-------------------|---|
| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
| 1. The City shall require energy efficiency standards in all SHRA funded new construction multi-family projects above Title 24 through the multi-family lending guidelines. Energy efficiency will also be encouraged to the extent feasible in rehabilitation projects funded by SHRA. | To promote and implement sustainability practices and assist in the reduction of energy use and associated costs for lower income households. Responsible Department: SHRA | Ongoing | The majority of SHRA funded multi-family new development is also financed using Low Income Housing Tax Credits. Consistent with the California Tax Credit Allocation Committee (TCAC), SHRA funded new construction projects typically exceed Title 24 energy standards by at least 10%. To codify this and to ensure that all SHRA financed projects incorporate sustainability features, SHRA has included requirements in their newly modified Multifamily Lending and Mortgage Revenue Bond Policies that new construction projects qualify for at least five points and rehabilitation for at least three points under the 9% TCAC sustainability scoring criteria. Requiring this will ensure that new construction projects exceed Title 24 and that rehabilitation projects also incorporate sustainability measures. |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|--|--|-------------------|--|
| <p>2. The City shall research housing types and developments that accommodate the use of neighborhood electric vehicles (NEV), particularly those that meet the mobility needs of seniors and persons with disabilities. A report will be produced summarizing the research and will recommend ways to facilitate or encourage their use in housing.</p> | <p>Identify changes to building standards necessary to promote housing development that incorporates the use of NEVs.</p> <p>Responsible Department: Community Development</p> | <p>2013</p> | <p>Due to the lack of staff resources this program is on hold for the near future.</p> |
| <p>3. The City shall develop guidelines for large residential developments over 10 acres as well as master planned communities to ensure a variety of densities and housing types.</p> | <p>Ensure a variety of housing types and densities in residential development. Adopt new residential development guidelines.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>Due to the lack of staff resources this program is on hold for the near future.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|---|--|--------------------|---|
| <p>4. The City shall amend the Artist's Live/Work Space Ordinance to allow a broader definition of live-work units in all multifamily and most residential zones subject to comply with developmental standards. The City shall remove "Artist" from the title of the ordinance.</p> | <p>Encourage the production of live/work housing.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>Due to the lack of staff resources this program is on hold for the near future.</p> |
| <p>5. The City values inclusionary housing and is interested in expanding it citywide. Staff is directed to work with all stakeholders, and report back within one year to Council to determine whether it is feasible to extend the Mixed Income Housing Ordinance citywide, and if so, in what manner. The City shall use an economic analysis to evaluate the impact, timing and process of incorporating inclusionary housing obligations on areas not currently subject to the Mixed Income Housing Ordinance.</p> | <p>Determine the feasibility of expanding the inclusionary ordinance to other areas in the City in order to promote mixed income development throughout the City.</p> <p>Responsible Department: SHRA (primary); Community Development.</p> | <p>2009</p> | <p>The City is currently reviewing its inclusionary ordinance in light of the recent court decisions, the current state of the housing market, and community concerns about the over-concentration of affordable housing in some areas of the City. The key objective is a citywide approach that will result in quality affordable housing that is well-integrated in to our communities. The inclusionary ordinance will be updated simultaneously as part of the Housing Element update process which will begin in August of 2012. That process will involve a robust outreach process that will need to take into account the perspectives and interests of all stakeholders, throughout the City.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|--|--|--------------------|---|
| <p>6. The City shall evaluate and implement changes necessary in the City's Zoning Code and building review process to encourage the use of manufactured housing as a quality affordable housing alternative housing type in urban centers, corridors and near transit stations.</p> | <p>Promote the use of manufactured housing as a quality alternative affordable housing type.</p> <p>Responsible Department: Community Development</p> | <p>2012</p> | <p>Due to the lack of staff resources this program is on hold for the near future.</p> |
| <p>7. The City shall amend the Zoning Code to change the parking requirement for second residential units ("granny flats") from one space per bedroom to one space per unit.</p> | <p>Increase the feasibility and production of second residential units.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>The City will modify the parking requirements for second residential units as part of a comprehensive update to its parking regulations, which is anticipated to be completed by October 2012.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|---|---|--------------------|--|
| <p>8. The City shall conduct a study to research housing types and affordability programs that may accommodate lower income populations such as limited equity housing cooperatives, manufactured housing, land trusts, boarding homes, rooming houses and shared housing, determine if these housing types are appropriate, and define and clarify the permitting process for these housing types.</p> | <p>Identify new alternative affordable housing types and revise City regulations as needed to encourage their development.</p> <p>Responsible Department: SHRA (primary); Community Development</p> | <p>2010</p> | <p>Due to the limitation of available funding sources to pay for staff, SHRA has not been able to conduct this research.</p> |
| <p>9. The City shall develop a study proposing best practices for incorporating multifamily developments with other surrounding uses and housing types. The study will analyze the feasibility of building smaller apartment complexes and how to integrate this housing type in areas with single-family homes. The study would also determine what building and site design features are optimal both for transitioning from lower density to higher density development, and creating a distinct identity for each multifamily development.</p> | <p>Develop best practices for incorporating multifamily developments with other surrounding uses and housing types in order to inform future regulations or guidelines.</p> <p>Responsible Department: Community Development; SHRA</p> | <p>2010</p> | <p>Due to the lack of staff resources this program is on hold for the near future.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|---|--|--------------------|---|
| <p>10. The City shall update the Single-Family Residential Design Checklist and the Multifamily Residential Guidelines to include CPTED strategies.</p> | <p>Ensure CPTED principles are incorporated into and consistent with the City's residential design principles.</p> <p>Responsible Department: Community Development (primary); Police;</p> | <p>2009</p> | <p>In 2009, Community Development Staff with the Police, Development Services, and Utilities Departments made recommendations on how to improve these design guidelines. However, due to the lack of staff resources this project is on hold for the near future.</p> |
| <p>11. The City shall revise SHRA's Multifamily Lending Guidelines to develop siting criteria for new multifamily and permanent supportive housing developments and to ensure that all SHRA financed multifamily rental projects (new construction and rehabilitation) incorporate security measures such as installation of security camera, enhanced lighting and roving security patrols.</p> | <p>Increase and maintain security and safety in all SHRA-financed multifamilyrental projects and the neighborhoods in which these projects are located.</p> <p>Responsible Department: SHRA; Police; Planning</p> | <p>2009</p> | <p>On March 17, 2009, the City Council adopted revised Multifamily Lending Guidelines for SHRA financed multi-family housing. Included in these guidelines are project priorities that reflect siting criteria and specific security requirements.</p> <p><u>Siting Criteria:</u> The first priorities for SHRA funding are preservation and recapitalization of existing project. For new construction projects, the priorities indicate that SHRA is interested first in units meeting the requirements of the City's Inclusionary Housing Ordinance, which are the "new growth" areas of the City and second, in units in census tracts with low poverty rates (under 30%). Permanent supportive housing units are typically funded through Agency driven NOFAs or other special funding programs and have a high amount of oversight. SHRA will be working on specific proactive siting criteria for future permanent supportive housing project.</p> <p><u>Security:</u> All SHRA funded projects are required to have adequate exterior security lights and cameras. In addition, all projects must have professional property management that considers resident safety and security. Finally, all projects over 150 units must provide roving security patrols.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|---|---|-----------------------|---|
| <p>12. To ensure on-going safety and security, the City through SHRA will annually inspect SHRA financed multifamily projects for compliance with security, maintenance, and social service requirements.</p> | <p>Ensure that SHRA-financed multifamily projects are safe, viable and attractive assets to the community and for the residents living in them.</p> <p>Responsible Department: SHRA; Police; Community Development</p> | <p>Ongoing</p> | <p>SHRA's Portfolio Management Department is responsible for ensuring on-going compliance with funding requirements, security, maintenance and social services in all SHRA funded projects. Prior to project approval, developers must have SHRA approval of a management company and management plan, appropriate security measures and financing plan to ensure on-going operations. In addition, all projects must submit a resident services plan prior to funding approval with appropriate on-site services provided at least 15 hours a week. Annually, the portfolio management department physically inspects each property to ensure that Housing Quality Standards (HQS) are met, that social services are being provided and that all required record-keeping is up to date. At SHRA's sole discretion, additional compliance audits can be performed.</p> |
| <p>13. As part of the General Plan implementation process the City shall rezone sites adjacent to light rail stations (consistent with the City's light rail station ordinance) in order to promote transit oriented, higher density, and mixed use residential development.</p> | <p>Provide adequate sites to accommodate 1,500 housing units by 2013.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>In Fall 2009 1,668 parcels were rezoned to be consistent with the new 2030 General Plan. Many of these sites were located within one ¼ mile of a light rail stations. Additionally, the Shovel Ready Sites Program (Program 40) will involve rezoning sites to encourage transit oriented development.</p> <p>On March 15th the Northeast Line Implementation Plan was adopted. This was a planning effort to promote reinvestment, redevelopment, and revitalization along the light rail corridor that includes the Globe, Arden/Del Paso and Royal Oaks Stations. The Plan included land use changes to better streamline uses that support an active and safe commercial corridor such as mixed use and mixed density housing as well as office and general commercial uses. Additionally, the Plan has recommended infrastructure improvements that focus on key areas along the light rail corridor to encourage catalyst and near term development in the area</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|--|---|-------------------------|--|
| <p>14. The City shall work with residential developers to submit applications to the Proposition 1C Transit Oriented Development Housing Program through the California Department of Housing and Community Development.</p> | <p>Obtain Proposition 1C funding to support the development of infill housing and mixed-use projects.</p> <p>Responsible Department: Community Development (primary); SHRA; Economic Development</p> | <p>2008-2010</p> | <p>In 2008, the City received approximately \$80 million in Proposition 1C funding for the Downtown Rail Yards, Township 9, Curtis Park Village, La Valentina Station, and Broadway Lofts.</p> <p>In 2009, \$55 million was received in Prop 1C funding for the Downtown Rail Yards and Capitol Lofts. These projects included a substantial amount of affordable housing.</p> |
| <p>15. The City shall develop and expand incentive programs to improve management and maintenance of privately owned rental housing within older neighborhoods and commercial corridors, particularly four-plexes and apartments. Program elements may include improved coordination with neighborhood code enforcement, problem-oriented policing efforts, property management districts, and other proactive efforts along commercial corridors in affiliation with business and neighborhood associations.</p> | <p>Increase participation by owners of small rental properties in rehabilitation programs to improve the management and maintenance of these properties.</p> <p>Responsible Department: Police /Code Enforcement (primary); SHRA</p> | <p>2010</p> | <p>Staff reductions in the Police and Code Enforcement Departments have delayed the implementation of this program. However, the City's Rental Inspection Program (Program 77 in this report) is making significant progress in maintaining and inventorying our rental housing stock.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|---|---|-----------------------|--|
| <p>16. The City shall make planning and policy documents more easily accessible, such as placing items on the City's website, and shall promote additional opportunities for community participation.</p> | <p>Improve public access to Community Development documents and increase community participation in public outreach events.</p> <p>Responsible Department: Community Development</p> | <p>2009</p> | <p>In 2009 the Community Development Department's website eliminated unnecessary or redundant web pages in order to make policy documents and current outreach opportunities more readily available for public view.</p> |
| <p>17. The City shall involve residents and conduct public outreach for updates of the Analysis of Impediments to Fair Housing Choice (AI), the redevelopment implementation plan updates, and future consolidated plan updates.</p> | <p>Post information on websites, conduct community meetings, hold public hearings and other specialized outreach as needed.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>SHRA actively involves the community at large in all planning activities. SHRA is in the fifth year of the City's 2008-2012 Consolidated Plan and completed the update to the Analysis of Impediments in the fall of 2011. In the development of the Consolidated Plan SHRA is partnering with the US Department of Housing and Urban Development to pilot their new Consolidated Plan Tool. SHRA will hold community meetings as appropriate and may solicit input through surveys in various languages and working with external advocacy groups, social service providers and City departments.</p> <p>Many of the City's redevelopment implementation plans were recently updated in 2009 and a concerted effort was made to involve a wide spectrum of the public.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|---|---|-----------------------|---|
| <p>18. The City shall map the placement and licensing of new group homes, placement of emergency shelters, and other supportive housing and social services and shall coordinate with the Community Care Licensing Division of the State of California to ensure that such uses are provided throughout the City and not concentrated in any one neighborhood.</p> | <p>Ensure that group homes, emergency shelters, and other supportive housing and social services are provided throughout the City and prevent overconcentration of such uses in any one area.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>In 2009 Community Development staff began collecting data on supportive housing and other social services. However, due to the lack of staff resources this program will be on hold for the near future.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|--|--|-----------------------|---|
| <p>19. The City shall address the foreclosure crisis using a variety of approaches including pre-foreclosure intervention aimed to keep homeowners in their homes and neighborhood reinvestment strategies aimed to occupy homes left vacant due to foreclosure while using on-going federal and state legislative advocacy and data analysis to inform the approaches.</p> | <p>Assist in the prevention of foreclosures and the impacts of foreclosures on neighborhoods.</p> <p>Responsible Department: SHRA (primary); Code Enforcement; Neighborhood Services; City Attorney</p> | <p>Ongoing</p> | <p>Since late in 2007, SHRA has been working with both the City and County on a comprehensive strategy to combat the foreclosure crisis in Sacramento. Importantly, SHRA is administering approximately \$40 million in grant funding (\$16.7M for the City and \$22.5 for the County) from HUD under the Neighborhood Stabilization Program (NSP) round one and round three allocations. The NSP is aimed to eliminate neighborhood blight resulting from vacant, foreclosed homes. On February 24, 2009, the City Council approved SHRA's plan for NSP program development and expenditures. SHRA's plan involves three unique programs: (1) the Vacant Properties Program provides financing incentives to encourage for-profit and non-profit builders to purchase, rehabilitate, and sell foreclosed single family homes in targeted areas; (2) the Block Acquisition and Rehabilitation Program works with established developers to acquire, rehabilitate (or demolish and rebuild) and maintain as common rental property, units (typically four-plex or duplex units) in designated areas where foreclosures and vacant properties have magnified existing physical and social blight issues; and (3) the Property Recycling Program allows SHRA to quickly acquire foreclosed properties and conduct the necessary rehabilitation or demolition, rent or dispose of properties to further redevelopment goals. To date, SHRA has impacted roughly 332 vacant, foreclosed properties and retained or created 900 jobs.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|--|---|-----------------------|---|
| <p>20. The City shall provide Housing Choice Vouchers to approximately 11,000 Sacramento households in the City and County in order to continue to provide housing options to very low- and extremely low-income residents.</p> | <p>Provide approximately 11,000 vouchers.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>SHRA, in its role as the Housing Authority for both the City and County of Sacramento, administers approximately 11,500 Housing Choice Vouchers. Housing Choice Vouchers cover the portion of fair market rent above the tenant's share which is set at approximately 30% of their income. The average annual household income for the Housing Choice Vouchers is \$13,972. In 2011, SHRA maintained a 99.52% lease up of available vouchers and used 101.55% of the available funding.</p> |
| <p>21. With the support of SHRA, the Human Rights/Fair Housing Commission will conduct annual fair housing audits to track compliance, enforce fair housing law, and help to eliminate housing discrimination.</p> | <p>Conduct one fair housing audit each year.</p> <p>Responsible Department: Human Rights/Fair Housing Commission; SHRA</p> | <p>Ongoing</p> | <p>SHRA supported the Human Rights/Fair Housing Commission with annual CDBG funding through 2011. The Human Rights/Fair Housing Commission provides direct assistance to persons who have faced housing or other forms of discrimination and refers those complaints either to legal aid centers or to the federal Housing and Urban Development or to the state Department of Fair Employment and Housing. City and SHRA staff provide referrals to the Human Rights/Fair Housing Commission to persons who have fair housing questions or concerns. Due to budget constraints SHRA can no longer fund the Human Rights/Fair Housing Commission but will continue to affirmatively further fair housing through policy and program activities.</p> |
| <p>22. Prepare a new Analysis of Impediments to Fair Housing Choice (AI) in order to assess the City's efforts at reducing housing discrimination and enforcing fair housing laws.</p> | <p>Prepare a new Analysis of Impediments to Fair Housing Choice (AI).</p> <p>Responsible Department: SHRA</p> | <p>2009</p> | <p>The Community Development Block Grant (CDBG) department of SHRA completed the update to Analysis of Impediments to Fair Housing Choice in 2011.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|--|---|-----------------------|--|
| <p>23. The City shall develop a report that will examine indicators of economic and social balance and evaluate housing needs. Housing needs would include those of different ethnic groups and cultures. The report would also analyze the production and investment in housing from the neighborhood to the regional level.</p> | <p>Assist the City in better identifying, understanding, and responding to economic, social, and housing needs and setting priorities for the use of funds to meet those needs.</p> <p>Responsible Department: SHRA (primary); Community Development</p> | <p>2009</p> | <p>Due to the limitation of available funding sources to pay for staff, SHRA has no immediate plans to develop this report.</p> |
| <p>24. The City shall provide for fair-housing information in appropriate public locations and disseminate such information in different languages.</p> | <p>Educate the public and developers about fair housing requirements and reduce housing discrimination.</p> <p>Responsible Department: Development; SHRA</p> | <p>Ongoing</p> | <p>SHRA will provide periodic updates to their website to educate the public and developers about fair housing requirements.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
|---|---|-----------------------|--|
| <p>25. The City shall participate in efforts to address regional equity and fair share issues through education and coalition building.</p> | <p>Work with cities, counties, and regional agencies in the SACOG region to increase the development of affordable housing throughout the region.</p> <p>Responsible Department: Community Development (primary); SHRA</p> | <p>Ongoing</p> | <p>City staff has initiated discussions with SACOG staff on how to report on regional housing production and consider strategies to encourage affordable housing development in each jurisdiction.</p> <p>SACOG, in collaboration with jurisdictions throughout the region is currently developing a Housing Work Plan which includes:</p> <ul style="list-style-type: none"> • Assessment of existing conditions affecting housing - demographics, market conditions, housing stock • Inventory of housing policies and funding • Review of region’s existing analyses of impediments to fair housing • Jobs-Housing Fit measure • Combined housing and transportation cost analysis |
| <p>26. In conjunction with the Human Rights/Fair Housing Commission, the City shall provide information and technical assistance to support the efforts of the Sacramento Apartment Owner’s Association, the local Board of Realtors, and other organizations to increase awareness of fair housing laws</p> | <p>Annually provide brochures, pamphlets and presentations to Apartment Owner’s Association and the local Board of Realtors.</p> <p>Responsible Department: SHRA; Human Rights/Fair Housing Commission</p> | <p>Ongoing</p> | <p>SHRA supported the Human Rights/Fair Housing Commission with annual CDBG funding through 2011. The Human Rights/Fair Housing Commission provides direct assistance to persons who have faced housing or other forms of discrimination and refers those complaints either to legal aid centers or to the federal Housing and Urban Development or to the state Department of Fair Employment and Housing. City and SHRA staff provide referrals to the Human Rights/Fair Housing Commission to persons who have fair housing questions or concerns.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>27. The City shall continue to administer Section 17.190 of the Zoning Code, the Mixed Income Housing Ordinance</p> | <p>Produce 15 percent of new growth units at affordable levels, providing financing for up to 100 inclusionary rental units annually.</p> <p>Responsible Department: SHRA (primary); Community Development</p> | <p>Ongoing</p> | <p>SHRA and the City Development Services Department collaboratively administer the City's Mixed Income Housing (Inclusionary) Ordinance, which was adopted in October 2000. A May 2007 assessment of the ordinance found that since inception, over 1,500 inclusionary units had been approved and/or built. Since that assessment, the residential market overall has slowed down, leading to a decline in inclusionary housing plans reviewed and approved.</p> <p>Currently due to the economic downturn and moratorium in North Natomas, new inclusionary applications are sparse. SHRA's portfolio management department continues to handle the ongoing monitoring of all the inclusionary units that have been produced to date.</p> |
| <p>28. The City shall amend its multifamily lending guidelines to allow asset building programs as an option to fulfill the requirement for social services in SHRA funded projects.</p> | <p>Amend the Multifamily Lending Guidelines to promote asset building programs</p> <p>Responsible Department: SHRA</p> | <p>2009</p> | <p>On March 17, 2009, the City Council adopted revised Multifamily Lending and Mortgage Revenue Bond Policies. Included in these guidelines are requirements for resident services in all SHRA financed projects. These guidelines specifically call out both education and enrichment classes as appropriate service types. All applicants are required to provide a detailed narrative of the proposed program (prior to financing approval), and asset building services, such as financial education classes are encouraged through that review.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>29. Consistent with Government Code § 65863, the City shall consider the impacts of rezones and general plan amendments of residential sites on the City's ability to meet its share of the regional housing need.</p> | <p>Ensure that rezoning does not reduce the City's ability and capacity to meet its share of the regional housing needs.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>Community Development staff has developed a system of tracking all rezones and general plan amendments that are approved by council.</p> <p>In the Fall of 2009, 1,668 parcels were rezoned to be consistent with the newly adopted 2030 General Plan. Fourteen parcels in the land inventory were rezoned. The result was a net increase in the land inventory's capacity to provide housing to lower income units.</p> |
| <p>30. The City shall maintain a land inventory for housing production which identifies infill and greenfield sites.</p> | <p>Update land inventory annually to ensure the City's ongoing ability to meet its share of regional housing needs.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>Planning staff has continued to monitor rezones to ensure that the land inventory has adequate sites to meet its share of the regional housing need.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>31. The City shall amend financing plans as needed to ensure that adequate funding is available to provide infrastructure improvements for new development. To ensure funding for large new developments, the City shall complete Mitigation Fee Act compliant comprehensive plans for the Panhandle, Greenbriar, Delta Shores, and Railyards/River District areas.</p> | <p>Ensure adequate infrastructure to support for new development.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>The Panhandle, Greenbriar, Delta Shores, Railyards and River District Finance Plans are complete. The 65th Street Finance Plan is underway and is expected to be completed in late 2013.</p> |
| <p>32. The City shall report annually to the Sacramento Area Council of Governments (SACOG) on its affordable production achievements, in compliance with the SACOG Regional Housing Compact. The City shall also request that SACOG produce an annual report on the region's achievements under the compact.</p> | <p>Annually report on affordable housing production to SACOG.</p> <p>Responsible Department: Community Development; SACOG</p> | <p>Ongoing</p> | <p>The City will continue to send SACOG the Housing Element Progress Report. However SACOG has begun developing a Regional Housing Work Plan mentioned in Program 25.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>33. The City shall develop Capital Improvement Plan (CIP) programs to coordinate infrastructure financing with the General Plan and focus funding in key infill areas.</p> | <p>Ensure adequate infrastructure to support infill development.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>Community Development staff continues to work with other City departments to coordinate CIP funding in priority infill areas. Additionally, criteria in the City's Transportation Department's programming guide (funding guidelines) to prioritize projects that are consistent with the 2030 General Plan. Lastly, the City Planning and Design Commission conducts an annual review of CIP projects to determine consistency with the 2030 General Plan.</p> |
| <p>34. The City shall review and update the City's Emergency Shelter Site inventory to determine if the sites are adequate, accessible, appropriate, and developable.</p> | <p>Ensure the availability of accessible, appropriate, and developable sites for emergency shelters.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>As part of the 2008-2013 Housing Element update, the emergency shelter site inventory was updated. The inventory will be updated when a new emergency shelter is constructed.</p> |
| <p>35. The City shall prepare an annual report to the City Council on implementation of City housing programs and recommend revisions to the implementation strategies as appropriate.</p> | <p>To increase the effectiveness of the City's housing programs through an annual evaluation of program achievements and appropriate revisions to those programs.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>A report will be going to Council summarizing the 2011 Housing Element Progress Report in the Fall of 2012.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>36. The City shall assist non-profit organizations with predevelopment loans in conjunction with applications for permanent supportive housing.</p> | <p>At least one loan annually for permanent supportive housing projects.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>SHRA continues to offer, in limited circumstances, pre-development loans to non-profit organizations. In 2009 and 2010 the Agency approved predevelopment loans for the 7th and H project totaling \$1,985,000. This project will provide 150 permanent supportive housing projects units. In the revised Multifamily Lending and Mortgage Revenue Bond Policies, adopted March 17, 2009, details and parameters for these loans are described.</p> |
| <p>37. The City shall amend the City Zoning Code (Sacramento City Code Title 17) as needed to ensure that "transitional housing" and "supportive housing," as those terms are defined in California Government Code section 65582, are treated as residential uses subject only to those restrictions that apply to other residential uses of the same type in the same zone, in conformance with section 65583 of the California Government Code.</p> | <p>Amend the City Zoning Code to be consistent with 65583.a.5 of the State Government Code.</p> <p>Responsible Department: Community Development</p> | <p>2009</p> | <p>Due to staff reductions this program is on hold for the near future.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>38. The City shall prepare a comprehensive update of the Infill Strategy, which would include reducing planning and development fees in infill target areas and integrating the City's Commercial Corridor Revitalization Strategy into the Infill Strategy, to address obstacles to development in target infill areas, commercial corridors, and key opportunity sites.</p> | <p>Increase the City's ability to accommodate infill development and provide incentives for the development of infill sites.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>Due to staff reductions this program is on hold for the near future.</p> |
| <p>39. The City shall submit an annual report to the City Council that evaluates implementation of the Infill Strategy and recommends appropriate revisions.</p> | <p>Increase the success of the City's infill strategy through ongoing monitoring and appropriate modifications to the strategy.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>The annual report on infill development has now been merged with the General Plan Annual Report, which is shared with the City Council each year.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>40. The City shall encourage infill development by reducing barriers through the following actions: □ Zoning Code updates and streamlining, especially as it relates to standards for the City’s mixed use, residential mixed use, and higher density zoning districts; □ proactive zoning that encourages mixed use and higher density development in key opportunity areas such as those near light rail stations and along commercial corridors; and □ infrastructure improvements and assistance to ensure that adequate infrastructure is in place to serve higher density and mixed use development in key opportunity areas.</p> | <p>Encourage the production of 2,000 infill units.</p> <p>Responsible Department: Community Development (primary); SHRA; Development, Economic Development</p> | <p>2010</p> | <p>The newly adopted 2030 General Plan has increased densities and flexibility in land uses in many infill areas. During 2009 and 2010 over 2,000 parcels were rezoned to be consistent with the new land use designations.</p> <p>Additionally, in 2010 the Community Development Department implemented the Shovel Ready Sites Program for the River District, Florin Corridor, 65th Street Area, and Northeast Light Rail Line. The goal of the program is to address infrastructure needs as well as tackle contamination and access issues.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>41. The City shall pursue grant funding, including the State Department of Housing and Community Development Workforce Housing Program, Community Design Grant Program, and other revenue sources to provide critical amenities/services in infill areas to promote complete neighborhoods. Examples include:</p> <ul style="list-style-type: none"> • Park Improvements; • Sidewalk widening, streetscape improvements and street lighting; and • Other infrastructure improvements. | <p>Obtain \$2 million in grant funding to assist with infill development including amenities and services in infill areas.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>As indicated in Program 14, the City was able to acquire approximately \$135 million in Prop 1C and 1B funding in 2008- and 2009. The City is utilized Federal Stimulus Funding, including \$400,000 in EPA Brownfield money for the City's Brownfield Revolving Loan Fund. Currently, due to the state budget crisis, some funding programs, such as the workforce housing grant program, are currently not accepting applications.</p> <p>The California Sustainable Strategies Pilot Program has entitled Township 9 for additional points in the State and Federal grant applications.</p> |
| <p>42. The City shall promote and expand the use of pre-approved house plans in targeted residential infill areas.</p> | <p>Produce 15 homes a year with the pre-approved infill house plans.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>In 2010 the Community Development Department, through a grant from SMUD, expanded and improved the infill housing plan program to include:</p> <ul style="list-style-type: none"> • New models • Value engineering • Green homes • Universal design |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>43. The City shall implement the Downtown Housing Investment Strategy. The primary purpose of the Downtown Housing Investment Strategy is to establish priorities for the expenditure of downtown housing set-aside funds. This will help ensure the production of a broad range of housing types for all income levels and support improved economic vitality within the Downtown Redevelopment Area. The four major goals of the Downtown Housing Investment Strategy include:</p> <ul style="list-style-type: none"> -Alleviating impediments and create incentives to foster downtown housing -Encouraging both market-rate and affordable housing development. -Safeguarding existing affordable housing -Maintaining commitment to the Single Room Occupancy Strategy. <p>This strategy will be supported by Notice of Funding Availability and by City policies targeting infill development.</p> | <p>Ensure the production of a broad range of housing types for all income levels and support improved economic vitality within the Downtown Redevelopment Area. Produce 250 new affordable units in the Downtown.</p> <p>Responsible Department: SHRA (primarily); Economic Development; Community Development</p> | <p>Ongoing</p> | <p>The Downtown Housing Strategy for the Central City identified the JKL corridor as the primary focus area, and called for a Notice of Funding Availability (NOFA) for \$25 million. Three sites were submitted as part of that process: 11th and J Streets, 16th and J Streets, and 700 and 800 Block of K Streets. In 2010, the latter site the 700 and 800 Block of K, were subject of an Exclusive Right to Negotiate Agreement as two mixed-use mixed income projects and the Agency had plans to bring forward development proposals on both in Summer of 2011. While the 700 Block was approved in 2011, unfortunately, the City and SHRA were unable to come to agreement with the developer of the 800 Block of K Development. Currently three downtown projects that compliment the above outlined strategy are underway. The renovations of the 32-unit Maydestone (15th and J St.) and the 104-unit Hotel Berry (8th and L St) and the new construction of the 150-unit 7th & H project (7th and H Streets).</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>44. The City shall conduct a study regarding the use of property liens for delinquent properties in order to encourage infill housing development.</p> | <p>Encourage the development and re-use of delinquent infill properties.</p> <p>Responsible Department: Code Enforcement/ Community Development (primary), SHRA</p> | <p>2012</p> | <p>Due to staff reductions this program is on hold for the near future.</p> |
| <p>45. The City shall issue waivers for sewer and sanitation development fees for projects in which at least 10% are affordable to very low-income households.</p> | <p>Provide fee waivers for at least 100 residential units annually.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>Through the Regional Sanitation Board's fee waiver and deferral program, SHRA provided fee waivers and deferrals to 138 affordable units in the City and County in 2010. No new projects were approved in 2011.</p> |
| <p>46. The City shall support Sacramento County's efforts to amend the enacting ordinances for the County Fee Waiver and Deferral Program to extend the deferral period recognizing the complexities and time needed to complete an affordable housing development.</p> | <p>Extend fee deferral period for affordable housing development.</p> <p>Responsible Department: Sacramento Area Sanitation District</p> | <p>2008</p> | <p>As of January 14, 2009, the ordinances enacting the County Fee Waiver and Deferral Program were amended by the County, the Regional Sanitation Board, and the Water Board. In addition to removing all sunset dates from the program, the ordinances were changed to extend the fee deferral period to 24 months, and the waiver compliance period to 36 months maximum.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>47. The City shall use sewer credits to assist at least 200 units annually for infill and affordable housing.</p> | <p>Provide sewer credits to 200 units annually.</p> <p>Responsible Department: Economic Development; Sacramento Area Sanitation District</p> | <p>Ongoing</p> | <p>In 2011 Economic Development Department issued 247.38 sewer credits, helping create 352 new jobs and 178 infill and low-income housing units.</p> |
| <p>48. The City shall produce a study on alternative housing products, materials, and designs that support affordability “by design” through cost savings at the planning and development stages. The study will recommend how these housing products can be encouraged by the City.</p> | <p>Encourage housing that is affordable by design through appropriate incentives.</p> <p>Responsible Department: SHRA (primary); Community Development</p> | <p>2010</p> | <p>Due to the limitation of available funding sources to pay for staff, SHRA has not been able to conduct this study.</p> |
| <p>49. The City shall update the Zoning Code to reflect recent changes to State law pertaining to density bonuses and impact fee deferrals for affordable housing.</p> | <p>Comply with State density bonus law and increase incentives for the production of affordable housing.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>The City is planning on updating the density bonus to not only be consistent with State density bonus law but also to incentivize projects to use CALGreen Tier I and II The amendments are anticipated to be completed by 2013</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>50. The City shall update SHRA's Multi-family Lending Guidelines for the expenditure of HOME, Housing Trust Fund, and Tax Increment Housing Set Aside funds for multi-family rental developments to maximize leverage of public and private dollars and to meet the goals, policies, and programs of the Consolidated Plan, Redevelopment Implementation Plans and the Housing Element.</p> | <p>2,000 new, rehabbed and preserved units over five years, including units produced under the Mixed Income Housing Ordinance.</p> <p>Responsible Department: SHRA</p> | <p>2009</p> | <p>On March 17, 2009, the City Council adopted revised Multifamily Lending and Mortgage Revenue Bond Policies. Included in these guidelines are funding, underwriting and leveraging requirements that seek to maximize external financing and to align funding with other policy objectives. Specifically, Section 2.3 requires that the SHRA loan amount shall not exceed the difference between total development cost and the <u>maximum potential equity and</u> debt raised from private and public sources other than SHRA. In addition, the guidelines clarify that the total loan amount, including hard and soft debt shall not exceed 90% combined loan to value. Furthermore, the introduction to the guidelines clearly states the goals of the program, which include increasing and preserving the supply of affordable housing, revitalizing communities, encouraging economic integration and maintaining sustainable living environments, all of which are larger goals of City housing policies and programs, including the Housing Element.</p> |
| <p>51. The City shall apply for new and existing Federal and State funding sources, such as Proposition 1C funds, HELP, BEGIN, and MHSA, and will support applications for Tax Exempt Mortgage Revenue Bonds, Low Income Housing Tax Credits, State of California Multi-family Housing Program, and other such federal and state programs to assist affordable housing programs and projects.</p> | <p>Seek a variety of funding to increase the supply of affordable housing.</p> <p>Responsible Department: Community Development (primary); SHRA; Economic Development</p> | <p>Ongoing</p> | <p>In 2010 the Agency received a \$2 million Housing Trust Fund Award from the State of California. The funding was utilized to assist the 7th and H project. In addition the Agency supported 3 projects that received an allocation of 9% tax credits. All 3 projects including La Valentina (81 units), Forest Palms (40 units), and 7th and H (150 units) area all currently under construction and will result in the creation of 271 new or preserved affordable housing units in the City. La Valentina and 7th and H are currently under construction and Forest Palms was completed in Fall of 2011. In addition, in 2011 the Agency approved financing for the Kelsey Village project, a 20 unit newly constructed permanent supportive housing project. The project will be financed with HUD 811 proceeds, bonds and 4% tax credits. The Agency also began construction on two additional projects funded with NSP Coral Gables (4 units) and 3535 Del Paso Blvd. (17 units).</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>52. The City shall explore “in-lieu” fee equivalents using the economic impact analysis described in Program 5 for market developers under the Mixed Income Housing Ordinance for consideration by the City Council. Uses of collected fees may include funding of the Extremely Low-Income (ELI) Buydown Program and maintaining affordability of inclusionary ownership units.</p> | <p>Increase the effectiveness of the Mixed Income Housing Ordinance through a wider range of options to meet the affordable housing requirements of the ordinance.</p> <p>Responsible Department: SHRA (primary); Community Development</p> | <p>2008</p> | <p>Due to the limitation of available funding sources to staff this effort, SHRA has no immediate plans to conduct this research.</p> |
| <p>53. The City shall make technical changes to the Housing Trust Fund Ordinance to apply the fees equally throughout the City and modify aspects of the ordinance that have proven to be ineffective over the years.</p> | <p>Amend the City Zoning Code to improve and clarify the implementation of the Housing Trust Fund.</p> <p>Responsible Department: Community Development</p> | <p>2009</p> | <p>City staff have developed draft revisions to the ordinance and has also created guidelines for counter staff to charge housing trust fund fees. The revisions to the ordinance and the guidelines are anticipated to be completed in 2013.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>54. The City shall use the remaining funds in the Affordable Housing Fee Reduction Program to assist developments required through the Mixed Income Ordinance. The City shall also assess the feasibility of the program in light of State prevailing wage requirements and may revise the program to better serve affordable housing development.</p> | <p>Use the remainder of funds for four affordable housing developments. Evaluate future feasibility of the program.</p> <p>Responsible Department: Community Development; SHRA</p> | <p>2012</p> | <p>In 2009, funds from the Affordable Housing Fee Reduction Program were redirected to fund the Shovel Ready Sites Program, as described in Program 40.</p> |
| <p>55. The City shall prepare a study recommending additional incentives for small infill projects.</p> | <p>Encourage small infill projects.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>The City is comprehensively updating its zoning and development codes to encourage sustainable infill development. This process will be done in three phases. Phase I (which will be completed in 2013) will restructure and improve processes in the development code (including parking regulations, design review, and citywide housing programs) to make possible sustainable infill development that is economically feasible. Phase II will improve energy efficiency of new development as well as consolidate and update site development standards to improve public health and safety. Phase III will incorporate standards for better designed, healthy neighborhoods that are walkable, safe, and minimize the use of our natural resources.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>56. Each year the City shall evaluate the effectiveness of the MATRIX program and other development process streamlining efforts in order to ensure a high level of customer service.</p> | <p>Remain in the top 5 of Business Journal rankings for jurisdictions in the Sacramento Region that are considered the most development friendly.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>In the most recent poll by the Business Journal the City of Sacramento was ranked fifth out of the seven most business-friendly jurisdictions in the region.</p> |
| <p>57. The City shall continue to implement the preliminary review process whereby City staff and neighborhood groups provide comments and advise the applicant of policy and technical areas that need to be addressed prior to the formal application review. This is an existing program that helps to identify planning and community issues early in the process so that problems can be identified and addressed and processing time is shortened.</p> | <p>Streamline the development approval process through early identification of City and neighborhood concerns and feasible methods to address those concerns.</p> <p>Responsible Department: Community Development</p> | <p>Ongoing</p> | <p>The Community Development Department continued to implement the preliminary review process in 2011.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>58. The City shall work with the Sacramento Area Flood Control Agency (SAFCA), and other responsible agencies, to resolve flood plain restrictions that affect major portions of the City. Actions include: 1) complete the Sacramento River levee stabilization project, 2) begin construction of needed improvements along the perimeter levee system protecting Natomas, 3) implement permanent protection plan along the main stream of the American River as authorized by Congress and 4) modify operation of Folsom Dam and Reservoir to provide a minimum 100-year level of flood protection on an interim basis until such time as permanent protection of at least 200 year level is available.</p> | <p>Expedite the completion of improvements that will increase flood protection in the City and allow Sacramento to accommodate its share of the regional housing need.</p> <p>Responsible Department: SAFCA (primary); Utilities</p> | <p>2012</p> | <p>Sacramento Area Flood Control Agency (SAFCA), with the support of the City of Sacramento and in cooperation with the U.S. Army Corps of Engineers (Corps), U.S. Bureau of Reclamation (USBR), and the Central Valley Flood Protection Board (CVFPB) are working toward achieving 200-year flood protection from major rivers and streams for the Sacramento area. Major components of the plan include:</p> <ul style="list-style-type: none"> - Improvements to Folsom Dam on the American River, and maintenance of and improvements to the levee systems protecting Natomas, north Sacramento, and south Sacramento. - Improvements on Folsom Dam spillway are scheduled to be complete in late 2017. Construction of up to a 3.5-foot raise of Folsom Dam is being scheduled. - Substantial improvements to Natomas levees have been constructed by SAFCA in cooperation with the State under the Department of Water Resources' Early Implementation Program. Further improvement to achieve 100-year and subsequently 200-year levels of flood protection is pending Congressional authorization and funding. - Plans for further improvements to levee systems protecting portions of northern and southern Sacramento to provide 200-year levels of flood protection are being developed by the Corps in cooperation with CVFPB and SAFCA. These plans are currently scheduled to be completed by 2014. SAFCA also is evaluating the levee systems for meeting the State's criteria for 200-year level of flood protection and evaluating the levees to determine if the levees meet criteria established by Federal Emergency Management Agency for levee accreditation for the National Flood Insurance Program. These evaluations are expected to be completed by mid-2013. - The South Sacramento County Streams Project addresses 200-year flood protection level for the south part of the city. Construction of the last reach of improvements along the creeks |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| | | | <p>west of Franklin Blvd is scheduled to be completed in 2012. The Corps is currently studying the improvements planned east of Franklin Blvd and is developing a schedule to accomplish that work. In the meantime, SAFCA in partnership with the City plans improvements to Unionhouse Creek in 2012 without federal participation to provide 100-year level of protection in that local area.</p> |
| <p>59. The City shall revise the Zoning Code to reduce the parking requirement for senior and efficiency units from 1.5 parking spaces per unit to one parking space per unit outside the Central City area.</p> | <p>Encourage the production of senior and efficiency units.</p> <p>Responsible Department: Community Development</p> | <p>2011</p> | <p>The City will modify the parking requirements affordable, senior and other multi-family residential units as part of a comprehensive update to its parking regulations, which is anticipated to be completed by October 2012.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>60. The City shall prepare a study recommending new financing options to provide for infrastructure in infill areas. New sources of financing could include state and federal grants, the General Fund, the use of impact fees, bond measures, and tax increment financing.</p> | <p>Address infrastructure improvement needs in advance of, or concurrent with, new development in key opportunity areas.</p> <p>Responsible Department: Community Development (primary), SHRA</p> | <p>2010</p> | <p>These efforts have been largely being carried out through the City's Shovel Ready Sites Program which identified key infrastructure investments to support catalyst development (see Program 40).</p> |
| <p>61. The City shall implement the Asset Repositioning of the City's public housing units through land use regulations and with local resources, ensuring no net loss of ELI units.</p> | <p>Ensure the on-going viability of the City's public housing through strategic investment and rehabilitation, increasing the supply of affordable and mixed-income housing with no net loss of ELI.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>As a result of on-going reductions in capital and operating funding from the US Department of Housing and Urban Development (HUD), the City adopted the Asset Repositioning Study in July 2007. This study set the stage for the implementation of a proactive strategy to "reposition" SHRA's public housing units to reduce dependence HUD and eliminate capital and operating deficits. One of the guiding principles of this strategy was a "no net loss" policy. On March 9, 2010, the Council approved the actions for rehabilitation of the property located at 626 I Street. In 2011 construction began on the significant rehabilitation of the 108 units at 626 I Street which received a \$10 million grant from HUD's American Recovery Reinvestment Act (ARRA). ARRA funding leveraged additional sources for the significant rehabilitation resulting in 108 affordable units and three floors of commercial space. On August 10, 2010, the Council approved the actions for the disposition of the second set of properties under this strategy - the Capitol Terrace, Comstock, and Sierra Vista Apartments senior downtown highrise properties. In 2011 the PHA applied to HUD for the disposition of the 242 units from public housing. The PHA is currently awaiting approval from HUD for this disposition approval, expected in 2012, with a commitment from HUD for 100% project based vouchers in place of the public</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| | | | housing operating subsidy, the annual contributions contract (ACC). These vouchers would allow the current residents to remain in place, paying only 30% of their annual income towards rent, ensuring no net loss of ELI units when the properties are "repositioned". |
| <p>62. The City shall study the feasibility of a voluntary ELI "buy-down" program. For all new multifamily rental housing developments with SHRA funding, SHRA will have the right to buy down affordable units. The buy-down program provides a subsidy to provide affordable units to extremely low-income households. Approval and implementation of the program is dependent on identification of an on-going local funding source.</p> | <p>Increase availability and dispersion of housing affordable to extremely low income households.</p> <p>Responsible Department: SHRA</p> | <p>2009</p> | <p>Due to the limitation of available funding sources to staff this effort, SHRA has no immediate plans to research the feasibility of this option.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>63. The City shall continue to implement the Single Room Occupancy (SRO) strategy, ensuring no net loss of Downtown SRO units and providing funding and other resources for the rehabilitation of 100 existing SRO units and the construction of 200 new SRO units in the City.</p> | <p>Construct and rehabilitate 300 SROs and ensure no net loss of the 946 existing SRO units downtown.Responsible Department: SHRA (primary); Community Development</p> | <p>Ongoing</p> | <p>The City adopted the SRO strategy in 2006, with a goal of no further loss of SRO units downtown and in building new and rehabilitating existing SRO units. Since adoption of the ordinance, 32 SRO units have been rehabilitated at the YWCA, 74 new SRO units were completed at the former Budget Inn Motel now known as Boulevard Court, the 104 SRO units at the Hotel Berry are currently under renovation, and construction of the 150 unit 7th and H project is underway.</p> |
| <p>64. The City shall use available housing resources, including project based rental subsidies, such as local Housing Choice Vouchers, federal Housing Assistance Payment vouchers, and state Mental Health Services Act Vouchers for the provision of housing for extremely low-income households.</p> | <p>Ensure the availability and choice of housing for extremely low-income households. Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>The City maintains its commitment to providing extremely low income (ELI) housing. The Housing Choice Voucher Program remains the most efficient way to provide ELI housing. In 2010, SHRA maintained over 99% occupancy in its housing choice voucher program. In addition, SHRA works to ensure the preservation of project based vouchers administered by the US Department and Urban Development (HUD); in 2010, renovation commenced at Forest Palms Apartments, a project with 40 project-based vouchers which was completed in 2011. Furthermore in 2010, the Hotel Berry received Mental Health Services Act Funding from SHRA resulting in 10 MHSA units. Finally, the 150 unit 7th and H project which will serve extremely low income individuals received its tax credit funding. In 2011 both the Hotel Berry and the 7th and H project were under construction.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>65. The City shall continue to provide assistance to senior affordable housing projects.</p> | <p>Use housing resources to construct 125 new affordable senior units and rehabilitate/preserve an additional 250 affordable senior units.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>SHRA continues to support new construction and rehabilitation of senior apartments throughout the City. In 2010, SHRA assisted the rehabilitation of one senior apartment complex with 108 total units called 626 I Street. In 2011 this project was under construction and with an anticipated completion date of winter 2013.</p> |
| <p>66. Over the next five years, the City shall work with the County Department of Human Assistance (DHA) and service providers to improve linkages between emergency shelters, transitional housing and supportive services.</p> | <p>Increase numbers of referrals of homeless and formerly homeless to service providers.</p> <p>Responsible Department: SHRA (primary); Department of Human Assistance (DHA) ; and Community Development</p> | <p>Ongoing</p> | <p>Through the Interagency Council (see program 70 below), SHRA, the City and the County all work together to provide a range of services for homeless families and individuals. The County "continuum of care" (CoC) model covers an array of services from prevention and services to housing. Historically, the Community Services Planning Council staffs the The Ten Year Plan to End Chronic Homelessness, coordinating closely with DHA, who has been the recipient of most of the federal funding for homeless services. Due to funding shortages, the structure of DHA and the administration of the of the CoC is undergoing transformation. In 2010, the Board of Supervisors conceptually approved a homeless sustainability plan based on a new public-private Homeless Continuum of Care (CoC) structure that includes the County of Sacramento, the City of Sacramento, other jurisdictions, and private sector partners. Since that time, a new nonprofit - the Sacramento Steps Forward Nonprofit Corporation (SSFNC), has incorporated. In July of 2011 transition the CoC from DHA to the SSFNC became effective.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>67. The City shall report on senior housing options, including <input type="checkbox"/> independent living, assisted living, and at-home care <input type="checkbox"/> strategies for creating accessibility to health-related services that are not available onsite (to provide aging-in-place options) <input type="checkbox"/> gaps in affordability <input type="checkbox"/> recommended solutions. The report will also describe different types of senior housing such as clustered cottages, motel conversions and intergenerational housing in transit-oriented developments.</p> | <p>Identify senior housing needs and increase the supply of affordable senior housing.</p> <p>Responsible Department: SHRA</p> | <p>2011</p> | <p>Due to the limitation of available funding sources to staff this effort, SHRA has no immediate plans to complete this report.</p> |
| <p>68. Through the City's contract with Mercy Housing, provide technical assistance and capacity building for non-profit agencies seeking to develop affordable housing in Sacramento.</p> | <p>Provide technical assistance and capacity to non profit agencies as needed.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>SHRA provided Community Development Block Grant (CDBG) funds to Mercy Housing through 2011 in order to provide technical assistance to social service providers that wish to develop supportive housing for special needs groups such as emancipated foster youths, persons with HIV/AIDS, etc. This funding has proven to be effective in enhancing the capacity of service providers to own, manage and develop permanent supportive housing.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>69. The City shall provide funding and other resources for permanent supportive housing located both in leased units and affordable housing developments.</p> | <p>Provide funding for permanent supportive housing, developing 280 new units.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>Please see Program 70 (below) for information regarding permanent supportive housing units and leased housing units developed under the 10 Year Plan to End Chronic Homelessness.</p> |
| <p>70. The City shall implement the Ten Year Plan to End Chronic Homelessness, including the “Housing First” strategy. Focuses of the “Housing First” strategy include: -Providing support for permanent housing that offers disabled homeless individuals a home without expecting them to have resolved their addictions or mental health problems. -Providing supportive services and treatment in such housing to assist tenants return to health and ability to stay housed.</p> | <p>Provide support for permanent supportive housing and services related to the development of 270 new permanent supportive housing units and 140 units through leasing.</p> <p>Responsible Department: SHRA (primary); Development</p> | <p>Ongoing</p> | <p>Sacramento’s City Council and County Board of Supervisors adopted the Ten Year Plan in fall of 2006, calling for providing permanent supportive housing for all of Sacramento’s chronically homeless population. In 2010, the Agency was involved in a number of projects and activities that advanced supportive housing activities. The Keys to Hope program provides lease assistance in scattered sites throughout Sacramento County to chronically homeless individuals. In 2010 all Keys To Hope programs provided assistance to 130 extremely low income individuals. In addition, as of the year end in 2010, a total of 10 permanent supportive housing projects had been approved including Colonia San Martin, MLK Village, YWCA, Mutual at Highlands, Boulevard Ct. Hotel Berry, VOA Living Center, 7th and H. Collectively these project increase the number of newly developed permanent supporting housing units to 427.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>71. Annually provide information to Community Services Planning Council's Beehive and "211" information line, and Self Help Housing's referral program to insure up-to-date affordable housing information for these referral services.</p> | <p>Insure up-to-date information for affordable housing opportunities.</p> <p>Responsible Department: SHRA (primary); Community Development</p> | <p>Ongoing</p> | <p>SHRA staff continues to provides information to the referral programs as programs change or are updated.</p> |
| <p>72. Through the Human Rights/Fair Housing Commission, the City shall provide fair housing assistance and dispute resolution services in order to resolve tenant and neighborhood conflicts.</p> | <p>Provide fair housing assistance and dispute resolution services to at least 50 residents annually.</p> <p>Responsible Department: SHRA and Human Rights/Fair Housing Commission</p> | <p>Ongoing</p> | <p>City and SHRA staff provide referrals to the Human Rights/Fair Housing Commission to person who have fair housing questions or concerns. The Human Rights/Fair Housing Commission provides direct assistance to persons who have faced housing or other forms of discrimination and refers those complaints either to legal aid centers or to the federal Housing and Urban Development Department (HUD) or to the state Department of Fair Employment and Housing (DFEH).</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>73. Working together with Mercy Housing and the Sacramento County departments of Human Assistance (DHA) and Health and Human Services (HHS), provide assistance to permanent supportive housing projects through the supportive loan program.</p> | <p>Provide assistance for 280 supportive housing units through the Ten-Year Plan to End Chronic Homelessness.</p> <p>Responsible Department: SHRA, County DHA and County HHS</p> | <p>Ongoing</p> | <p>See detail on Program 70 (above) on permanent supportive housing projects funded under the 10 Year Plan to End Chronic Homelessness. Each of the seven permanent supportive housing projects (Mutual at Highlands, Budget Inn/Boulevard Ct., Hotel Berry, 7th and H, Folsom Oaks, VOA North Highlands, YWCA) approved in the City and County uses a variety of public funding sources to ensure the capital and operating expenses of the project are met. Many have used the Mental Health Services Act (MHSA) - Prop. 63 - funds to bring long term operating subsidies to the project. Others have received operating guarantees from SHRA in the form of a 15 year operating deficit reserve.</p> |
| <p>74. The City shall encourage the preservation of regulated affordable rental developments that are converting to market rate. The City will continue to implement the City's Preservation Ordinance, which requires notification to SHRA of proposed conversion of affordable units, and allows SHRA priority to work with affordable developers to preserve such projects. In addition, the City will ensure compliance with the "no net loss" provisions of the adopted Housing Authority Repositioning Strategy, ensuring that, during rehabilitation and revitalization of public</p> | <p>Assist in the preservation of 500 privately owned affordable housing units and 395 public housing units.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>In 2004, the City Council adopted a Housing Preservation Ordinance aimed at preserving federally subsidized projects at-risk of conversion to market rate. SHRA has been the lead Agency implementing the ordinance. In addition, the Agency has provided low-cost financing to preserve a number of at-risk projects since 2004. In 2008, SHRA financed the preservation of three projects in the City with 285 total units - Broadway Seniors Apartments, Casa De Angelo and Forrest Palms. To date all three projects have been completed.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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housing properties, there is no net loss of units affordable to extremely low income families.

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>75. The City and SHRA will seek to preserve, convert, and/or rehabilitate privately owned multifamily rental housing to assure its ongoing affordability for lower-income residents. Specifically, the following projects will be preserved or rehabilitated and converted to affordable rental housing:</p> <p>a. The City shall enter into a legally enforceable loan agreement with Dawson Holdings, Inc. for up to \$3,495,000 in HOME and tax increment funding to preserve the Casa De Angelo Apartments.</p> <p>b. The City shall enter into a legally enforceable loan agreement with Community Housing Opportunities Corporation for up to \$1,900,000 in HOME and tax increment funding to preserve the Forrest Palms Apartments.</p> <p>c. The City shall enter into a legally enforceable loan agreement with DHI Broadway Associates, L.P. for up to \$2,100,000 in HOME and tax increment funding to preserve the</p> | <p>Preserve a total of 260 low income housing units from conversion to market rate and ensure compliance with Government Code Section 65583.1(c)(4).</p> <p>Responsible Department: SHRA</p> | <p>2009 & 2010</p> | <p>SHRA entered into legal loan agreements with all three properties in 2008. Casa De Angelo on September 18, 2008; Broadway Seniors on September 26, 2008; and Forrest Palms on October 22, 2008. Casa De Angelo Apartment, Broadway Seniors, and Forest Palms are all completed. The Agency also began construction on two additional projects funded with NSP Coral Gables (4 units) and 3535 Del Paso Blvd. (17 units)..</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>Broadway Senior Center Apartments.</p> <p>d. The City shall report to HCD on the financing and construction timeline for the three preservation projects, described above, that will be used to fulfill the Alternative Adequate Sites Program.</p> | | | |
| <p>76. The City shall continue to implement the Problem-Oriented Policing (POP) Program, which emphasizes preventing crime and abating various code violations by engaging the community, other public agencies, and the private sector to address a problem.</p> | <p>Engage the community, other public agencies, and the private sector to reduce neighborhood crime and code violations.</p> <p>Responsible Department: Police</p> | <p>Ongoing</p> | <p>Despite the City's budget concerns, the POP program continues to be funded with the following assignments throughout the City:</p> <p>4 officers, 1 Sergeant</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>77. The City shall implement the citywide rental inspection program where building inspectors will go door to door surveying rental properties for interior and exterior code violations and issue corrective notices.</p> | <p>Improve the quality of rental housing in the City.</p> <p>Responsible Department: Code Enforcement</p> | <p>Ongoing</p> | <p>The Rental Housing Inspection Program has completed the fourth year of inspections. A total of 5,912 initial inspections were performed:</p> <ul style="list-style-type: none"> • Batched billing and payment update processes are up and running. • Batch scanning process as part of City's Content Management Project has allowed inspectors to develop paperless case files, start and finish job duties in the field. • Inspectors use a mobile web-based inspection application with performance reporting capability. • 4th year Top-3-corrections were: 978 Faulty or Improperly Installed Water Heaters, 804 cases of faulty wiring, 701 unsafe/faulty front entry doors. • 70% of the identified rental property is registered; staff send a reminder notice, warning notice, and if necessary, send administrative penalties to owners of rental properties that are occupied and not registered. <p>Currently staff is seeing a increased reduction of complaints from tenants of rental property, as compared to the previous 5 year average.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>78. The City shall continue the use of the SHRA Boarded/Vacant Home program. This program provides developer subsidies to qualified developers purchasing, rehabilitating and selling single-family boarded and vacant homes. Award of the subsidy is contingent on sale of the home to a low- or moderate-income family and recordation of affordability covenants.</p> | <p>Rehabilitate single-family homes for sale to low-or moderate-income families and increase homeownership opportunities for such families.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>The Homeownership Services Department of SHRA administers the Boarded and Vacant Home Program. In 2011 this program was on hold as SHRA administered the Vacant Properties Program with NSP funding. The Vacant Properties program mirrors the intent of the Boarded and Vacant program with foreclosed, vacant single family properties acquired, rehabilitated and sold to owner occupants by qualified developers. In 2011, 25 vacant and foreclosed City single family properties were acquired, rehabilitated and sold to low- to moderate-income owner occupant families.</p> |
| <p>79. The City, in an effort to have the most significant impact in blighted areas, shall focus its rehabilitation funding and programs to rental properties in need of substantial rehabilitation in redevelopment and other target areas.</p> | <p>Provide safe and secure rental housing in existing neighborhoods. Rehabilitate and preserve 1,000 affordable multifamily units.</p> <p>Responsible Department: SHRA (primary); Development</p> | <p>Ongoing</p> | <p>On March 17, 2009, the City Council adopted revised Multifamily Lending and Mortgage Revenue Bond Policies. The guidelines outline SHRA's funding priorities. The Agency's top priorities for over the counter projects are preserving and recapitalizing projects that are already affordable, but that are nearing the end of their affordability period and/or are in need of renovations to operate. A portion of these projects are located in redevelopment areas. The Agency's remaining rehabilitation efforts will be targeted. Preference in the guidelines has been given to projects located in redevelopment areas. This preference will encourage affordable housing developers to reinvest in projects that are located in blighted areas. In addition, SHRA has many Agency/City initiatives such as the SRO Preservation Policy, the 10 Year Plan to End Chronic Homelessness, the Downtown NOFA and redevelopment area implementation plans. In general, all of the projects under these initiatives are in redevelopment areas or other target areas.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>80. The City, on a limited basis, shall provide funding for acquisition and minor rehabilitation to multi-family properties to increase diversity in established areas where there is limited opportunity to develop new affordable housing.</p> | <p>Increase diversity of multi-family properties in established areas. Rehabilitate 500 affordable multifamily housing units.</p> <p>Responsible Department: SHRA</p> | <p>Ongoing</p> | <p>The Agency will provide access to our Mortgage Revenue Bond Program for projects that are in need of minor renovations. In addition to these private activities, the City adopted the Public Housing Asset Repositioning Strategy in 2007, which seeks to preserve and rehabilitate public housing assets throughout the City. Many of these units are in older areas of the City with little opportunity for new development and the City's commitment to their preservation is another way to meet the objectives of this program.</p> |
| <p>81. In an effort to make the Investment Property Improvement Loan Program more marketable, the City shall conduct a study of similar efforts and programs in other jurisdictions to inform future modifications to the existing program.</p> | <p>Study best practices of other jurisdictions to improve the Investment Property Improvement Loan Program.</p> <p>Responsible Department: SHRA</p> | <p>2012</p> | <p>Due to the limitation of available funding sources to staff this effort, SHRA has no immediate plans to conduct this study.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>82. The City shall modify the Condominium Conversion Ordinance to make the process and regulations clearer to staff, applicants, and affected tenants, while maintaining a similar level of oversight in order to avoid adverse impacts to the rental stock and tenants.</p> | <p>Encourage the development of a variety of housing types by making the Condominium Conversion Ordinance easier to understand, administer, and use by developers.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>Due to staff reductions, this program will be on hold for the near future.</p> |
| <p>83. The City shall adopt a Universal Design Ordinance, consistent with the State of California Department of Housing and Community Development's model ordinance.</p> | <p>Increase the accessibility of housing for all persons regardless of mobility, sensory, or developmental capabilities.</p> <p>Responsible Department: Community Development (Primary), SHRA</p> | <p>2009</p> | <p>On February 16, 2010, the City Council adopted the Universal Design Ordinance into the local building code. The ordinance took effect on August 16, 2010.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>84. The City shall adopt a reasonable accommodation ordinance that streamlines and formalizes City procedures related to accessibility and adaptability accommodations for development.</p> | <p>Provide a transparent and easy-to-understand process in making accessibility and adaptability modifications to housing units.</p> <p>Responsible Department: Community Development; SHRA</p> | <p>2009</p> | <p>On August 25, 2009 the City Council adopted the Reasonable Accommodation Ordinance into the City's Zoning Code.</p> |
| <p>85. The City shall educate the public, developers and public officials on fair housing, anti- "NIMBY," and accessibility issues. Educational opportunities will include information available at the planning/building counter, supporting and promoting the anti-NIMBY campaign of the Sacramento Housing Alliance and staff, commissioner, and council training on fair housing.</p> | <p>Educate the public, developers, and public officials on fair housing, anti- "NIMBY" and accessibility issues.</p> <p>Responsible Department: SHRA (primary); Community Development</p> | <p>Ongoing</p> | <p>SHRA continues to work with Human Rights/Fair Housing Commission (see programs 26 and 72, above) on fair housing issues. In addition, SHRA provides funds to the Sacramento Housing Alliance to educate the public on affordable housing and other anti-"NIMBY" issues.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>86. The City shall develop a checklist for considering information needs and accessibility to meetings when conducting public outreach.</p> | <p>Ensure that access and participation in public outreach meetings is possible for all segments of the community.</p> <p>Responsible Department: Community Development</p> | <p>2009</p> | <p>The Community Development Department has gathered considerable information on accessible public outreach. However, due to the lack of staff resources this program is on hold for the near future.</p> |
| <p>87. The City shall conduct a study researching the incorporation of “visit-ability” standards into the residential building code.</p> | <p>Increase the accessibility of housing for all visitors regardless of mobility, sensory, or developmental capabilities.</p> <p>Responsible Department: Community Development</p> | <p>2010</p> | <p>On February 16, 2010, the City Council adopted the Universal Design Ordinance into the local building code. The ordinance, which took effect on August 16, 2010, requires features to be offered to potential buyers that would make the home visitable.</p> |
| <p>88. The City shall implement the Citywide Infill Strategy to encourage targeted single-family housing within residential neighborhoods.</p> | <p>Promote the development of 100 single-family units in infill areas annually.</p> <p>Responsible Department: Community Development; SHRA</p> | <p>Ongoing</p> | <p>The City continues to successfully encourage single family housing in infill areas. Nine homes were built in residential infill target areas in 2011, making the total amount of 1,073 homes since 2005..</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>89. The City shall amend SHRA's existing first-time homebuyer programs to target distressed properties and/or areas, including homes in Redevelopment Areas, foreclosed homes and new ownership units built under the Mixed Income Housing Ordinance.</p> | <p>Promote the development of at least 100 single-family units in infill areas annually.</p> <p>Responsible Department: SHRA</p> | <p>2009</p> | <p>In 2011 SHRA closed 24 homebuyer assistance loans in the City. All 24 loans were for properties in targeted areas, with 2 loans for properties in Redevelopment Areas. Five properties were REOs. SHRA additionally assisted 5 homebuyers purchase homes in targeted areas with our MCC program. In 2011 there were no new ownership units built under the Mixed Income Housing Ordinance which closed escrow to a homebuyer.</p> |
| <p>90. The City shall amend SHRA's existing single-family rehabilitation program to target distressed properties and/or areas, including homes in redevelopment areas and homes left vacant due to foreclosure.</p> | <p>Assist in the rehabilitation of 500 single-family homes.</p> <p>Responsible Department: SHRA</p> | <p>2009</p> | <p>In 2011 SHRA assisted 103 City low- and very low-income residents with grants for emergency repairs and/or accessibility modifications to their homes. Due to the continuing economic conditions which have negatively affected property values, 2011 production for single family rehabilitation loans was less than normal. In 2011 SHRA assisted 2 City homeowners with rehabilitation loans. All of the homes assisted were in Redevelopment Areas or other distressed areas of the City.</p> |
| <p>91. The City shall amend the Zoning Code to clarify that limited equity housing cooperatives are to be defined as apartments and governed by the same standards as nonprofit affordable housing.</p> | <p>Encourage limited equity housing cooperatives as an alternative affordable housing type.</p> <p>Responsible Department: Community Development</p> | <p>2013</p> | <p>The City is on track to complete this Zoning Code amendment by 2013.</p> |

| Name of Program | Objective | Timeframe in H.E. | Status of Program Implementation |
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| <p>92. The City shall conduct a study on local and regional employer assisted housing programs to help employees find affordable housing near their workplace, which may result in reduced employee turnover and commuting times.</p> | <p>To increase the number of employees receiving employer assistance in finding affordable housing.</p> <p>Responsible Department: SHRA</p> | <p>2010</p> | <p>Due to the limitation of available funding sources to staff this effort, SHRA has no immediate plans to conduct this study.</p> |
| <p>93. Using the economic impact analysis described in Program 5, the City shall recommend modifications in homeownership income targets in the Mixed Income Housing Ordinance to promote development of inclusionary ownership housing.</p> | <p>Provide homeownership assistance to 375 households.</p> <p>Responsible Department: SHRA (primary); Community Development</p> | <p>2008</p> | <p>Due to the limitation of available funding sources to staff this effort, SHRA has no immediate plans to conduct this analysis.</p> |