

## **INTRODUCTION**

The *2035 General Plan* (adopted on March 3, 2015, by Council Resolution 2015-0061) anticipates much of the city's growth will occur as infill. In October 2009, the City Council approved the Shovel-Ready Sites Program's Tier 1 and Tier 2 priority areas to implement the Plan's infill goals and policies, and to align programming guide criteria and CIP funding in an effort to focus resources toward new infrastructure projects in priority shovel-ready areas (Resolution 2009-629). This section of the CIP summarizes the planning policies, major development projects, and planned public improvements within the City's shovel-ready areas.

In addition to identifying opportunities of growth, the *2035 General Plan* also includes goals and policies dedicated to the preservation and enhancement of existing neighborhoods. Therefore, it is important to balance investment in shovel-ready areas with the maintenance of established communities. As such, projects continue to be identified in the Shovel-Ready Sites Program's Tier 1 and 2 priority areas while balancing the needs of existing neighborhoods.

The recently updated General Plan was necessary to keep the general plan relevant and informative to future planning endeavors. Completion of the General Plan supports citywide economic development by:

- Streamlining development project review and approval (including compliance with the California Environmental Quality Act (CEQA))
- Focusing infrastructure investments by including a Shovel-Ready Investment Plan for the Shovel-Ready Sites Tier 1 and 2 priority areas
- Providing a comprehensive list of the key infrastructure improvement investments that could foster private sector development (as identified on pages C-9 through C-19)
- Simplifying the implementation and monitoring of the General Plan
- Conforming to minimum state and federal requirements

An analysis is performed annually to determine the consistency of the CIP with the *2035 General Plan's* goals and policies, and uses the Shovel-Ready Sites Program Tier 1 and Tier 2 priority areas to gauge consistency with investments in opportunity areas. In addition, citywide programs that are not site specific, but instead serve multiple areas, are also analyzed for consistency. This analysis is then presented to the Planning and Design Commission.

### **Growth Areas – 2015**

The city experienced private development in 2015 that demonstrated steady economic recovery meeting the *2035 General Plan* infill goals as this growth occurred in Shovel-Ready (Tier 1 and Tier 2) Areas.

**New Residential Development**

Name of Development (Location)	# Residential or Dwelling Units	Shovel-Ready Area
Indian Lane (Off Florin Rd)	7 single-family	Tier 1 - Florin
2500 R Street (same)	31 single-family	Tier 1 - Central Business District
Tapestri Square (21 <sup>st</sup> and T Streets)	10 single-family	Tier 2 - Central City corridors
Hampton Station (Wainscott Way)	19 single-family	Tier 2 - Meadowview
Del Paso Nuevo Phase 4 (Del Paso Heights)	12 single-family	Tier 2 - Strawberry Manor
Morrison Point (Morey Avenue)	7 single-family	Tier 2 - Strawberry Manor
Blue Mountain Homes (Morrison Avenue)	12 single-family	Tier 2 - Strawberry Manor
Individual Residential Development	17 dwellings	Tier 2 - Various

**Non-residential development (>10,000 square feet of new construction)**

Name of Development (Location)	Square Feet	Shovel-Ready Area
St. John's Women's Shelter (8411 Jackson Road)	18,862	65 <sup>th</sup> Street North – Tier 1
Township 9 – Parcel 11 (426 North 7th Street)	283,518	Tier 1 – Central Business District

**SHOVEL-READY SITES PROGRAM**

The Shovel-Ready Sites Program was established in FY2004/05 with the intent of encouraging economic development at key locations. The goal of the program is to promote economic development by leveraging and attracting private investment. Specifically, the program seeks to:

- Make sites available to advance the objectives and opportunities as set forth in the General Plan Economic Development Element
- Foster public-private partnerships to achieve economic development goals
- Spur private investment, especially by businesses

The program works to address and provide solutions to infrastructure, transportation, planning, and environmental challenges. City costs may be recaptured over time through assessment districts, fees, or other financing mechanisms, as well as through increased property and sales tax revenue associated with new development.

The following lists and map identify the shovel-ready opportunity areas identified as either Tier 1 or Tier 2.

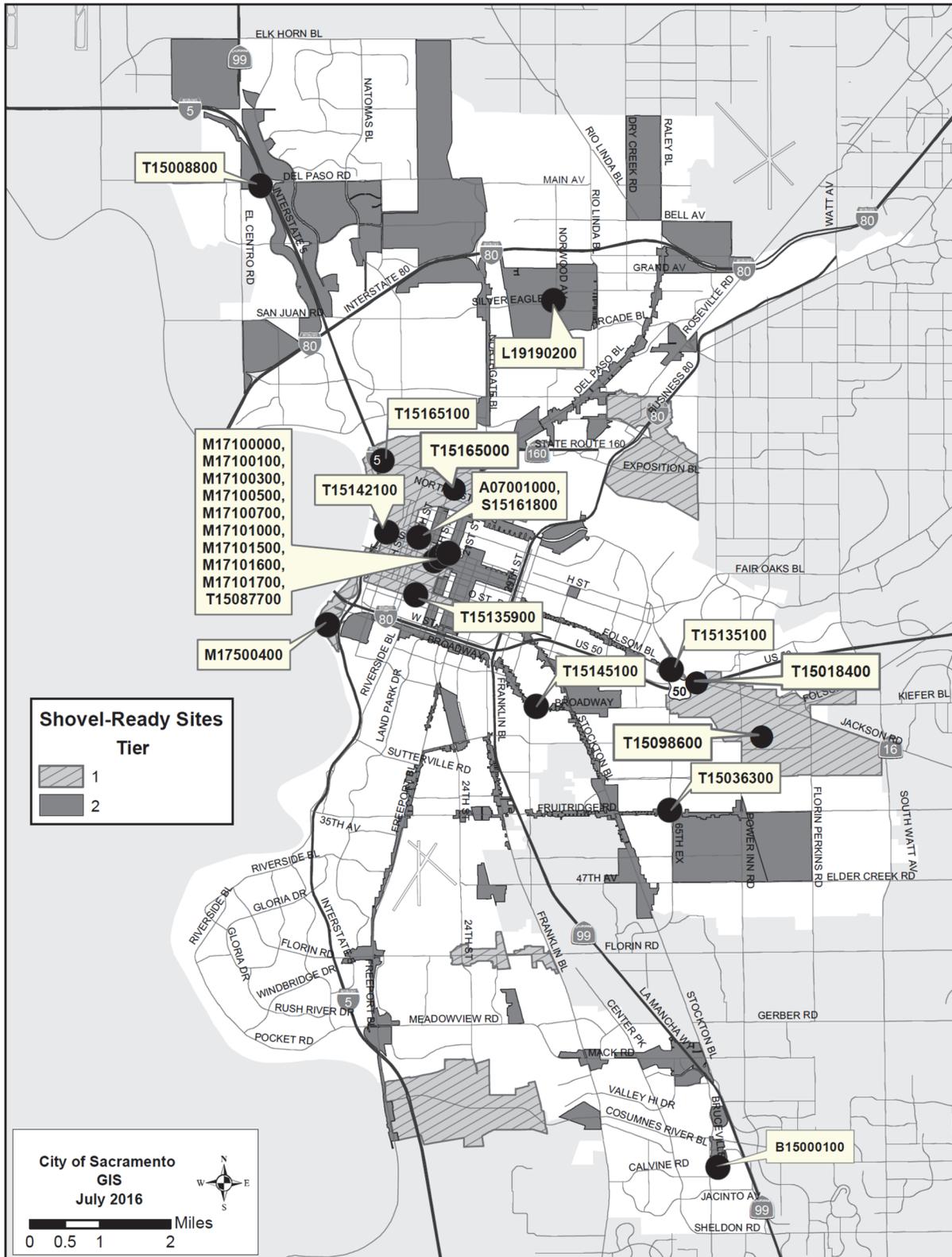
**Tier 1 Priority Area Sites (highest priority)**

- Central City
- Swanston Station, Arden Fair, Point West, Cal Expo
- 65<sup>th</sup> Street/University Village, Innovation & Technology Village, Granite Regional Park
- Florin Road
- Delta Shores

**Tier 2 Priority Area Sites**

- North Natomas, Panhandle, Greenbriar
- North Sacramento, Robla, McClellan/Parker Homes
- Power Inn Area
- Other Infill Areas (Corridors and Transit Station Areas)

### SHOVEL-READY AREAS



Projects and programs identified above fall within the shovel-ready areas and are funded in the five-year CIP.

The Shovel-Ready Sites Program's Tier 1 and Tier 2 priority areas include a number of projects or programs. These are reflected on the map following the area described; details may be found in their corresponding program section.

### **FUNDING EFFORTS FOR TIER 1 SITES**

In 2008 and 2009 the City Council demonstrated the commitment to the Shovel-Ready Sites Program by allocating funding to key planning efforts in high priority shovel-ready areas (Tier 1 areas) to prepare these areas for development as the economy recovers. Specific efforts include those listed below.

- River District Specific Plan: A comprehensive development and finance plan for the 750-acre River District (located north of Downtown adjacent to the American and Sacramento Rivers). This area is transforming from historic industrial uses to become a vibrant mixed use community with a balance of housing and businesses. The River District Specific Plan, approved in February 2011, provides guidance and policy direction to establish roadway connections with surrounding neighborhoods, transition of underdeveloped parcels and/or incompatible uses, provide parks and neighborhood amenities and improve connections to the American and Sacramento Rivers.
  - Recent projects include the Sacramento Water Treatment Plant's expansion and upgrade and Township 9's Cannery Place Apartments which was completed and welcomed its first residents in the fall of 2014.
  - The Powerhouse Science Center (PHSC), formerly known as the Discovery Museum, was approved for an annual appropriation of \$200,000 per year for 20 years to assist with the payments on a \$25 million construction loan. This annual allocation will assist in the relocation and expansion of the PHSC to 400 Jibboom Street, the City-owned, historic PG&E Power Station property.
- Sacramento Center for Innovation Specific Plan: The plan represents a comprehensive development and finance plan for the area south of Highway 50 near 65<sup>th</sup> Street and east of the railroad tracks. Working in conjunction with the Power Inn Alliance, property owners, the Sacramento Municipal Utility District, and California State University, Sacramento (CSUS), this effort is focused on preparing a large underutilized infill area for future development to serve as a center for green and biotechnology as well as other research and development related businesses. The Specific Plan was adopted by Resolution 2013-0399 on December 10, 2013.
- Florin Auto Dealership Master Plan: Most of the new auto dealers in both the city and unincorporated portions of Florin Road have closed or are likely to cease operations in the near future, some of which have been replaced with used car lots. This has resulted in the loss of sales tax dollars and quality jobs in a key part of the South Area Community Plan. This effort has involved planning, economic development, transportation, infrastructure financing, environmental, and marketing studies designed to help attract developers to this area and foster

redevelopment of the sites. The Florin Road Corridor Plan was approved by Council in October 2010. Phase II environmental assessment work was completed in January 2012, identifying remediation requirements on eight sites with minor contamination. No further studies have been undertaken since that time.

- **Downtown Development Strategy:** Development in the downtown area often faces unknown obstacles such as hidden infrastructure improvement costs. An infrastructure study was completed in September 2011. The purpose of the study was to assess infrastructure needs and identify key catalyst sites in the Central Business District. The value of this study is to reduce the uncertainty and expedite the approval process for infill projects in this area in order to position the Central Business District for growth as the economy improves. The study was a useful reference in redeveloping the 700 block.

## **TIER 1 PRIORITY AREA SITES**

### **Central City**

Tier 1 priority areas in the Central City include the Downtown Railyards new growth area, the River District, the J-K-L Central Business District area, the R Street corridor, the Waterfront area, and portions of the Alkali Flat neighborhood.

### **Funding**

The City has been awarded funding from Propositions 1B (Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act) and 1C (Housing and Emergency Shelter Trust Fund Act), approved by the California voters in November 2006, that will be used to support major infrastructure projects such as the track relocation for the Railyards and transportation and utility infrastructure for the Township 9 project in the River District.

### **Downtown Infrastructure Study**

Significant investment in infrastructure will be necessary to support additional higher density infill development. Funded by the Shovel-Ready Sites Program, the Downtown Infrastructure Study covered 54 blocks from I Street to Capitol Avenue, 3<sup>rd</sup> to 17<sup>th</sup> Streets, encompassing 12 proposed projects and 19 opportunity sites having development or redevelopment potential totaling 3.3 million square feet and over 1,100 residential units. The study was completed in September 2011. The study will help promote development by removing the unknowns about the condition of infrastructure and any existing utility capacity to support anticipated growth in the downtown.

### **Downtown Railyards**

Entitlements for the Downtown Railyards were approved in December 2007. Several funding and infrastructure efforts have taken place since this action:

- In Phase 1 of the City's Intermodal Transportation Facility project (T15029000), the City secured \$20 million in federal stimulus money, \$8 million in other federal

funding, \$28 million in State Infrastructure Bond Proposition 1B funding, and used dedicated countywide transportation sales tax (Measure A) and other miscellaneous funding to complete the approximate \$80 million cost of realigning the mainline railroad tracks, constructing separate passenger and freight tracks, constructing new platforms, and completing three new tunnels under the track. The track relocation was completed and new passenger train facilities were opened in 2014.

- In Phase 2, the City was awarded \$15 million in one of the few nationwide TIGER grants toward a \$30 million renovation of the historic depot. This current effort is restoring the historic building, adding heating and air conditioning, fully utilizing previously abandoned building space, and is expected to be completed in early 2017. A \$10 million state-funded project for seismic reinforcement and fire safety improvements to the building was completed in 2014.
- The City commenced planning for Phase 3 of the Intermodal Facility to determine the location of facilities in the area between the historic Sacramento Valley Station and train platforms, and to accommodate additional transportation mode connections and supportive uses. This was funded with a \$491,770 California Sustainability Grant and local transportation funds.
- Moving and realigning the railroad tracks 500 feet north cleared the way for the development of housing, shops, museums, and entertainment venues at the Railyards and for future expansion of the depot into a world-class regional multimodal transportation center. Current completed improvements include service and safety upgrades, new passenger platforms, and grade-separated access to passenger trains and across the rail corridor.
- Through a public-private partnership, the City completed the extension of 5<sup>th</sup> and 6<sup>th</sup> Streets from downtown north into the Railyards, including two new bridges over the relocated tracks, and construction of Railyards Boulevard as a new east-west arterial. These backbone infrastructure improvements were completed in 2015, totaling over \$30 million dollars in State Infrastructure bond funds and developer contributions.
- The City received \$3 million in federal funding to begin planning and environmental work on the I-5/Richards Interchange reconstruction that is needed to serve planned growth in the Railyards as well as in the River District and downtown.
- The City continued planning and environmental work on the I Street Bridge Replacement Project, which would construct a new bridge to replace vehicular traffic on the historic I Street Rail Bridge. This alignment would be north of the existing bridge to provide additional connections into the Railyard and West Sacramento. The environmental document should be completed by the end of 2016, with construction anticipated in 2020.

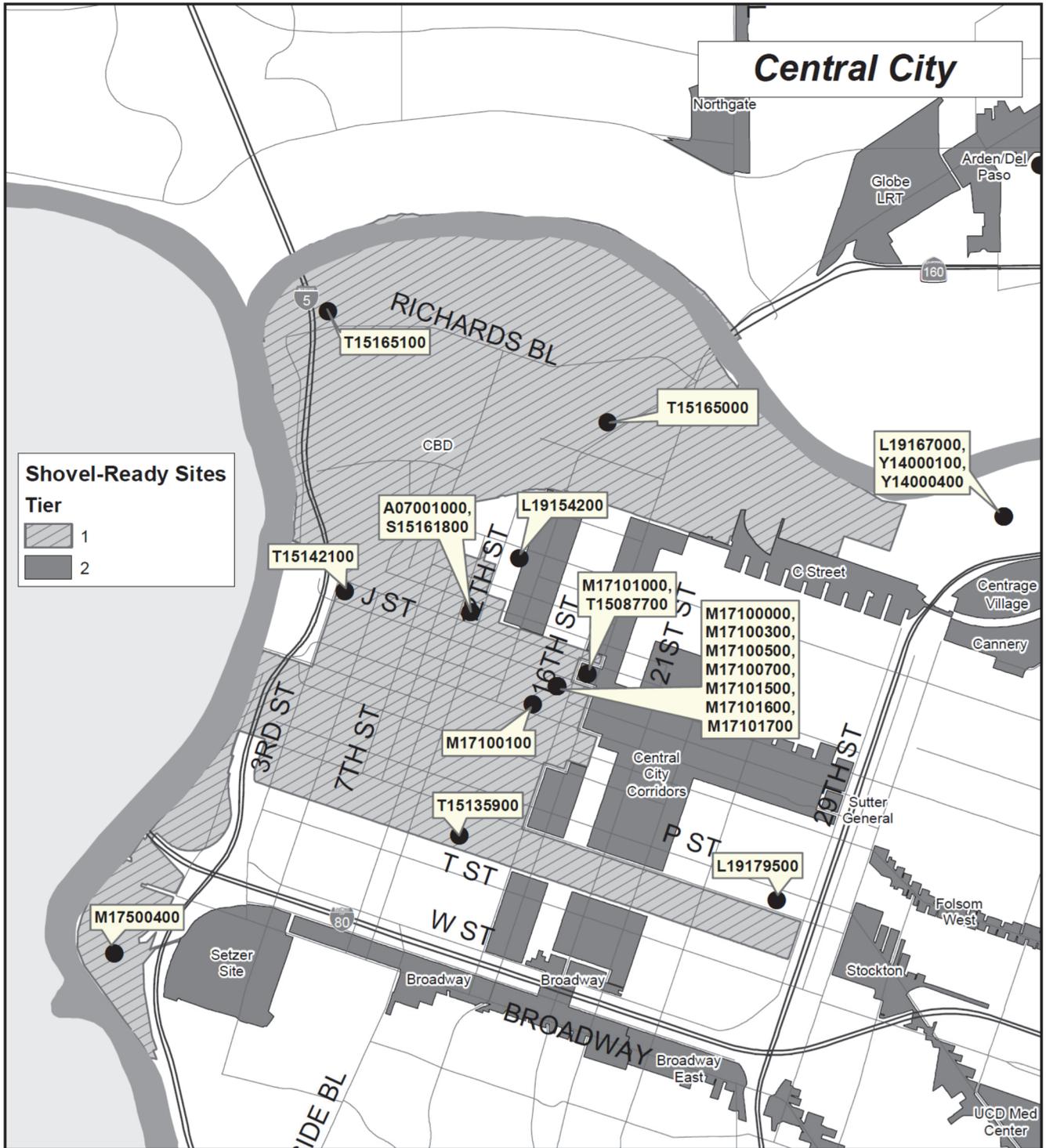
R Street Corridor

An infrastructure assessment of the R Street Corridor was completed and grant funds were directed for improvement of the CSS to support additional development. Grant funds were utilized to acquire a park site to support existing and future residential development in the R Street Corridor (L19012000). In 2006 the City, in collaboration with the Capitol Area Development Authority (CADA), prepared the R Street Streetscape Master Plan identifying a variety of improvements on the R Street Corridor between 10<sup>th</sup> and 18<sup>th</sup> Streets. The master plan reinvents the corridor as a high-density infill development opportunity site that will ultimately provide live/work opportunities and a thriving retail district.

The project improvements are occurring in three phases. Phase I designed and constructed improvements on R Street between 10<sup>th</sup> Street and 13<sup>th</sup> Street. Phase II constructed improvements for the segment of R Street between 16<sup>th</sup> Street and 18<sup>th</sup> Street. Phase I and Phase II have been completed. Phase III is the final phase which will construct improvements between 13<sup>th</sup> Street and 16<sup>th</sup> Street.

The R Street Streetscape Phase III project (T15135900) includes reconstruction of the roadway wearing surface, new frontages that preserve and respect the historic character of the area, landscaping, on-street parking enhancements, street furniture, pedestrian improvements, and streetscape elements that provide architectural enhancement to the corridor. Phase III is scheduled to be completed by August 2018.

2016-2021 Approved Capital Improvement Program



Project #	Project Name	Project Description
A07001000	City Hall Hearing Rooms Technology Program	Technologically maintain the audio/visual and presentation systems to a functional standard.

2016-2021 Approved Capital Improvement Program

<b>Project #</b>	<b>Project Name</b>	<b>Project Description</b>
L19154200	Johnson Park Improvements	Conduct a public workshop, as requested by surrounding neighborhood, and establish the elements to be included in the park improvements.
L19167000	Sutter's Landing Park Program	Design and construction of facilities and amenities for Sutter's Landing Regional Park.
L19179500	Winn Park Improvements	Renovate existing playground, play surface, hardscape, and landscape as appropriate.
M17100000	Community Center Improvements Program	Provide for scheduled and unscheduled funding for major maintenance, repair, or equipment for the Convention Center Complex.
M17100100	Convention Center Complex Renovation Program	The Community Center Theater has not had a major renovation since opening in 1974. This program will include a major renovation of the Sacramento Community Center Theater, including a financial feasibility study.
M17100300	Convention Center Audio-Visual (AV) Improvements Program	Maintain and replace City-owned audiovisual (AV) equipment and systems at the Sacramento Convention Center.
M17100500	Convention Center Chiller Upgrade Program	Upgrade/Replace the three existing centrifugal chillers at the Sacramento Convention Center when needed.
M17100700	Community Center Security System Program	Assess and upgrade the existing security system at the Convention Center Complex, including new equipment to reflect current technology.
M17101000	Memorial Auditorium Improvements Program	Address deferred maintenance, facility improvements, and renovation needs at the historic Sacramento Memorial Auditorium.
M17101500	Convention Center Carpet Replacement	Replace existing carpet in the Convention Center, approximately 15,000 square yards, due to wear.
M17101600	Convention Center Durable Equipment Replacement Program	Replace durable equipment, e.g., chairs, stage risers, tables, in the Convention Center.
M17101700	Convention Center Production Equipment Upgrades Program	Upgrade and replace existing production equipment (e.g., lighting, sound, and stage craft equipment) at the Convention Center.
M17500400	Marina Improvements Program	Provide funding for retrofitting, major repairs, and improvements at the Sacramento Marina as needed.

2016-2021 Approved Capital Improvement Program

<b>Project #</b>	<b>Project Name</b>	<b>Project Description</b>
S15161800	Downtown Traffic Signals Upgrades	Replace obsolete controllers and serial communications system for traffic signals in the downtown area. Project is bordered by I-5, Broadway, Alhambra Boulevard, & American River. Current funding is for Phase I of the project, which includes I and J Streets from 3rd to 16th Streets, and 15th and 16th Streets from Sproule Avenue to Broadway.
T15087700	Downtown Transportation System Management (TSM) Program	Provision of facilities that increase the people moving capacity of the existing transportation system using TSM measures.
T15135900	R Street Streetscape Phase III	Construct streetscape enhancements on R Street between 13 <sup>th</sup> and 16 <sup>th</sup> Streets including street lighting, landscaping, hardscaping, and pedestrian enhancements.
T15142100	Hollow Sidewalk Monitoring Program	Identify, evaluate, and monitor conditions of hollow sidewalks. Perform annual inspections and prepare recommendations for needed repairs. Notify property owners of any repairs required or recommended to hollow sidewalk locations for which they are responsible.
T15165000	North 12th Complete Street	The project converts the westernmost travel lane on North 12th Street from Richards Blvd to H Street into a two-way cycle track with streetscape and provides a direct connection from the American River Two Rivers Trail to Downtown Sacramento.
T15165100	Richards Boulevard / I-5 Interchange	Prepare and complete the Project Approval/Environmental Document phase of the project. Selection of a viable interchange configuration with environmental clearance will be completed in order to advance to the next phase, final design.
Y14000100	Landfill Closure Program	California law requires that funding be set aside each year to ensure that there will be sufficient resources to cover future closure activities.
Y14000400	Groundwater Remediation Program	State-mandated financial obligations for the landfill's groundwater corrective action program require owners of solid waste facilities to establish financial assurance to cover a "reasonably foreseeable release" into the groundwater.

## **North Sacramento Area**

### **Swanston/Arden Fair/Point West/Cal Expo**

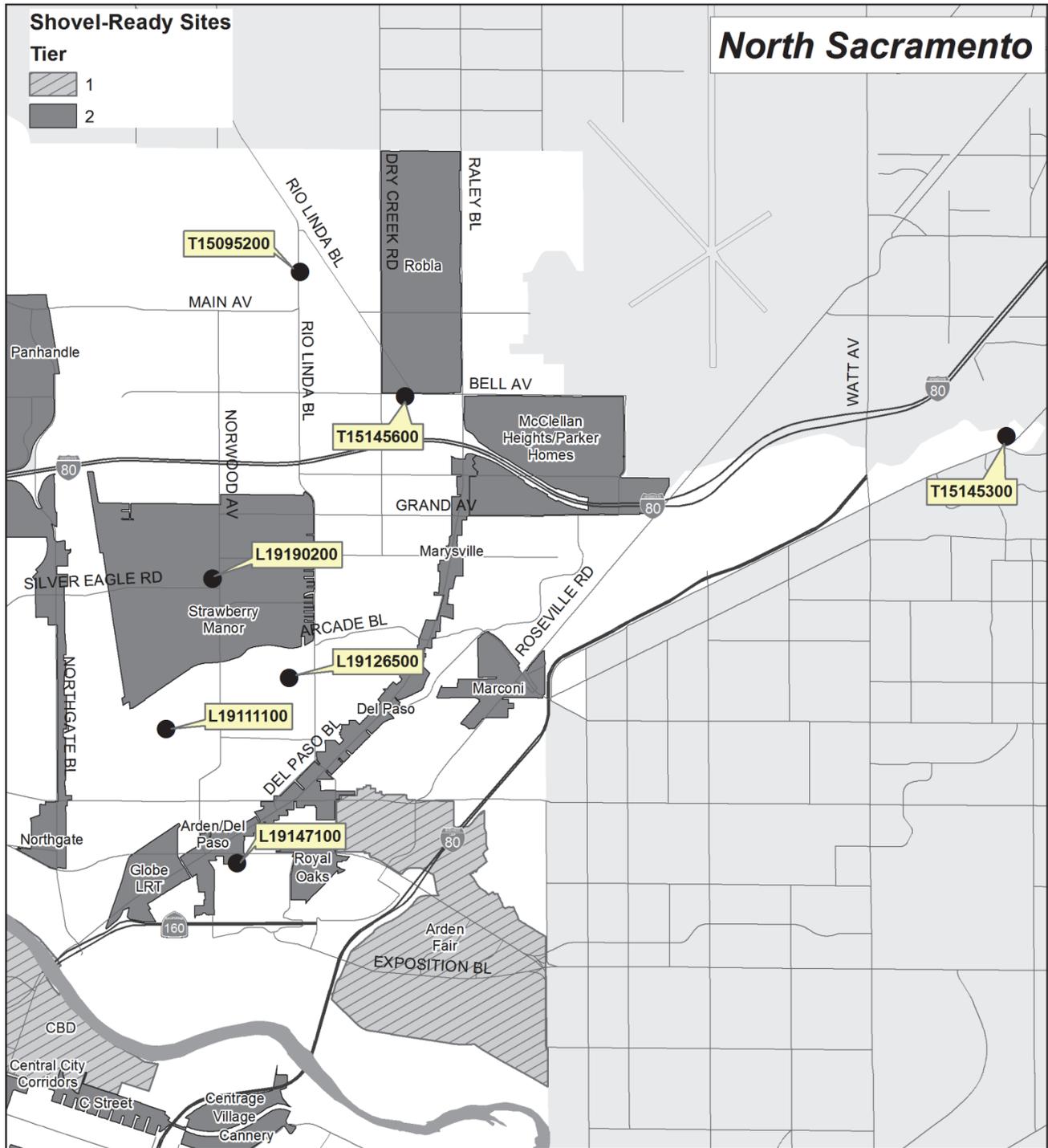
The Swanston/Arden Fair/Point West/Cal Expo opportunity area (shown on the North Sacramento map) is split by Business 80. To the west of Business 80 is the Swanston light rail train station and the Swanston Estates neighborhood, including single and multi-family residential, retail, commercial, and industrial. To the east of Business 80 are the Point West, Arden Fair, and Cal Expo areas.

The Swanston Station Pedestrian Bridge is proposed to improve pedestrian access from the light rail station over the Union Pacific Railroad (UPRR) tracks to a significant employment center area east of the tracks.

Arden Fair Mall, located on Arden Way, is Sacramento's largest regional retail center and tax generator within city limits. Cal Expo, the home to the California State Fair since 1968, is located on 350-acres adjacent to the American River. Cal Expo is currently considering new plans predicated on a strong desire to pursue opportunities that would provide resources for facility improvements needed for the State Fair and today's consumer and tradeshow environment. Point West, located between Arden Fair and Cal Expo, complements the surrounding land uses with professional offices, hotels, and multi-family residential.

The Point West area will be planned to complement the Arden Fair Mall and Cal Expo plans. Future development may include continued growth of retail, multi-family residential, and employment uses. This center can provide close-in employment opportunities for surrounding residential areas to reduce commute distances and provide employment opportunities in housing-rich communities. A major component of the area will be to promote development that fosters accessibility and connectivity with adjacent transit centers to safely and efficiently accommodate a mixture of cars, transit, bicyclists, and pedestrians.

2016-2021 Approved Capital Improvement Program



Project #	Project Name	Project Description
L19111100	Johnston Park Playground Renovation	Renovate existing playground, play surface, hardscape, and landscape as appropriate.
L19126500	Richardson Village Park Playground Renovation	Renovate existing playground, play surface, hardscape, and landscape as appropriate.

2016-2021 Approved Capital Improvement Program

Project #	Project Name	Project Description
L19147100	Woodlake Park Playground Renovation	Renovate existing playground, play surface, hardscape, and landscape as appropriate.
L19190200	Robertson Park Master Plan Amendment Study	Conduct public workshops and develop a draft Park Master Plan Amendment. Based on the draft Park Master Plan, identify scope and necessary funding needed for the associated California Environmental Quality Act document.
T15095200	Rio Linda Boulevard & Main Avenue Bridge	Replace existing bridge on Rio Linda Boulevard and realign intersection with Main Avenue for safety improvements.
T15145300	Auburn Boulevard Bridge Replacement	Replace the bridge on Auburn Boulevard over Arcade Creek.
T15145600	Bell Avenue - Complete Street Rehabilitation	Rehabilitate the pavement section and provide continuous sidewalk and bike lanes on Bell Avenue between Bollenbacher Avenue and Astoria Street.

**East Sacramento**

**65<sup>th</sup> Street, University Village, Granite Regional Park**

The Sacramento Center for Innovation (SCI) Specific Plan area is bounded by U.S. Highway 50 on the north, UPRR on the west, UPRR crossing at Power Inn Road, and Power Inn Road on the east. It is located to the south of CSUS and to the west of the Granite Regional Park development area. Currently, the land uses are primarily heavy commercial, light industrial, and industrial. The *2030 General Plan* identified the area as an opportunity area, changed the land use designation from industrial to employment center, and recommended further land use refinement.

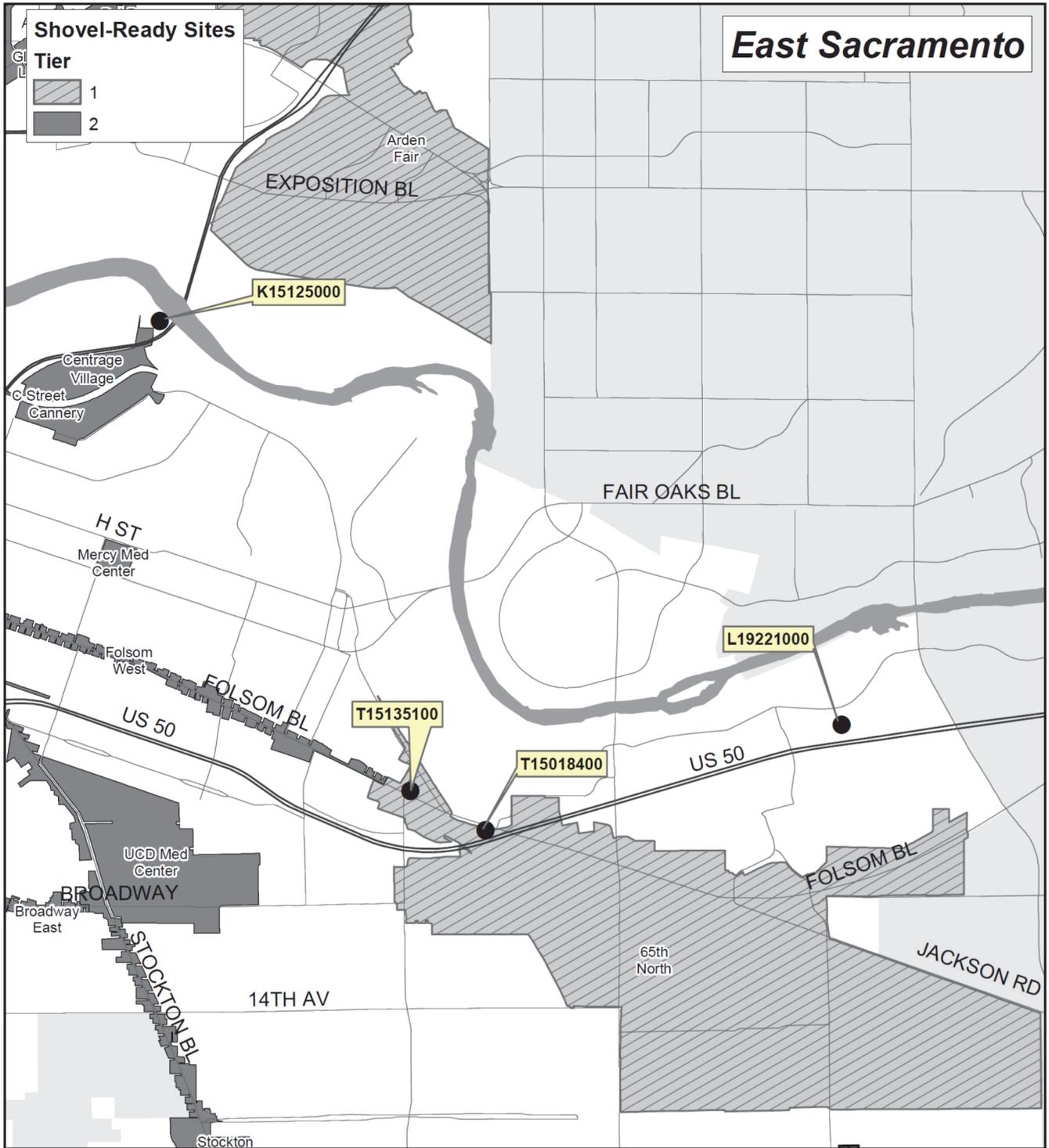
The SCI Specific Plan was adopted by Resolution 2013-0399 on December 10, 2013. It provides a clear focus for the urban design, development standards, design guidelines, public facilities, utility capacity, and circulation that is proposed in the SCI Specific Plan area.

The 65th Street/University Village opportunity area is poised to evolve into a vibrant and innovative campus-centered community that will provide a physical, social, and psychological connection to CSUS and the surrounding development and communities. The focus for this area will be on people, workforce development, education, jobs, and transit. CSUS will continue to attract innovative and creative students and faculty, and to prepare students for a highly competitive workforce aligned with our economy’s needs today and in the future. An environment that fosters the exchange of technical knowledge and expertise between CSUS students and faculty and private and public sector business enterprises has been established in this area. Companies located here would then benefit from the availability of a student workforce and

opportunities to collaborate with faculty. CSUS would benefit from faculty recruitment and retention and the real-world internship and educational opportunities for students.

The Granite Regional Office Park (120-acres) is partially built out with total development to include over three million square feet of office space with supporting retail and light industrial development. As a portion of the Clean Tech Zone (formerly known as the Florin-Perkins Enterprise Zone), the area is home to Sacramento's newest clean and green technology enterprises. However, AB 93 (effective January 1, 2014) repealed the enterprise zone provisions and the enterprise zone program is winding down.

2016-2021 Approved Capital Improvement Program



2016-2021 Approved Capital Improvement Program

<b>Project #</b>	<b>Project Name</b>	<b>Project Description</b>
K15125000	Two Rivers Trail Phase II	Prepare a study to evaluate alignment, right-of-way requirements, and construction costs for a bike trail on the south side of the American River between SR160 and H Street. Obtain easements/permits from UPRR and environmental clearance.
L19221000	Glenbrook Park Improvements	Improve the existing gravel parking lot and modify of the existing dog park to include a small dog area.
T15018400	Ramona Avenue	Extend Ramona Avenue north to intersect with Folsom Boulevard.
T15135100	Folsom Boulevard Complete Street	Improve Folsom Boulevard from 65th Street to the UPRR underpass.

**South Area**

**Florin Road Corridor**

The Florin Road Corridor Plan is a joint planning effort between the City and the County of Sacramento (County) to promote coordinated planning and economic revitalization along the corridor. The boundaries extend along Florin Road between Tamoshanter Way in the city and Stockton Boulevard in the county. The plan area covers three miles of Florin Road. The City portion is approximately 1.42 miles between Tamoshanter Way and Franklin Boulevard.

In order to implement the *2035 General Plan* as well as the County’s new General Plan, the City has partnered with the County to promote coordinated planning and economic revitalization along the corridor. The City Council approved specific actions on October 19, 2010, including rezones, creation of a design review district, South Area Community Plan, and *2030 General Plan* amendments. A few remaining pieces of the Florin Road Corridor Plan including the Streetscape Master Plan update, mobility study, and infrastructure analysis will be presented to Council for acceptance following completion of review by the county. No recent activity has occurred.

**Delta Shores**

Delta Shores is located within the South Area Community Plan Area, updated in March 2009. The plan evaluates the land uses and need for infrastructure, schools, and other community facilities and services required to address new growth in the area.

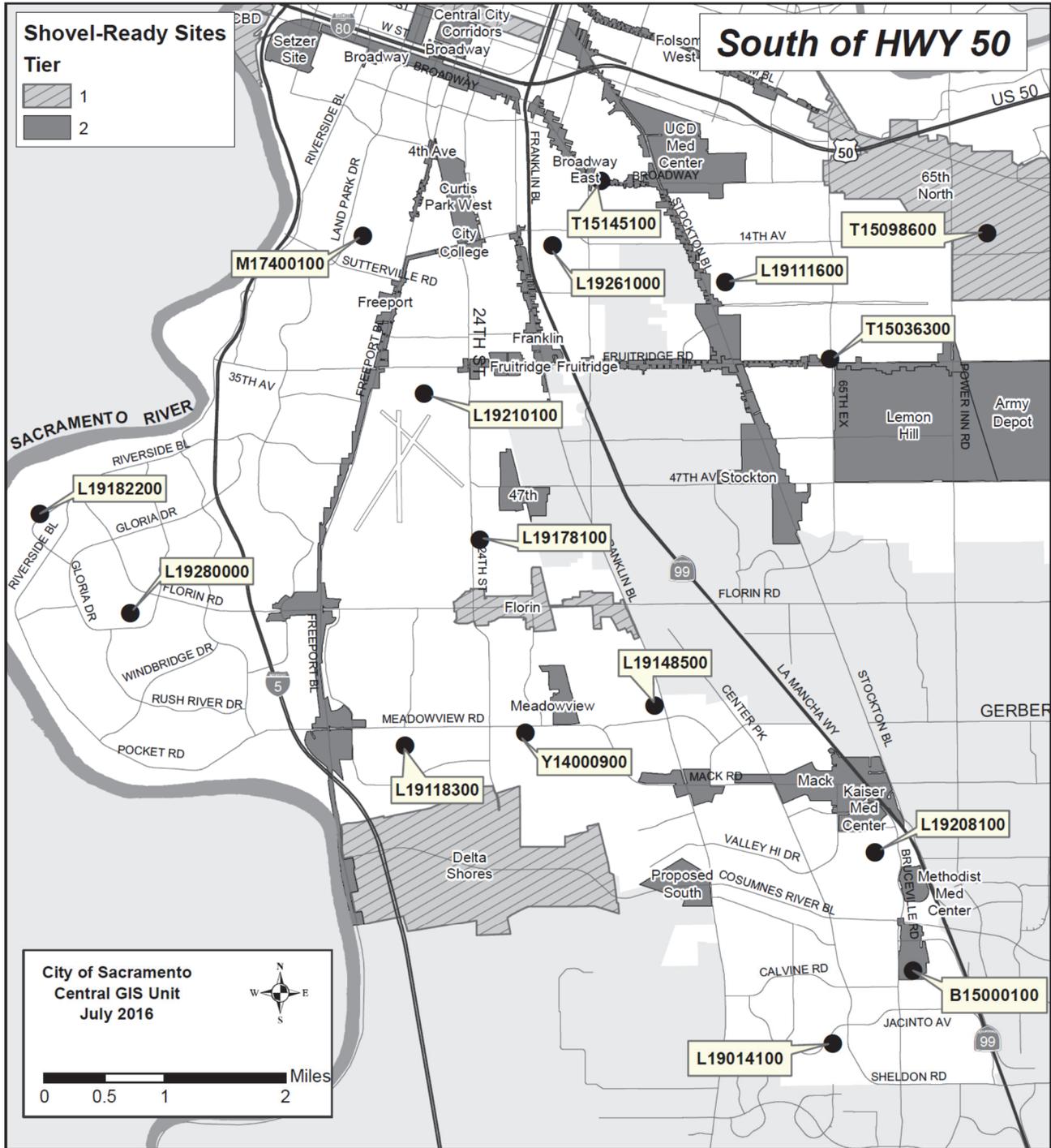
This new growth area has experienced relatively high levels of recent population growth, and this trend is expected to continue. This community’s potential growth is mostly associated with the Delta Shores area, build out of the Jacinto Creek Planning Area, and development along the existing light rail transit line and future extension of the south line transit corridor.

Future development includes the approved College Square mixed-use project near Cosumnes River College and the future development of the Delta Shores area in the south. Delta Shores is one of the last major undeveloped areas in the city. The Delta Shores area is generally located east of Freeport Boulevard, south of the existing Meadowview neighborhood, north of the Sacramento Regional County Sanitation District Wastewater Treatment Plant, and east of the Morrison Creek levee. The site is approximately 800-acres and will contribute to meeting future housing and commercial needs. The planning entitlements and financing plan were approved by the City Council in January 2009.

Major public improvements proposed to serve planned new growth in the Delta Shores area include the following – some of which are not in the current CIP cycle but do provide a context for recent planning efforts.

- Cosumnes Boulevard Extension and Interchange (T15018000). On January 8, 2013, the City Council approved the plans and specifications, and awarded the construction contract to Teichert Construction (Resolution 2013-0009); the new interchange and the entire road extension was opened to the public in December 2015.
- Phase 2 extension of light rail transit from Meadowview to Calvine Road.
- Construction of the Sacramento Regional County Sanitation District interceptor line.
- Construction of the new Freeport Regional Water Authority intake and pipeline from the Sacramento River to the Folsom South Canal.

2016-2021 Approved Capital Improvement Program



Project #	Project Name	Project Description
B15000100	Boys and Girls Club Facility	Construction and installation of portable classroom trailers with restrooms and associated utilities to serve classrooms.

2016-2021 Approved Capital Improvement Program

<b>Project #</b>	<b>Project Name</b>	<b>Project Description</b>
L19014100	North Laguna Pond Renovation	Construct a new interior pond structure.
L19111600	Colonial Park Shade Structure	Renovate the group picnic shelter to eliminate the partially enclosed sink, counter, and surrounding walls to improve surveillance opportunities and thus substantially reduce the opportunity for illicit activity.
L19118300	Freeport Park Playground Renovation	Renovate existing playground, play surface, hardscape, and landscape as appropriate.
L19148500	Phoenix Green Lease/Purchase	Provide funding for the lease of the park site from U.S. Postal Service for an additional 10-year term. Intent is to acquire site from U.S. Postal Service when sufficient funding becomes available.
L19178100	Woodbine Park Playground Renovation	Renovate existing playground, play surface, hardscape, and landscape as appropriate.
L19182200	Lewis Park Tennis Court Renovation	Renovate tennis court surface to eliminate surface cracking caused by invasive tree roots.
L19208100	Wood Park Playground Renovation	Renovate existing playground, play surface, hardscape, and landscape as appropriate.
L19210100	Mangan Park Master Plan Amendment	Update the master plan by creating a master plan amendment.
L19261000	Temple Avenue Park Playground Renovation	Renovate existing playground, play surface, hardscape, and landscape as appropriate.
L19280000	Sojourner Truth Master Plan Amendment	Conduct public workshops and develop a draft Park Master Plan Amendment. Based on the draft Park Master Plan, identify scope and necessary funding needed for the associated CEQA document.
M17400100	William Land Golf Improvements Program	Finances major maintenance activities at William Land Golf Course, including design and development activities. Projects include irrigation improvements, greens rehabilitation, and structural repairs.
T15018400	Ramona Avenue	Extend Ramona Avenue north to intersect with Folsom Boulevard.
T15036300	Fruitridge Road Streetscape Enhancements	Construct new curb, gutter, and sidewalk to enhance streetscape.
T15098600	14 <sup>th</sup> Avenue Extension	Extend 14th Avenue from Power Inn Road to Florin-Perkins Road.

2016-2021 Approved Capital Improvement Program

Project #	Project Name	Project Description
T15145100	Highway Safety Improvement Program (HSIP) Hybrid Pedestrian Signals	Install Hybrid Pedestrian Signals at uncontrolled crosswalks on nine principal arterial roadways.
T15145500	Meadowview Road Streetscape	Provide streetscape enhancements to Meadowview Road from the light rail station west toward Freeport Boulevard. The project will also consider improvements along 24th Street near the intersection of Meadowview Road. Enhancements may include separated sidewalks, medians, bike lanes, landscaping, and other elements.
Y14000900	Solid Waste Facility Repair & Rehabilitation Program	Provides sufficient resources to address facility related issues at the Meadowview City Service Center including the repair or rehabilitation of the building interior and exteriors, electrical, and parking lot paving.

**TIER 2 PRIORITY AREA SITES**

**North Natomas**

North Natomas presents great potential for growth and is designated as a Tier 2 priority and major growth area for new housing and employment opportunities. In recent years, North Natomas accounted for 47 percent of citywide development. Based on *2035 General Plan* land use designations, North Natomas is projected to account for approximately 20 percent of new housing and 25 percent of new jobs. North Natomas is currently about two-thirds built-out for residential uses. Office employment, however, is only partially developed with approximately 3 million square feet built and 7 million square feet authorized but not yet built.

The North Natomas New Growth Area is bounded by Interstate 80 on the south, Elkhorn Boulevard on the north, and city limits on the east and the west. North Natomas includes the Panhandle area (595-vacant acres proposed for annexation) and Greenbriar (a 577-acre vacant parcel annexed in May 2008). North Natomas includes a well-integrated mixture of residential, employment, commercial, and civic uses, interdependent on quality transit service, surrounding a town center. An elementary school serves as the focal point of each of the fourteen proposed neighborhoods. Employment centers, located at the light rail train stations and along the freeways, are mixed-use centers consisting of primary employment generators and secondary retail, industrial, and residential uses serving the employees and employers of the center.

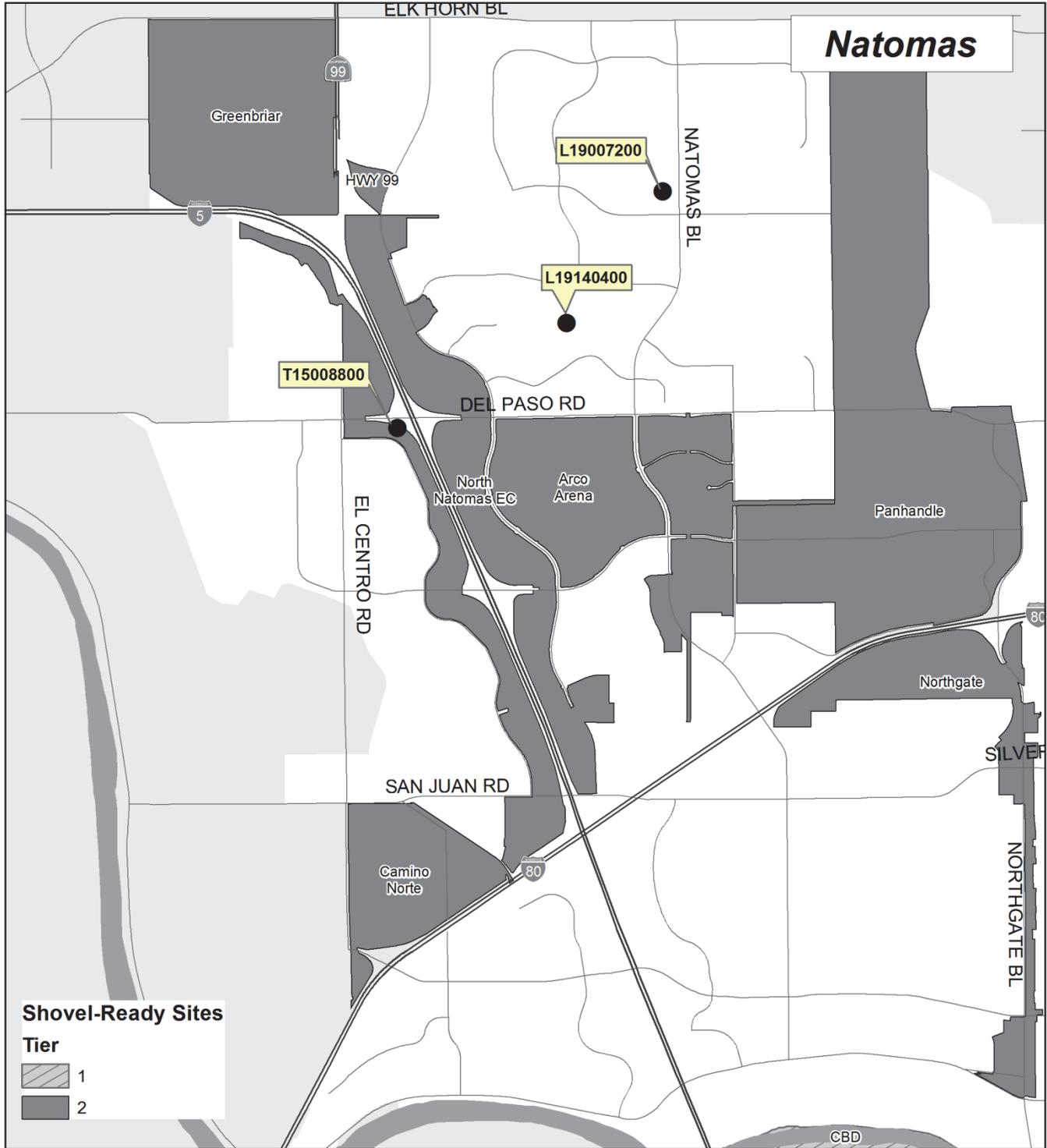
Development in the North Natomas area was previously restricted by the Federal Emergency Management Agency’s (FEMA’s) 2008 maps which designated the Natomas Basin as an AE (high risk of flood) zone and restricted construction until area met at least 100-year flood protection (or A99 designation). The de facto moratorium was lifted in June 2015 when FEMA

effectively remapped Natomas from the AE to the A99 flood zone. As a result, development has started to pick up in North Natomas and construction permits have been issued in 2015. Commercial (retail, office, industrial, and warehouse) will be allowed to develop. However, because the area still has less than 100-year flood protection, residential growth will be limited to 1,000 new single-family dwelling units and 500 new multi-family dwelling units per year.

The timelines for certain land use entitlements and building permits in the Natomas Basin were extended (Resolution 2009-007, January 27, 2009) as the area had an AE designation (high risk of flood) on FEMA's Flood Insurance Rate Maps. In other words, special permits, tentative maps, and building permits that were properly approved prior to December 8, 2008, have an "extended shelf life."

Improvement projects in North Natomas are funded as part of the 2016 - 2021 CIP or are built by private landowners. Infrastructure and draft finance plans were recently adopted for Greenbriar and proposed for the Panhandle. Information for specific projects is listed in the appropriate section of this CIP document. The major infrastructure improvements are financed from the following fees – based upon development impact fees and Mello-Roos Community Facilities Districts – and are generally due at the time a building permit is issued: Quimby Act (Fund 2508) for the dedication of land for parks; North Natomas Public Facilities Fee (Fund 3206) for backbone infrastructure; Park Development Impact Fee (Fund 3204) for park development; and Mello-Roos (pay-as-you-go) Community Facilities Districts and bond districts.

2016-2021 Approved Capital Improvement Program



Project #	Project Name	Project Description
L19007200	Sycamore Park Tennis Courts	Renovate tennis court surface to eliminate sub-surface and surface cracking.

2016-2021 Approved Capital Improvement Program

Project #	Project Name	Project Description
L19140400	North Natomas Master Plan Amendment Study	Conduct public workshops and develop a draft Park Master Plan amendment. Based on the draft Park Master Plan identifying scope and necessary funding needed for the associated California Environmental Quality Act document.
T15008800	North Natomas Freeway Monitoring Program	Annual, ongoing monitoring of the freeway interchanges serving North Natomas is required by the cooperative agreement between the City of Sacramento and the State of California (City Agreement No. 95-217). Monitors traffic operations at the freeway off-ramps and adjacent intersections.

**North Sacramento, Robla, and McClellan Parker Homes**

The lack of adequate water, drainage, and sewer improvements has hindered development in the area – especially between Dry Creek Road and Raley Boulevard. As individual subdivisions are developed, the corresponding local infrastructure and limited off-site infrastructure is constructed, although subdivisions prior to annexation were often approved without provisions for backbone infrastructure.

In 2009, the *2030 General Plan* redesignated the eastern portion of the Robla opportunity area from Suburban Residential Low-Density to Employment Center Low Rise to reflect existing and likely near-future development in that area. No additional changes were made in the *2035 General Plan*.

The City worked jointly with the Sacramento Housing and Redevelopment Agency and a team of consultants to develop the McClellan Heights and Parker Homes Plan. The plan assesses and prioritizes infrastructure and housing needs for both the Parker Homes and McClellan Heights neighborhoods. Additionally, staff developed land use and zoning recommendations to encourage residential development and neighborhood serving amenities while allowing existing businesses to continue operating.

The McClellan Heights/Parker Home Plan, located just east of McClellan Business Park, was approved by Council in 2007. The plan area is generally bounded on the north by Bell Avenue, the east by Winters Street, the south by Interstate 80, and the west by Raley Boulevard. The plan was adopted on November 27, 2007, and provides the following:

- An infrastructure plan for existing and new development
- A land use and zoning plan to facilitate the development of new housing, neighborhood serving commercial, and other compatible uses

- A housing needs assessment for the existing housing in Parker Homes and McClellan Heights

### **Northeast Line Implementation Plan**

This planning effort promotes reinvestment, redevelopment, and revitalization along the light rail corridor that includes the Globe, Arden/Del Paso, and Royal Oaks Stations. The Plan includes land use changes to better streamline uses that support an active and safe commercial corridor such as mixed-use and mixed-density housing as well as office and general commercial uses. Additionally, the Plan (adopted on March 15, 2011) has recommended infrastructure improvements that focus on key areas along the light rail corridor to encourage catalyst and near-term development in the area.

### **Power Inn Area**

The Power Inn Area is part of the larger Fruitridge/Broadway community that includes Sacramento's manufacturing and warehousing district and the Granite Regional Office Park. Increased mixed-use development opportunities will be realized in proximity to light rail transit along Folsom Boulevard (e.g., 65<sup>th</sup> Street, Power Inn Road, and Watt/Manlove light rail train stations). Higher intensity uses will take advantage of light rail transit and freeway (U.S. 50) access, which should attract housing, office development, and other employee and resident-serving uses.

Aspen 1/Rock Creek/New Brighton is a proposed 232-acre project (P09-038) from Stonebridge (Teichert Land Company) located south of Jackson Highway on the west side of South Watt Avenue. The Sacramento Area Local Agency Formation Commission (LAFCo) approved an amendment to the City's Sphere of Influence to include a 28-acre sliver of previously unincorporated vacant land as part of this project site. Development entitlements were approved in 2015, with the exception of the annexation that is in progress.

Infrastructure improvements in the Power Inn area include:

- Light rail train bridge over Watt Avenue to eliminate light rail train station/auto conflicts
- A reliable water supply to the southeast of the city by constructing a pipeline from the Fairbairn Water Treatment Plant to the Florin Reservoir (Z14004000), which was completed.
- South Watt Avenue widening (pending County project)
- Extending Ramona Avenue (T15018400) – estimated to be completed by 2017

### **Transit Station Areas**

The City's Infill Program identifies areas around existing light rail stations as areas for new infill development and redevelopment. Many of the targeted stations require additional planning entitlements and zoning changes and require infrastructure upgrades to support additional development.

In past years the City devoted some state grant funds to support streetscape enhancements on 65<sup>th</sup> Street. Additional analysis is being conducted to identify funding needs for infrastructure to support planned development. A circulation plan for the area was recently completed and development of a finance plan to identify funding sources for the utility and transportation infrastructure improvements that would support job creation and additional development in the area and is anticipated to be approved in June 2016.

Infrastructure studies for the Florin, Meadowview, and Swanston light rail station areas identified needed capital improvements and financing options for those areas. The Florin and Meadowview studies were completed in 2009. The Draft Environmental Impact Report for the Swanston Transit Village Station was released in February 2009 and was adopted in April 12, 2011. The Northeast Line Implementation Plan, which addressed the Globe, Arden/Del Paso, and Royal Oaks light rail stations, was adopted in March 2011.

### **Commercial Corridors**

Commercial corridors are identified in the City's Infill and Economic Development Programs as target investment areas. These areas are primarily provided support indirectly through streetscape design planning that had been funded through the Public Works Department. The City has identified infrastructure improvements as part of the Florin Road Corridor Plan, which is a joint City-County effort for that corridor. The plan was completed in the fall of 2010.

### **Target Residential Neighborhoods**

While not identified by the Shovel-Ready Program, the City's Infill Program targets residential neighborhoods that include a substantial number of vacant lots and infill opportunities. Most of the assistance in these areas is through fee reduction (e.g., sewer credits administered through the Economic Development Department) and waiver programs.

## **SOURCES OF CIP FUNDING**

This overview summarizes the CIPs that contribute toward the infill development goals and policies. Funding is provided from a variety of sources depending on the nature of, and funding available for, the improvement. Many projects supportive of the City's Infill Program are initiated by the City's Utilities, Public Works, and Economic Development Departments. Funding sources include the City's General and Utility Funds, various transportation funds, development fees, and other local, state, and federal grant funds.

The Infill Program also includes a number of fee waiver and reduction programs and other programs funded through the General Fund and grants.

### **Federal, State, and Local Grant Funds**

Several infrastructure projects supportive of infill development were programmed in prior years and are underway. Funding has been provided through state, federal, and local grants in addition to matching City funds. The City has received federal grant funds and the Sacramento Area

Council of Governments' funds to improve several infill areas in the city including the R Street Corridor and several light rail train station areas. Descriptions of the major funding sources of the City's CIPs may be found in section K of this book.

In addition to the aforementioned grant programs, the City has also pursued and received state grants including the Jobs-Housing Balance Program and the Workforce Housing (WFH) Reward Program, which have been used to support infrastructure projects. Over the life of this WFH program the City has received over \$6.7 million from these grant funds. While these grants have been discontinued by California's Housing & Community Development (HCD) Department, HCD has created the Housing Related Parks Program. Planning staff, along with Parks, is pursuing funding through that program. The program is very similar to the WFH program except that grant funds can only be used for parks.

The City also successfully pursued grant funding in the first round of funding for the 2006 Proposition 1C (also known as the Housing and Emergency Shelter Trust Fund Act of 2006) bond programs including the Transit-Oriented Development Program, the Infill Infrastructure Grant Program, and CALReUSE Remediation Program. As a result of these efforts, the City directly received \$31 million and supported developer applications which received another \$25 million. Projects benefiting from the first round of Proposition 1C program funding include: Downtown Railyards, Township 9, and Curtis Park Village. These funds are slated to assist with major infrastructure projects or brownfield remediation associated with the developments.

The City applied in 2010 to the California Sustainable Strategies Pilot Program on behalf of these same developments in order to have them designated as Catalyst Projects. This designation will give the City higher priority for future state and federal grant funding. During August 2010, Township 9 was designated "Gold" as a model sustainable community that would:

“...enable the State to support local innovation, develop projects that integrate environmental, economic, transportation and housing goals and test strategies for broad implementation throughout California. The designated projects must remove barriers to development of transformative projects, demonstrate a high level of transferability, promote effective jobs and housing relationships, enhance multi-modal transportation options, integrate sustainability and economic development plans, demonstrate significant resource, economic, and environmental benefits, and provide opportunities for community engagement and cross-sector collaboration.”

As a result of being designated a Catalyst Project in the pilot program, Township 9 secured approximately \$1.35 million for housing development which began construction in January 2013. The next phase of development includes 72 residential units.