

# SACRAMENTO

## PROPOSED BUDGET IN BRIEF

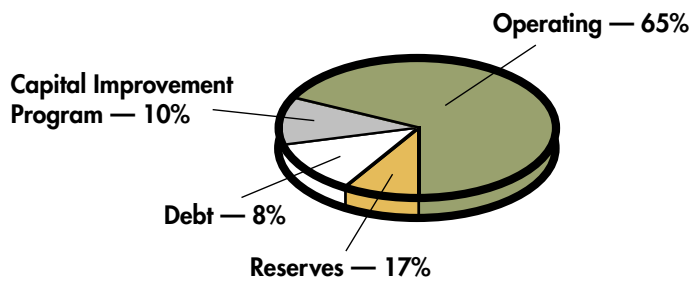


**FY2005/06**

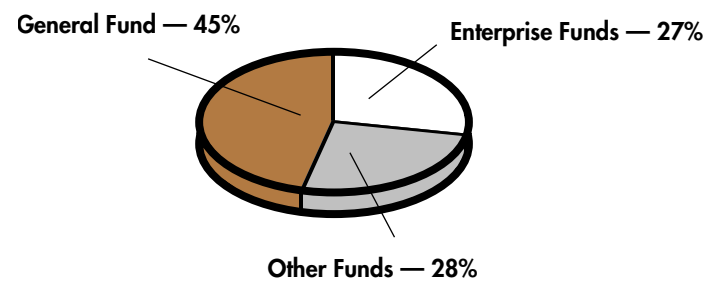
THE CITY OF SACRAMENTO'S mission is to protect, preserve and enhance the quality of life for present and future generations.

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## Expenditures by Category



## Expenditures by Major Funds



# PROPOSED TOTAL CITY BUDGET \$788 MILLION

## DEFINITIONS

**General Fund**, an approved total of \$352 million and 3,594 FTEs (Full Time Equivalent positions), is the City's principal operating account. It is supported primarily by taxes and fees and generally has no restrictions on its use. The General Fund provides support to the Mayor and City Council Office, Charter Offices, Support Services, Police, Fire, General Services, Transportation, Neighborhood Services, Parks and Recreation, Development Services and Convention, Culture and Leisure Departments, Code Enforcement and Economic Development for operations and capital improvements.



**Enterprise Funds**, a proposed total of \$204 million and 870 FTEs, are used to account for self-supporting activities which provide services on a user-fee basis. Fees collected support operating and capital improvement costs. The City has seven enterprise funds including water, sewer, drainage, solid waste, parking, community center, and marina.



**Special Revenue and Other Funds**, a proposed total of \$232 million and 401 FTEs, are used to account for activities paid for by designated taxes or other restricted use revenue sources that have specific limitations on use according to law. The City has over fifty special revenue funds.

## FY 2005/06 BUDGET MESSAGE

- The Proposed FY2005/06 Budget is balanced and sustainable;
- The Economic Reserve is \$29.15 million, or 8.4 % of General Fund revenues, and continues to work toward the Mayor and Council's goal of 10%;
- The Mayor and City Council's sustainable budget philosophy has resulted in the City meeting the budgetary challenges of closing the structural budget gap, funding base budget increases, and providing for high priority growth needs; and
- Action on increases to services and staff is deferred until the budget uncertainties of labor and benefit costs and state budget actions are resolved.

# WHERE THE GENERAL FUND MONEY COMES FROM

## TAXES - 73.2%

This includes property, sales, utility users, business operations, property transfer and transient occupancy taxes collected to fund City general operating costs.

## LICENSES/PERMITS - 5.8%

This includes revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, private property and animals.

## INTER-GOVERNMENTAL - 5.3%

This is comprised of funds from other agencies such as State Motor Vehicle in Lieu Tax, State Homeowners' Property Tax Relief and revenue reimbursement for services provided to other agencies.

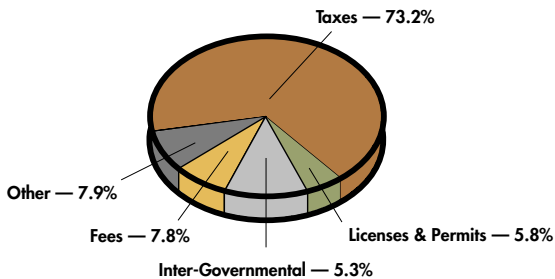
## FEES - 7.8%

This is comprised of fees charged to the user of specific services provided by the City not supported by general revenues. Such fees cannot exceed the cost of providing the service.

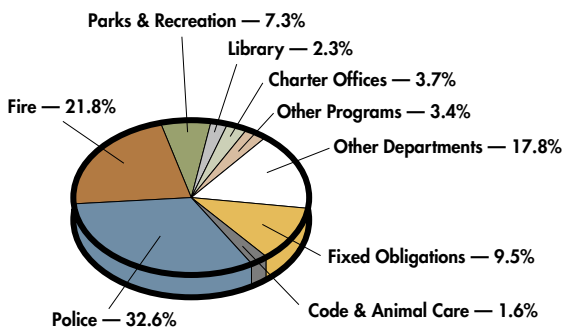
## OTHER - 7.9%

This includes interest earned on City investments; fines, forfeitures, and penalties; and other unanticipated revenues.

## Proposed General Fund Resources \$352 million



## Proposed General Fund Expenditures \$352 million



## PROPOSED GENERAL FUND EXPENDITURES

	(in millions)
Police .....	\$113.9
Fire .....	\$76.0
Parks and Recreation .....	\$25.5
Library .....	\$8.0
Charter Offices .....	\$12.9
Other Programs .....	\$11.8
Other Departments .....	\$62.2
Fixed Obligations .....	\$33.1
Code and Animal Care .....	\$5.7

# PROPOSED BUDGET HIGHLIGHTS



## REORGANIZATIONS/EFFICIENCIES

- **Code Enforcement:** Address the increased demand for code enforcement by creating a new Department of Code Enforcement.
- **Convention, Culture & Leisure:** Ensure golf courses are fully operational by providing more stable and long term fiscal support.
- **Development Services:** Create a regional pilot program focused on expediting the development review process.
- **Economic Development:** Establish an Economic Development Department that will focus on Downtown and Citywide development issues.
- **General Services, Finance & Utilities:** Transfer the Solid Waste Division from the Department of General Services and the utility billing function from the Department of Finance to the Department of Utilities to increase efficiencies, accountability, and delivery. Also, the Department of Utilities will be transferring the City Operator (264-5011) function to the Department of General Services in an effort to consolidate the call center function.

## AUGMENTATIONS

Action on increases to services and staff is deferred until the budget uncertainties of labor and benefit costs and state budget actions are resolved.

- **Code Enforcement:** Enhance the levels of code enforcement, building inspection, and zoning compliance by adding thirteen new positions.
- **Convention, Culture & Leisure:** Address increased demand for special events by adding one special funded position to the Department.
- **Development Services:** Improve customer service and expedite the development review process by adding 23.5 positions.
- **Economic Development:** Ensure the appropriate level of staff for the newly created Department by adding two positions.
- **Fire:** Improve fire protection by adding one truck company for the Natomas area.
- **Neighborhoods:** Ensure adequate staffing for all neighborhoods throughout the City by adding one program analyst position.
- **Parks & Recreation:** Sustain and grow the City urban forest by providing funding for reforestation and provide staffing for park planning and design.
- **Utilities:** Address growing demand on water and storm drain infrastructure by adding five additional positions.
- **Transportation:** Improve traffic flow by adding two positions for the Traffic Operations Center and adding four new Parking Enforcement Officers.
- **General Services:** Address increased need for building maintenance by adding four and a half positions.



## ORGANIZATIONAL ASSESSMENTS

As part of the City Manager's goal to reduce costs and increase service levels all Departments were required to submit two percent General Fund organizational assessments.

- **City Attorney:** Decrease budget for law books and increase utilization of on-line resources.
- **City Clerk:** Implement efficiency measures to the agenda process that will decrease costs and save staff time.
- **City Treasurer:** Increase revenues by providing new investment management services for various local agencies.
- **Code Enforcement:** Decrease costs by providing mobile computers for all field staff.
- **Development Services:** Lower consultant and travel expenditures without impacting current service levels.
- **Economic Development:** Reduce funding for professional service contracts without impacting current service levels.
- **Finance:** Ensure the full transfer of tax collections and business tax receipts.
- **Fire and Police:** Consolidate the Fire and Police Department Information Technology divisions to create a joint "Public Safety" technology unit.
- **Human Resources:** Reduce costs by fully utilizing technology resources such as electronic document management, on-line employment applications and on-line workers' compensation reporting and bill pay.
- **Information Technology:** Reduce costs by consolidating call center, server activity and network infrastructure.
- **Labor Relations:** Improve research and response time and lower costs by fully utilizing records management systems.
- **Neighborhoods:** Reduce costs by shifting the Area 4 Administrative function from a leased space to a City-owned building.
- **Parks & Recreation:** Significantly reduce costs and improve service delivery by consolidating and reorganizing staff to distribute lines of responsibility.
- **Police:** Merge training facilities with the County to increase training capacity and reduce costs.
- **Transportation:** From efficiencies gained through the consolidation of On-Street and Off-Street Parking functions General Fund expenditures will be reduced by transferring two positions to a Gas Tax funded division.
- **Utilities:** Realign supervisory level and support functions for more efficient operations.

# THE CITY'S 5-YEAR 2005-2010 CAPITAL IMPROVEMENT PROGRAM

## WHAT IS A CAPITAL IMPROVEMENT?

Capital Improvements are major projects undertaken by the City that are generally not recurring and are projects, facilities or equipment that will cost more than \$10,000 and last longer than five years.

## WHAT IS THE CAPITAL IMPROVEMENT PROGRAM?

The Capital Improvement Program is a comprehensive five-year plan for capital project expenditures. The plan is a guide for identifying current and future financial requirements and becomes the basis for determining the annual capital budget.

## WHAT IS THE ANNUAL CAPITAL IMPROVEMENT BUDGET?

The annual capital improvement budget is the annual fiscal plan for the upcoming fiscal year and consists of proposed expenditures for specific capital improvement projects and the means of financing them. All other projects with funding in the four subsequent years within the five-year Capital Improvement Program are shown for planning purposes. For projects not completed by year-end, the unspent project budget carries forward to the next fiscal year.

## HOW IS THE CAPITAL PROGRAM PAID FOR?

The Capital Program is funded by a variety of sources. The main funding sources include the water, sewer and storm drainage funds which are supported by user fees and special funds that are earmarked for transportation purposes such as Measure A, Gas Tax and Major Street Improvement Tax. Debt financing supported by these various funds is sometimes used to pay for major projects.

## HOW ARE PROJECTS SELECTED FOR FUNDING?

Community input, projects selected via City Council adopted Master Plans, critical need, funding availability, City Manager and City Council priorities and consistency with the City's Strategic Plan are all factors considered in identifying projects to include in the Proposed Capital Improvement Program.

## FY2005/06 CAPITAL BUDGET

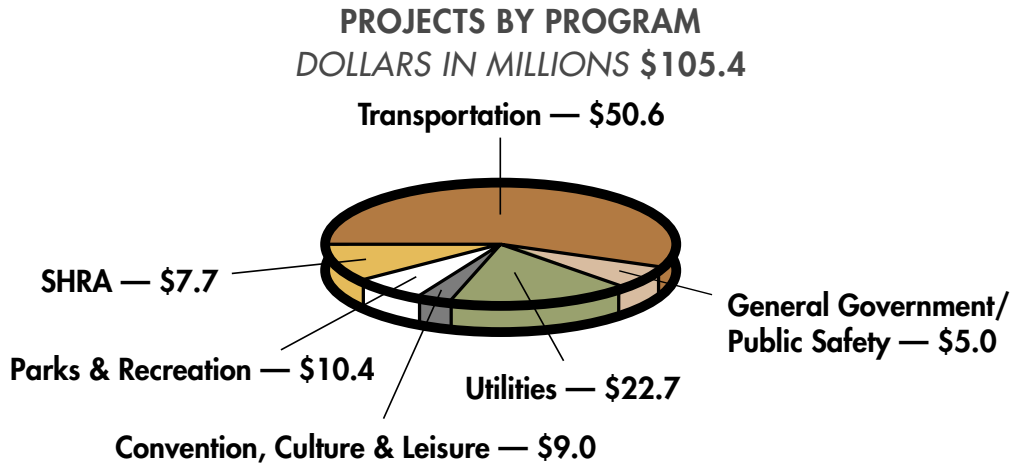
### HIGHLIGHTS OF PROJECTS PROPOSED FOR FY2005/06 INCLUDE:

- The FY2005/06 Capital Improvement Budget totals \$105.4 million.
- General Fund programming includes \$500,000 for Citywide American with Disabilities Act Modifications Projects and \$1 million for the Deferred Maintenance Program for City Facilities.
- Other projects include: Arden Way ITS Corridor; Bridging I-5 between downtown and the riverfront; Del Paso Road Landscaping; El Paraiso Road Reconstruction; Shasta Park Planning; South Basin Dock Replacement; South Land Park Reconstruction; and Tower Bridge Bike/Pedestrian Improvements.



# FY2005/06

## CAPITAL IMPROVEMENT PROGRAM



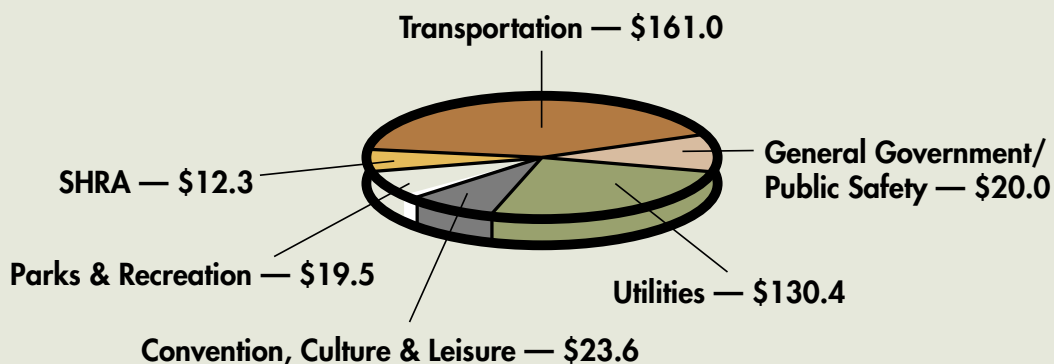
## 5-YEAR CAPITAL PROGRAM HIGHLIGHTS

### HIGHLIGHTS OF PROJECTS PROPOSED FOR 2005-2010 INCLUDE:

- Long-range master planning and City Council adopted plans are the foundation for creating the capital program.
- The 2005-2010 Proposed 5-Year Capital Improvement Program totals \$366.8 million.
- Utilities projects account for 30% of the 5-year program budget.
- Transportation projects, which include construction of curb ramps that are in compliance with the Americans with Disabilities Act, street overlays/seals and major street improvements, represent 44% of the 5-year program funding.

### 2005-2010 CAPITAL IMPROVEMENT PROGRAM

*PROJECTS BY PROGRAM — DOLLARS IN MILLIONS \$366.8*





# FACTS

## FACTS THE CITY OF SACRAMENTO

- The City of Sacramento was founded in 1849 and is the oldest incorporated city in California.
- In 1920, city voters adopted a Charter (municipal constitution) and a City Council/City Manager form of government.
- The City is divided into 8 council districts.
- Elected members of the City Council serve a 4-year term.
- The Mayor is elected by all voters in the City. In 2002, voters approved a measure for the Mayor to serve full-time. All other Council Members are elected by district and serve part-time.
- The Mayor and other Council Members have an equal vote on all matters.
- The City of Sacramento currently encompasses approximately 98 square miles.
- The current estimated population is 441,000.

### HEATHER FARGO

Mayor

### RAYMOND L. TRETHERWAY III

Vice-Mayor  
Councilmember, District 1

### SANDY SHEEDY

Councilmember, District 2

### STEVE COHN

Councilmember, District 3

### ROBERT KING FONG

Councilmember, District 4

### LAUREN R. HAMMOND

Councilmember, District 5

### KEVIN MCCARTY

Councilmember, District 6

### ROBBIE WATERS

Councilmember, District 7

### BONNIE J. PANNELL

Councilmember, District 8

### ROBERT P. THOMAS

City Manager