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Title: 2015 General Plan Annual Report

Location: Citywide

Recommendation: Receive and file.

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Department: Planning Department

Division: Long Range Planning

Dept ID:

Attachments:

1-Description/Analysis

2-Annual Report

3-Community Survey Summary

4-Livability Index

5-General Plan Implementation Measures

City Attorney Review

Approved as to Form

Jeffrey Heeren

4/5/2016 1:36:37 PM

Approvals/Acknowledgements

Department Director or Designee: Ryan Devore - 3/31/2016 5:26:51 PM

Description/Analysis

Issue Detail: Every year staff compiles an Annual Report on the General Plan implementation progress. This is the first Annual Report on the 2035 General Plan (the Plan) since it went into effect on April 3, 2015. The Plan was adopted by the City Council in March 2015. Part IV of the Plan provides an action strategy for implementation of the Plan, including the development of an annual report. The annual report (Attachment 1) focuses on projects and programs that will lay the groundwork for the City's continued economic growth including: infill development and Shovel- Ready Sites Program, implementation of the Planning and Development Code, encouraging economic growth, promoting sustainability, creating healthy and safe communities, and making great places. A number of departments provided information regarding implementation of the General Plan for the annual report. The report is further informed by three sources: 1) the Annual Community Survey, 2) the Livability Index, and 3) the General Plan Implementation Measures. These sources are summarized below:

- Annual Community Survey. This year there were 2,557 responses to the survey (749 more than last year). The survey provides feedback on the community's perception of the livability of Sacramento by addressing issues such a public safety, satisfaction level with neighborhoods, and participation in civic activities. A summary of the survey can be found in Attachment 2.
- Livability Index. The Livability Index consists of 14 indicators of a livable city. For each indicator there are data points that identify economic, cultural, and development trends. This year, the Livability Index shows trends for an improving economy including increased sales tax, low unemployment, new commercial and residential development, and an increase in median household and per capita income. The Livability Index is provided in Attachment 3.
- General Plan Implementation Measures. The City is committed to annually reviewing and reporting on its progress in implementing the goals and policies of the General Plan. A list of Implementation Measures has been developed for each of the General Plan Element Chapters and it includes responsible departments and a corresponding timeline. Affected departments have participated in updating the Implementation Measures for 2015 to identify progress status and updates for each measure. These measures are provided as Attachment 4.

Policy Considerations: The Plan includes an implementation measure to develop an annual report to monitor the implementation of the goals and policies of the General Plan. This report implements these measures.

Economic Impacts: Not applicable..

Environmental Considerations:

California Environmental Quality Act (CEQA): The General Plan Annual Report is covered under CEQA Sections 15378(b)(2) and 15060(c)(3) as continuing administrative activities of the City that do not constitute a project, and are not subject to CEQA review. In addition, any activity would also be covered by the general rule

under Section 15061 (b)(3) which provides that CEQA applies only to projects which have the potential for causing significant effect on the environment. Any actions that could result in a physical change in the environment would be identified as projects and would be subject to CEQA review.

Sustainability:

The Plan contains principles, goals, and policies that address sustainability. Examples include infill development, compact development, transit use, water conservation, water quality, alternative energy sources, and reuse of existing buildings.

Commission/Committee Action: Staff presented the General Plan Annual Report to the Planning and Design Commission on April 7, 2016. The Commission supported staff efforts in increased outreach and expanded demographic questions and suggested that next year staff administer a more scientific survey. Commission generally responded favorably to the annual report and forwarded the recommendation for approval to City Council.

Rationale for Recommendation: The Plan was approved by Council on March 3, 2015. This is the first Annual Report on the Plan since it went into effect on April 3, 2015. The General Plan calls for an annual report to the Planning and Design Commission and City Council on the progress made towards achieving its vision and goals. In assessing this progress, staff, and city leaders can highlight accomplishments, identify areas of underperformance, and develop an action plan for the upcoming year. The annual report ensures that the General Plan continues to be a living document that is responsive to the City's short-term interests and needs while addressing its long-term priorities and values.

Financial Considerations: Not applicable.

2015

General Plan Annual Report



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General Plan Annual Report

Introduction to the General Plan Annual Report

To ensure that the City is moving forward to achieve the General Plan's vision, the Community Development Department provides a report to the Council on an annual basis. The objectives of the report are to highlight the City's accomplishments, report on current challenges, identify trends, and gauge the public's level of satisfaction and engagement with the City. The General Plan Annual Report is also intended to assist Council on developing policy, establishing priorities, and providing direction to staff.

The 2035 General Plan was approved by City Council in 2015 and this is the first year that the Annual Report will focus the 2035 General Plan Implementation Measures.

The sources of information for this report include the following:

Community Survey – The survey is the community outreach component of the annual report. It is used to capture the perspective on the livability of the City from those who live and/or work in Sacramento.

Livability Index – The Livability Index consists of 14 indicators and several data points that will measure the General Plan's success over time in achieving the Plan's vision to become the most livable city in the nation.

Implementation Program – The annual report includes a “progress report” on the General Plan's Implementation Program. This provides the opportunity to highlight progress made by all the departments and partnering agencies. Also, barriers to progress are identified and addressed.

Development Activity and Infill – A summary of the development that has occurred in the prior year, and whether or not it occurred in Shovel Ready Sites priority areas, is provided to help track the City's success in meeting the housing and job growth anticipated in the General Plan.

Framework of the General Plan Annual Report

The six themes below guided the development of the General Plan. These themes provide the framework of the annual report.

- Making Great Places
- Growing Smarter
- Maintaining a Vibrant Economy
- Creating a Healthy City
- Living Lightly - Reducing our “Carbon Footprint”
- Developing a Sustainable Future

General Plan Overview

2035 General Plan

The 2035 General Plan was adopted by the City Council on March 3, 2015. It includes policies, goals, development standards, and land use and urban form guidelines that will guide the development of Sacramento through 2035. The vision of the General Plan is that...

Sacramento will be the most livable city in America

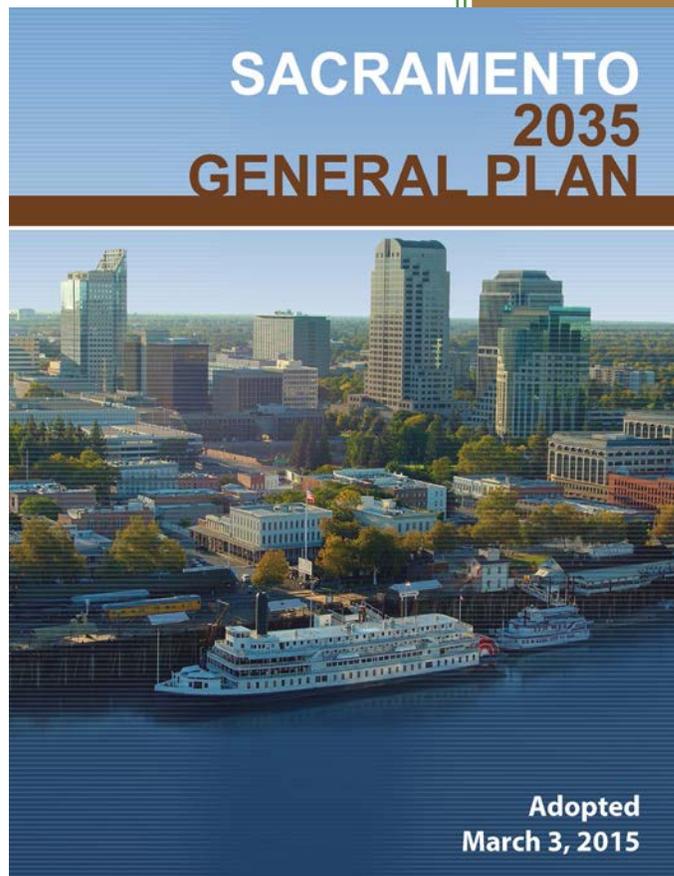
Master Environmental Impact Report

The City prepared a Master Environmental Impact Report (EIR) for the 2035 General Plan. The Master EIR is a comprehensive analysis of the cumulative impacts of growth anticipated in the General Plan. The Master EIR provides a benefit to subsequent public and private development projects by providing the required environmental review at the time of adoption of the General Plan.

In the past City projects that have tiered off the Master EIR include the Planning and Development Code, Parking Code Update, Sacramento Center for Innovation, Florin Road Corridor Plan, Northeast Line Implementation Plan, Climate Action Plan, and citywide rezones for General Plan consistency. Additionally, the Master EIR will assist various public works projects that provide the backbone for the City's infrastructure, including street repaving, traffic light replacement, and pipeline upgrades.

General Plan Implementation

The General Plan Implementation Program calls for an update of the Plan every five years. Accordingly a five-year update to the General Plan was completed in 2015. This ensures the policies, standards, and strategic implementation are aligned with the Plan's vision and goals, and are responsive to current economic, social, and technological trends. Key changes to the general plan as part of this update included: incorporating and integrating the climate action plan, amending flood protection policies and maps, and adding urban agriculture polices.



General Plan Themes

2035 General Plan Themes

The 2035 General Plan's goals, policies, and implementation programs define a roadmap to achieving Sacramento's vision to be the most livable city in America. Underlying the vision is a set of six themes that thread throughout the General Plan.

Making Great Places

A great city must have wonderful places to live, work, congregate, and experience social, recreational, educational, and cultural enrichment. Sacramento is distinguished by its location at the confluence of the American and Sacramento Rivers, diverse residential neighborhoods, extensive tree canopy, role as the center of California's governance, and place in California's settlement history. These assets, and others that are emerging as the city grows and matures, contribute to the quality of life for residents while providing the opportunity for shaping development, conserving resources, and structuring the economy.

Growing Smarter

The 2035 General Plan favors developing inward over expanding outward into "greenfields" on the edge of the city. The city's growth pattern will be more compact, include the "infill" and reuse of underutilized properties. The City will also intensify development near transit and mixed-use activity centers, and locate jobs closer to housing, which will lead to increased walking and reduced automobile use.

Maintaining a Vibrant Economy

The 2035 General Plan contains strategies to accommodate a diversity of businesses, employment, housing, and entertainment opportunities for Sacramento's residents, while focusing on the retention of existing and attraction of new businesses offering high-paying jobs.

Creating a Healthy City

The 2035 General Plan endorses land use patterns and densities that foster pedestrian and bicycle use and recreation through expanded parklands, sports and athletic programming, and open spaces. The General Plan supports incentives for the use of organic foods through public or commercial markets and in public facilities. Land use and development strategies, public awareness, and policing programs are promoted to protect residents from the risks of crime.

Living Lightly - Reducing Our "Carbon Footprint"

The General Plan takes several steps to reduce carbon emissions that contribute to climate change. General Plan strategies include mixed-use development that encourages walking and biking, use of public transit, "green building" practices, use of solar energy systems, architectural design to reduce heat gain, recycled construction materials, and water conservation measures.

Developing a Sustainable Future

Planning and developing a truly sustainable future depends on a healthy environment, strong economy, and the social well-being of Sacramento residents. Without a successful economy, financial resources will not be available to manage growth and protect resources.

Growing Smarter

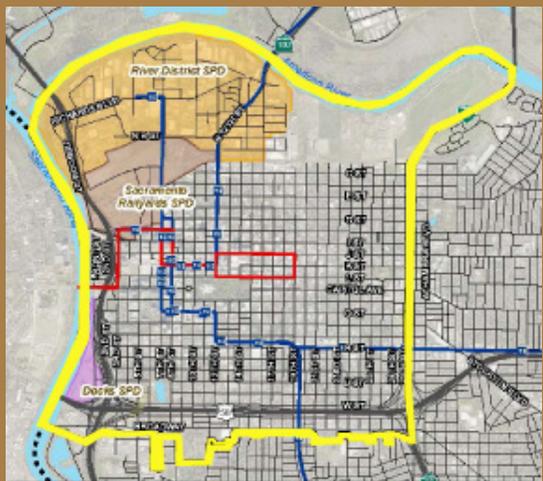
BENEFITS OF INFILL DEVELOPMENT

- Alleviates demand for greenfield development
- Reduces vehicle trips
- Improves air quality
- Uses existing infrastructure
- Promotes complete neighborhoods

CHALLENGES TO INFILL DEVELOPMENT

- Inadequate infrastructure
- Site contamination (Brownfields)
- Irregular lot sizes
- Higher land and construction costs
- Regulatory issues
- Environmental challenges
- Financial hurdles
- Neighborhood resistance

Downtown Housing Specific Plan (see project boundary below) will create a predictable and welcome environment to build housing in the job and transit center of the Sacramento Region through CEQA and regulatory streamlining combined with market, infrastructure, and historic resources analysis. The consultants for the plan will begin work in April 2016 and the plan is anticipated to be adopted by September 2017.



Infill Development/Shovel Ready Sites Program

The General Plan envisions that most development in the city will be infill. The Shovel Ready Sites Program was established in Fiscal Year 2004/05 with the intent of encouraging economic development at key locations in the city, particularly in infill areas. In October 2009, the City Council adopted a resolution that identified priority shovel ready sites (See map on adjacent page). The priority Tier One Opportunity Areas are areas where development is either more likely to occur in the near-term, or have a greater potential for return on investment.

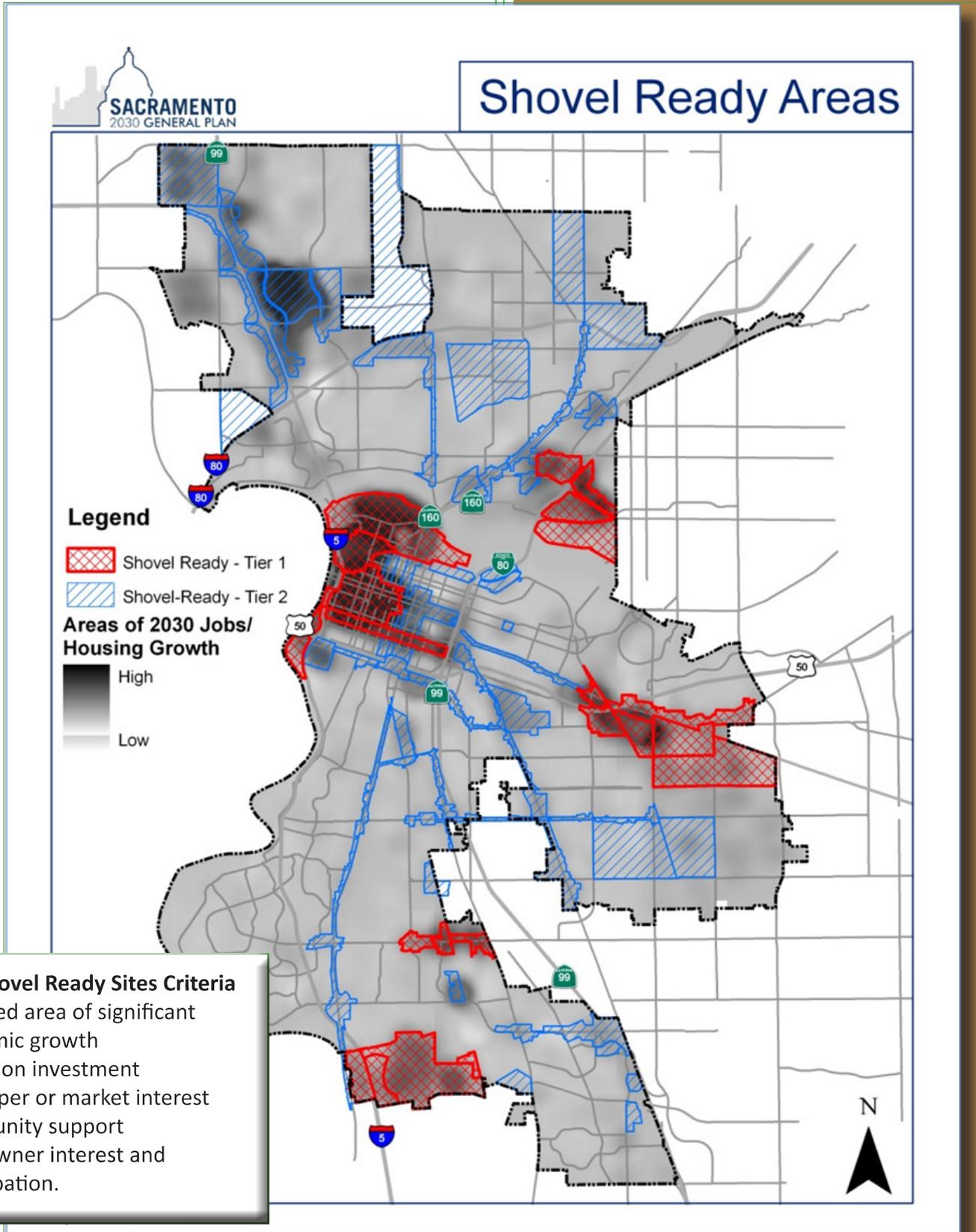
By identifying the priority shovel ready sites, the Council provided direction on where to invest and coordinate available resources to provide the infrastructure needed to encourage development that will have the largest impact on the City's economic health.

2015 Development in Shovel Ready Sites Priority Areas

Although development declined during the recession, the City has witnessed a steady increase in development connected to the uptick in the overall economy. The General Plan's infill goal is to locate approximately two-thirds of the growth anticipated in the General Plan in infill areas. Therefore, development within priority Shovel Ready Sites (both Tier One and Tier Two areas) is tracked to determine how much growth occurs as infill. The chart below indicates that in the last six years, 72% of new residential units and 57% of new commercial, retail, office, and industrial development occurred in Shovel Ready Sites priority areas. In 2015 61% of new residential units and 62% of new commercial, retail, office, and industrial development occurred in Shovel Ready Sites. 2015 data also shows there was a 44% decrease in Citywide residential development and 41% increase in Citywide non-residential development. The decrease in residential number should not be alarming. Last year's data confirms the steady increase in market rate residential development compared with 2011-12 numbers. The 2013-14 increases should be considered out of norm due to heavily subsidized housing those years. Overall, substantial development continues to occur in priority Shovel Ready Sites areas.

Calendar Year	Residential Units		Non-Residential (sq.ft.)	
	Citywide	Shovel Ready Areas	Citywide	Shovel Ready Areas
2015	267	163	527,402	327,258
2014	477	381	311,553	125,623
2013	431	338	187,021	184,967
2012	205	132	152,258	65,523
2011	166	109	95,484	70,866
2010	420	298	226,302	89,825

Based on finalized building permits.



Growing Smarter



700 Block of K Street



The Creamery



Stockton and T Mixed Use



Whole Foods Supermarket

Featured Infill Projects

700 Block of K Street

D&S Development and CFY Development proposed a \$36 million mixed-use project that will rehabilitate the 700 block of K Street. This key project aims to move forward the redevelopment of this blighted corridor. Located one block east of the Golden 1 Center (formerly the Entertainment Sports Center), this 5 story building will consist of 67,881 square feet of commercial area with below ground parking. Business lineup for the commercial spaces will include 15 predominantly local restaurants, retail and nightlife. The upper floors feature 137 mixed-income residential units of varying sizes. 60 percent of the residential units will be designated affordable and 40 percent will be market rate. The architectural facade of the existing buildings will be retained with new construction in the rear. This project will further strengthen downtown's transformation as a residential and entertainment destination.

The Creamery (10th and D Streets)

The Creamery, located in the Alkali Flats neighborhood in the Central City is a 117 unit residential development and Sacramento's latest subdivision. This new development features modern tri-level homes with two-car garages in close vicinity to downtown and midtown Sacramento.

Stockton and T Mixed Use

This 5 story mixed use project located at the northeast corner of Stockton Blvd. and T Street proposes 216 residential units, 6,000 sq. ft. of commercial and an associated parking structure. The 39th Street Light Rail station is within a 1/4 mile radius of the site and the UC Davis Medical Center Campus is within a 1/2 mile of the subject site. The currently vacant office building and associated surface parking will be demolished.

Whole Foods (L and 24th Streets)

Located at 2025 L Street, this six story mixed use project will feature a 13,000sf supermarket, 141 residential housing units and an adjacent parking garage. Its prime location in the heart of midtown allows easy access by foot, bicycle, bus and light rail lines. This addition to the neighborhood will energize the L Street corridor and serve as a catalyst, drawing more residents to the city's core and patrons to support surrounding businesses.

Growing Smarter

Hyatt Centric Hotel (Marshall Hotel)

Developers plan to convert the old Marshall Hotel located at the northwestern intersection corner of 7th and L Streets into an 11-story Hyatt Hotel with 159 rooms, meeting spaces and ground floor retail. The Marshall Hotel had been in disrepair for many years, negatively impacting the surrounding area. Current plans for the two-parcel site will preserve the Marshall Hotel's historic brick and terra cotta facades with new construction in the rear.

Legado De Reval

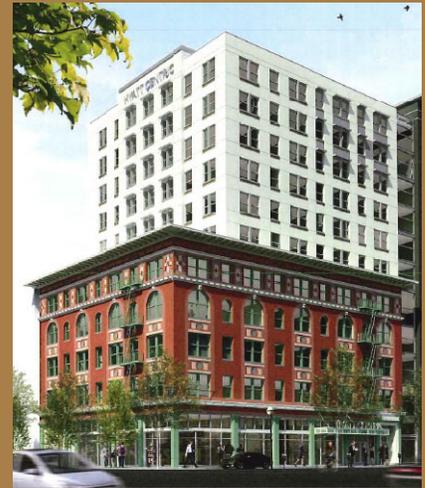
Built in the last few years, Legado De Reval represents the recent clustering of midrise building along the southern portion of the 15th/16th streets corridor. This project with its mission revival architecture, includes 84 residential market rate apartment units, 13,000 sf of ground floor retail and commercial square footage, and 93 parking spaces. The Capital Area Development Authority was the project proponent.

Broadway Triangle

The Broadway Triangle is a significant infill project in the Oak Park area and a major catalyst for the area. The last stages of construction were completed in 2015. It is a mixed use development that includes the restoration and reuse of historic buildings, 29 residential units, and 9,000 square feet of retail space. The project is located at an active area of Broadway between 34th and 36th Streets.

Delta Shores

Delta Shores, an 800-acre infill project south of the City, will include 1.3 million square feet of retail development, 250,000 square feet of hotel and commercial uses, and 5,200 residences. It is one of the City's largest public works projects. I-5 runs through the planned development, so the Consumnes River Blvd interchange improvement project was constructed to better access the site. In 2015, the remaining portion of the Consumnes River Blvd was completed from Franklin to Freeport Blvds. The planned commercial activity includes a Walmart Supercenter and multiple restaurant spaces that will play an important economic role in the community, and is estimated to annually generate \$3.8 million in sales tax and \$5.3 million in property tax.



Hyatt Centric Hotel



Legado De Reval



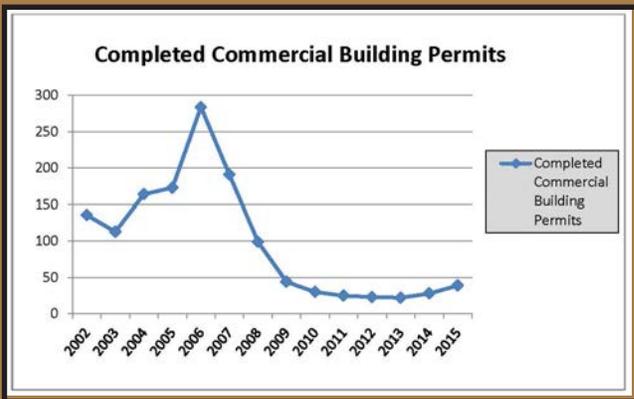
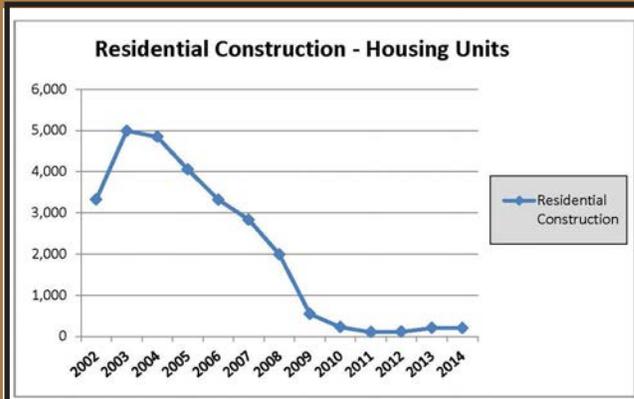
Broadway Triangle



Delta Shores

Maintaining a Vibrant Economy

Development Activity



Affordable Housing Production (Issued Building Permits)

	2009	2010	2011	2012	2013	2014	2015
Extremely Low Income	0	78	140	9	12	0	0
Very Low Income	24	108	118	103	95	102	0
Low Income	100	54	7	222	137	123	68
Moderate Income	42	25	4	18	34	21	851
Total	166	265	269	352	278	246	919

Snapshot of Sacramento's Economy

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
City of Sacramento Unemployment Rate	5.9%	5.6%	6.4%	8.4%	13.3%	14.8%	14.1%	9.5%	8.9%	6.2%	5.80%
Median Household Income											
Actual	\$44,867	\$46,055	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846	\$50,013	N/A
Per Capita	\$22,841	\$23,886	\$25,536	\$25,313	\$24,471	\$24,142	\$23,585	\$24,882	\$25,645	\$26,060	N/A

2015 Economic Environment

Development

Post-recession, both residential and commercial development has continued to rebound, but at a very slow rate (as shown in the charts to the left). New housing production is catching-up to take advantage of the strong housing market that has low inventory and high demand. Citywide residential production has shown slow, but constant gains since 2011. Although there is a spike in 2013 and 2014, as a result of subsidized projects using the last of redevelopment funds, these 2015 figures are a better indicator of the current residential market production trends. The decrease in production between 2014 and 2015, (from 477 to 267 units-see page 4) should not be alarming, but rather confirm what is the new normal growth based on 2011, 2012 and 2015 figures. In general, there are several reasons to attribute this slow growth, including tight financing in recent year and the lead time necessary to plan projects prior to breaking ground. In addition, building restrictions due to inadequate flood protection held up growth in North Natomas. 2015 saw positive changes in this realm, as a result of comprehensive flood protection measures Natomas building restrictions were lifted, and we will see increased production in this part of the City. The number of issued permits has also increased 2015, which indicates that housing production (final permits) will show a positive increase in coming years.

In regards to commercial development, 2015 showed a substantial increase. Citywide non-residential square footage in 2015 showed a 169% change from the previous year (up from 311,553 sq. ft. in 2014 to 527,402 sq. ft. in 2015).

Economic Indicators

2015 economic figures continue to show a positive economic outlook for Sacramento. Positive trends are also showing in personal income and economic stability. The unemployment rate is comparable to pre-recession rates, at 5.8% in 2015. Median Household Income is relatively constant, and per capita income is higher compared to 2014 levels (see snapshot of Sacramento's Economy below).

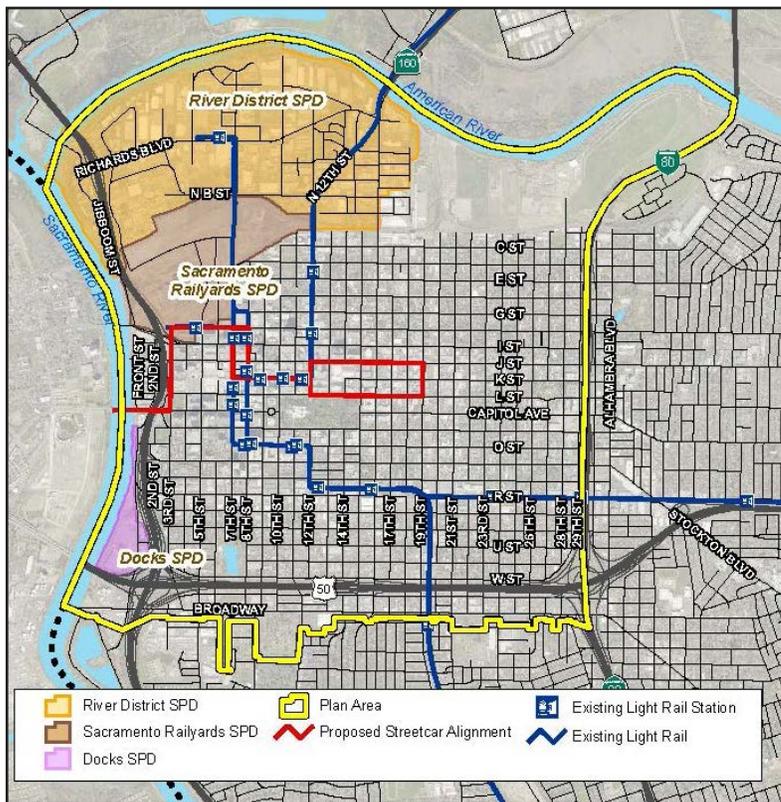
Maintaining a Vibrant Economy

Revenue indicators all show positive increases in 2015: property tax increased 6%, Sales Tax increased 3%, Hotel Tax increased 11% and Utility User Tax increased 1% (see figures below). Sales tax for restaurants and bars is also up from 8.7 in 2014 to 9.5 in 2015, which is a 9% increase and further more is an indicator that there is more disposable income (see full data in Livability Index).

Making Development Easier

Downtown Housing Specific Plan (see plan area map below)

will create a predictable and welcome environment to build housing in the job and transit center of the Sacramento Region through CEQA and regulatory streamlining combined with market, infrastructure, and historic resources analysis. The consultants for the plan will begin work in April 2016 and the plan is anticipated to be adopted by September 2017.



Citywide Total Annual Revenue (In Millions of \$)

	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Property Tax*	124.2	116	115.6	112.6	117.5	124.5
Sales Tax	56.3	58.1	60.4	63.8	68.6	70.5
Hotel tax (TOT)	2.8	3.1	3.1	3.3	3.6	4
Utility User Tax	58.6	58.9	58.7	59	59.6	59.9

*Consists of current secured, current unsecured and property tax in-lieu of VLF.

2015 Accomplishments

- 700 Block of K Street - In October 2014 Council approved the final funding for the 700 Block of K Street project. This long-awaited project will bring 137 residential units and approximately 70,000 square feet of commercial activity to the historic buildings between 7th and 8th Streets on K Street. The \$52 million project will create over 240 jobs and add new vitality to Downtown. The opening is anticipated by the end of 2016.
- The City Management Academy, a top level managers institute aimed at sharing ideas and community concerns while gaining a better understanding of city government, graduated 49 participants, its largest class to date. Graduates included a wide mix of residents, business owners, Non-Profit partners and stakeholders representing all eight of the council districts.
- Downtown Developer Toolkit was developed to support the Mayor's effort to build 10,000 new housing units downtown. This toolkit outlines policies, processes, incentives and resources available to facilitate the development of new units.
- The City completed retrofit of historic Sacramento Valley Station's structural system, broke ground on the next phase of a project to fully rehabilitate the historic building, completed construction of 6th Street and began construction of 5th Street and Railyards Boulevard to connect the Railyards to downtown.

Sustainability Highlights



In 2015, Dept. of Utilities, Facilities Division prepared an updated Climate Action Plan (CAP) for Internal Operations. The internal operations CAP demonstrates that greenhouse gas (GHG) emissions associated with energy use at City facilities declined by 24% from 2005 to 2013. Strategies in the CAP identify plans to continue reducing energy use and achieve a GHG reduction target of 33% below 2005 levels by 2020 and 49% below 2005 levels by 2035.

In other efforts the City expanded its Clean Energy Sacramento program for property-assessed clean energy financing to provide more funding options for residents and businesses in the community. Also, the City's fleet division transitioned to 100% liquefied natural gas (LNG) refuse trucks obtaining further cost savings and GHG reductions.

2015 Highlights



Water Efficient Landscapes

Sacramento's climate is characterized by a dry season that lasts 4-5 months out of the year. Consequently, a significant portion of Sacramento's water is used to water landscaping between May and September. Traditional turf-based, high-water use landscapes are not well adapted to Sacramento's climate, even when the State isn't experiencing a drought.

In 2015 the City spearheaded two programs to further encourage the installation of water-efficient landscapes.

For existing landscapes:

The **River Friendly Landscaping Program** offers rebates to existing residential and commercial customers to help pay for low water use River Friendly alternatives. Water efficient upgrades include turf conversion, irrigation upgrade, rain barrels and laundry-to-landscape graywater systems. This program was initially launched in May 2014 to fund the replacement of front residential lawns. Further refinements were made in 2016, increasing the amount available for residential customers (up to 1,500 square feet), increasing the rebate amount available for irrigation upgrades and smart controllers, and allowing larger commercial and multi-family sites to replace more of their existing turf grass. Through the end of 2015, 174 projects were completed, involving the replacement of just over 167,000 square feet of turf grass.

For more details on the program, visit <http://www.cityofsacramento.org/Utilities/Conservation/Rebates/River-Friendly-Landscape-Rebate>

Developing a Sustainable Future



For landscapes that are part of new development projects:

The City updated its **Water Efficient Landscape Ordinance** (Chapter 15.92 of the Sacramento City Code) to reflect stricter State regulations. The new regulations reduce the threshold for landscape review to 500 square feet; reduce the water budget allowance; prohibit high water use plants such as cool season turf in median strips; and provide a new prescriptive compliance checklist for landscapes between 500 and 2,500 square feet.



The City is a member of the Capital Region Climate Readiness Collaborative, which provides a forum for both public & private organizations that are already tackling resilience activities to succeed. Here are few selected accomplishments for 2015 include:

- Held three regional meetings for CRC members & stakeholders. Topics included responding to the impacts of climate change in health sector, working with the business community on regional resiliency efforts & drought response activities.
- Held Adaptation Planning Workshop with National Oceanic & Atmospheric Administration (NOAA) Adaptation Planning Workshop & Sacramento Metropolitan Air Quality Management District to provide tools to address adaptation-planning priorities
- Advanced effort to develop adaptation & resiliency communication materials for Capital Region elected officials & leaders.

Awards

- In 2015, the City was recognized as the #1 Government Fleet from the 100 Best Fleets in North America, a Government Green Fleet Award Program, up from the #2 position in 2014. The City ranked number 1 out of a 100 other cities. Car fleets are evaluated in several key categories, including fuel and emissions, policy and planning, fleet utilization, education, and employee involvement.
- The Institute for Local Government and the California League of Cities recognized the City with two Beacon Spotlight Awards for leadership in promoting sustainable practices that address climate change, including: the Agency Greenhouse Gas (GHG) Reductions Platinum Award for 25% reduction in GHG emissions; Agency Energy Savings Gold Award for 15% reduction in energy use; and the Agency Community Greenhouse Gas Reductions Silver Award for 5% GHG reduction.
- Sacramento Railyards has been recognized as Transportation Project of the Year in the \$10M-\$50M range category, by the American Public Works Association (APWA). This award adds to the list of recognized achievements of significant urban improvements at the Railyards. Both the 5th Street/Railyards Boulevard and the 6th Street Road projects were submitted as one package to the APWA.
- The Guy West Bridge Rehabilitation and Painting Project has been recognized with a project of the year award in the Historical Restoration/Preservation category, also by the APWA.

Creating a Healthy Environment



Fire Rig at Wildland Fire



2015 Police Recruit Class

Fire Department
Average Response Times (in minutes)

2010	2011	2012	2013	2014	2015
5:11	5:14	5:37	5:32	5:38	6:05

Police Department
Average Response Times (in minutes)

Call Type	2010	2011	2012	2013	2014	2015
Priority 1	2:07	1:52	3:24	3:31	N/A	N/A
Priority 2	8:16	9:48	8:34	8:44	9:33	9:37
Priority 3	9:39	9:25	9:51	10:15	10:44	10:50

Crimes Reported
Under FBI Uniform Crime Report

	2010	2011	2012	2013	2014	2015
Violent Crime	4,110	3,354	3,522	3,137	2,966	3,612
Property Crime	20,148	18,563	19,964	17,980	15,208	16,500

Creating a Healthy and Safe City

There are several examples of how City services contribute to the health of the community. Parks provide a place where children play, adults participate in sports, and neighbors meet. Recreation programming offers a diversity of experiences that support families, provides healthy and educational activities to children, and keeps seniors active and engaged in their communities. In addition to responding to emergencies, the Police and Fire Departments and Office of Emergency Services provide public education on fire prevention, personal safety, and emergency preparedness.

During the downturn, City departments faced severe budget reductions. Despite such budget constraints, the Fire and Police Department emergency response times remained roughly consistent, although incrementally on the up-swing. In 2015 the Police Department has reported that for the first time in almost ten years crime rates have increased. In general, crime is of constant concern to Sacramentans, which is reflected in the community survey results as a concern for the public.

In 2015, the Sacramento Fire Department (SFD) hired 27 Firefighters. In addition, the SFD entered into an agreement with California Professional Firefighters (CPF) to establish a continuous open recruitment process to address staffing shortages and hire firefighters (see photo 2015 Recruit Class). In addition, SFD participated in a fleet replacement study commissioned by the General Services Department. This study identified best practices in fleet replacement and SFD staff will be working with the Finance Department on responsible fleet replacement funding. In 2015, the Sacramento Fire Department worked collaboratively with multiple stakeholders including Sacramento County, neighboring fire agencies and American River Parkway preservation groups to conduct a series of pre-season wildfire training exercises along the Parkway to help make potential fires more manageable (see photo: Fire Rig at Wildland Fire).

Creating a Healthy Environment

Recreation

Youth Programs

The Teen Hot Spot Program draws over 350 teens on Friday nights. The program continues to grow at George Sim, Oak Park and Bonnie & Samuel Pannell Community Center locations. It offers enrichment enhancement classes including DJ music, Cypher HipHop, Drama, Zumba Dance, Nerf, Dodgeball and Basketball Tournaments.

Teen Services

The Landscape and Learning Youth Employment Program teaches youth ages 14-17 important life skills and training. The youth work directly in neighborhood and community parks, weeding, pruning and providing general cleanup and landscape maintenance. Additional funding allowed the program to serve an additional 30 youth during the winter, spring and summer employment cycles.

Access Leisure

Access Leisure implemented a grant from the Department of Veterans Affairs, Adaptive Sports Grant Program, which enhanced and expanded adaptive sports to the injured, ill and wounded veterans and Armed Forces active duty members. One event, funded by the grant, was a “Thank You for Your Service” adaptive sports day, held at the River Cats Independence Field at Bonnie and Samuel Pannell Community Center. Veterans participated in a full day of sports such as wheelchair softball and basketball, scuba, swimming, rock climbing, archery, shot put discus, powerlifting, strength training, and adaptive cycling. One hundred wounded and active duty participated.



North Natomas Farmer's Market

Parks & Recreation Development

PPDS completed 31 park capital projects, valued at over \$5.5 million dollars in design and construction costs. Completed projects range from playground and irrigation system rehabilitations to new ball fields, shade structures, and water conserving landscaping. The projects span all eight Council Districts. In addition, PPDS has incorporated best practices in water conservation and sustainability in the design and construction processes for park projects.



Colonial Playground



Westhampton Playground

Making Great Places

COMMUNITY SURVEY

Top four images that survey participants would send a postcard of:



The Capitol



Sacramento and American River Parkways



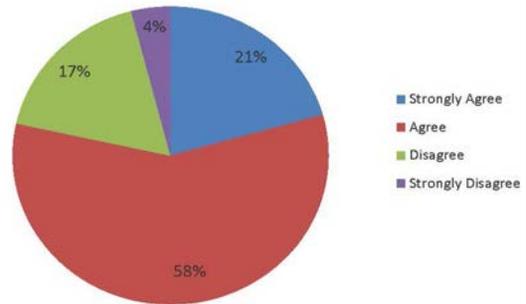
The Tower Bridge



Old Sacramento

Community Survey

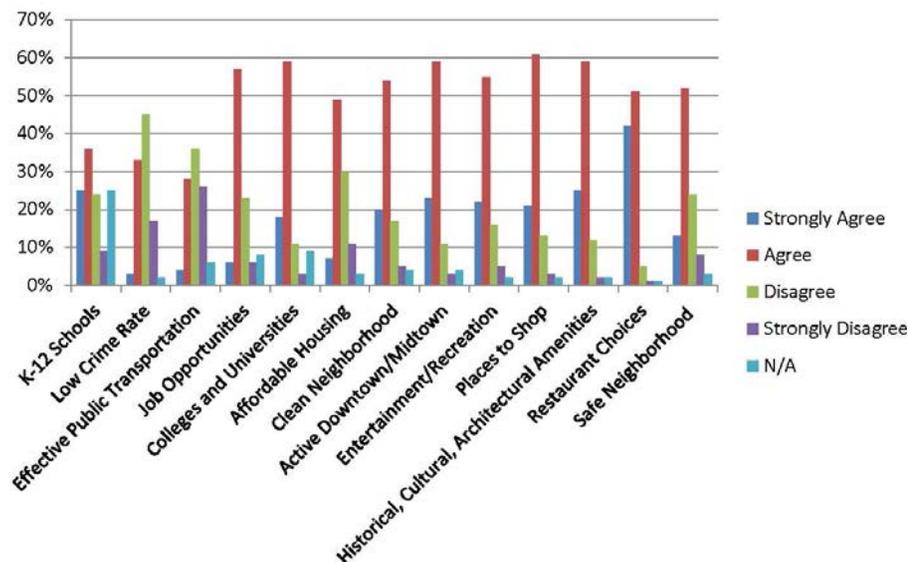
I believe Sacramento is a great city.



79% of survey participants either strongly agree or agree that Sacramento is a great city

As part of the General Plan Annual Report, staff conducts an annual community survey. The survey is the tool that best measures the community's perception of the "livability" of Sacramento. The survey responses for the 2015 annual report reflect a positive outlook similar to survey results from the previous year. In general, survey participants feel positive about the current and future livability of Sacramento. In fact, 79% of Sacramento residents agree or strongly agree that Sacramento is a great city. They cited the job opportunities, affordable housing choices, safe and clean neighborhoods, good colleges and universities, active downtown and midtown areas, entertainment/recreation, shopping, restaurants, and historical, cultural, architectural amenities as top indicators to the City's livability. Concerns that persist include maintaining affordable housing, improving public transportation, and homelessness.

Results to the survey question: "I believe Sacramento is a great City because..."



Making Great Places



Uhl Family Home, 2507-2509 W St.



1880s Queen Anne, 1819-1821 26th St.

Recovering Our History

City designated landmarks for 2015



Newton Booth Historic District was established in 2015. Characterized by Craftsman, Victorians, Tudors architectural styles, the neighborhood centerpiece is the old Newton Booth School. The district is bounded by Rice Alley to the north, W St. to the south, 28th and 23rd streets to the east and west, respectively.

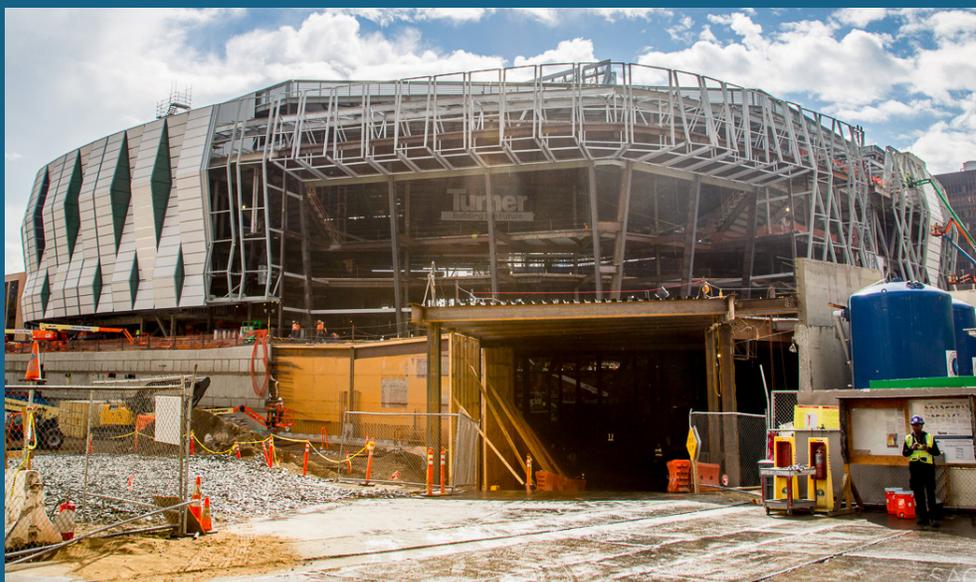


Mirabella Apartments, 2515-2519 S St.



Thomas, Boyles, Zylstra House, 2523 U St.

The Golden 1 Center



has a projected opening date of 2017. On same block, the adjacent Marshall Hotel will be replaced by the 10 story Hyatt Centric Hotel, while maintaining the historic Marshall Hotel facade.

In 2015, there was tremendous progress on the recently named Golden 1 Center, the city's newest sports and entertainment venue. Construction is steadily being completed and is scheduled to open in October 2016. Concerts are already programmed so there is no room for delays. The Golden 1 Center includes an open space plaza to act as a vibrant central hub. The complex will include the Downtown Plaza Tower (DPT), a 16 story mixed-use high-rise with a 250 room hotel, 2 floors of retail, and 46 residential units. The DPT

General Plan Annual Report

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Sacramento Area Council of

Governments

City of Sacramento

March 2015

2030 General Plan Annual Report for 2015 COMMUNITY SURVEY RESULTS

The Community Development Department conducted its seventh quality-of-life survey the month of February 2016 as part of the General Plan Annual Report. This is the first survey since the adoption of the 2035 General Plan. This document reflects the feedback gathered from residents and employees about living and working in the city. The results of the survey are used to gauge the General Plan's success in identifying issues that are important to the community. The survey's purpose is to accompany the Livability Index to provide a broader snapshot of our City and is a volunteer based survey, and not based on a random sample.

Survey Distribution

A total of 2557 people responded to the 2016 survey, a 41% increase from last year. Our Department's new public information officer was instrumental in boosting our outreach activities, which resulted in 749 additional responses this year. Based on last year's Planning and Design Commission feedback to outreach in hard to reach parts of the City and include demographic questions, the survey was distributed through additional media outlets and demographic data was collected.

The survey was distributed by the following methods:

- An e-mail announcing the survey was distributed to the following:
 - General Plan Outreach List
 - Neighborhood and Business Associations
 - Property and Business Improvement Districts
 - Area Businesses
 - Council Member's Newsletter
 - Neighborhood Service's TidBits Newsletter
- The City's Social Media Sources were also utilized:
 - City of Sacramento website, Facebook and Twitter
 - Next Door (reaches 11,000 households)
 - City's Digest (reaches 28,000 readers)
 - Front Street Animal Shelter (80,000 followers)

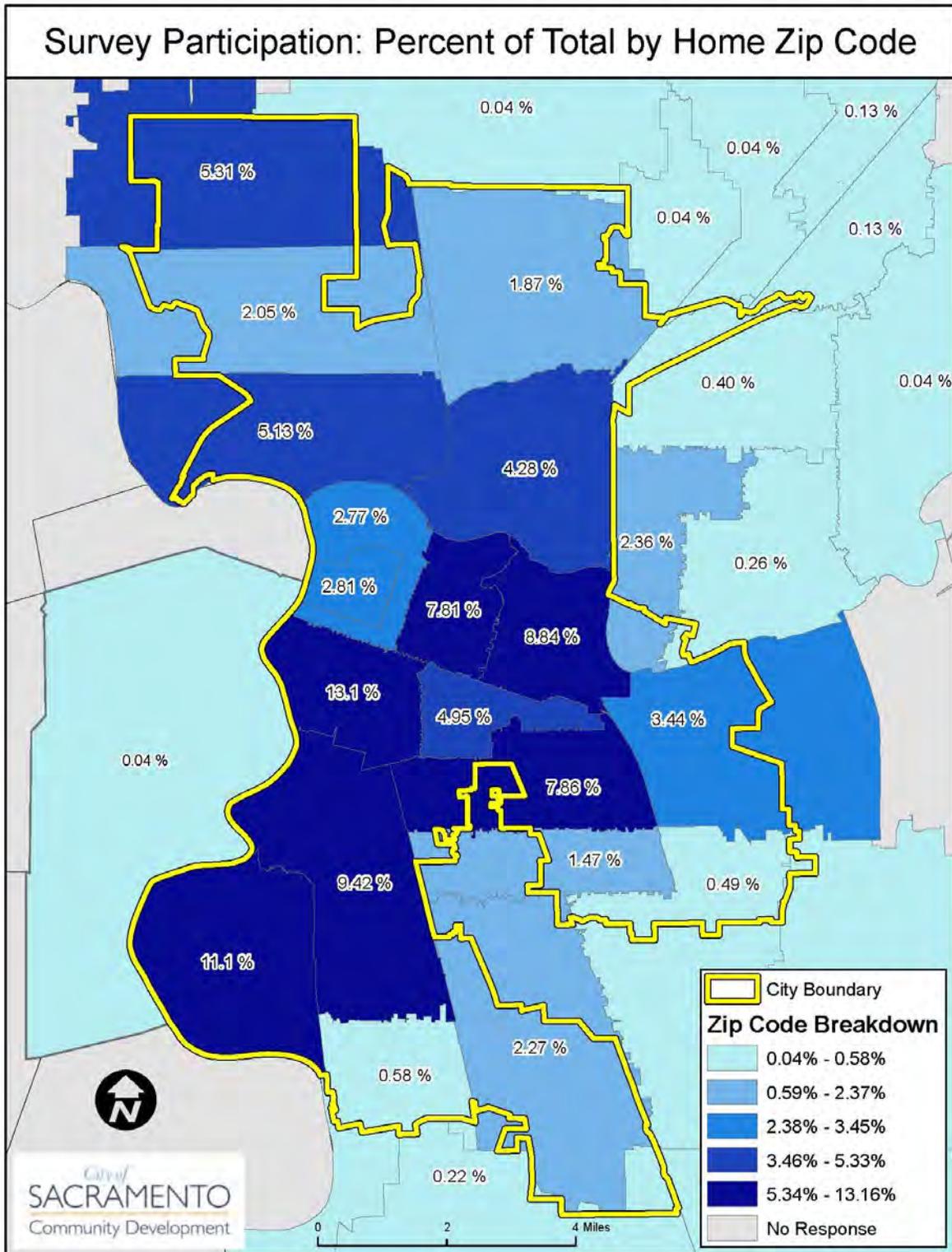
Overview of Responses

A summary of the responses are provided below:

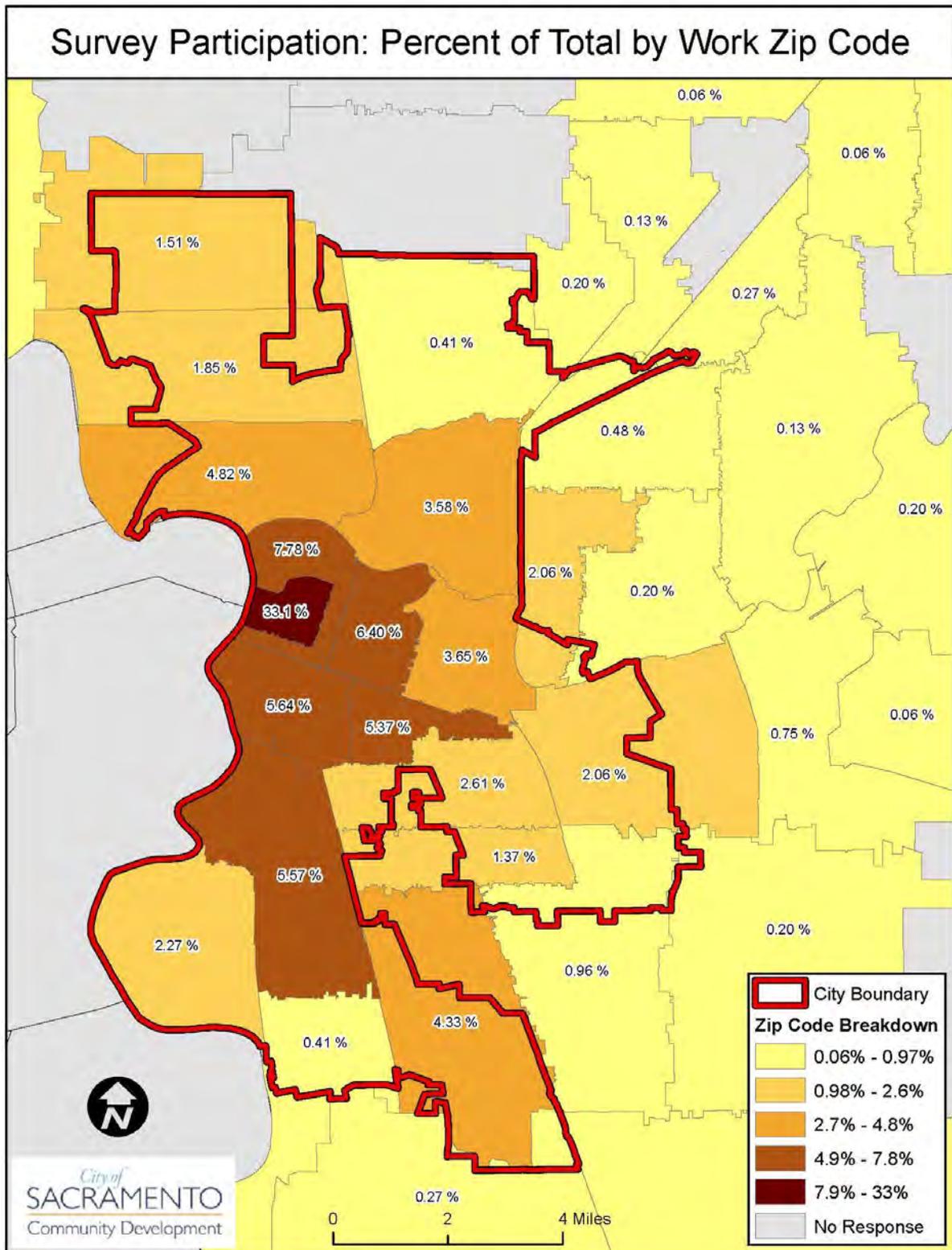
- 79% of survey respondents believe Sacramento is a great city, which is slightly below last year's result of 86%.
- 80% of Sacramento residents rate their neighborhoods as "Good to Excellent." This is a 6% decrease from last year's survey results. Improved walkability, safety and neighborhood coalitions continue to be positive characteristics of these neighborhoods.
- The majority of respondents conduct personal business (84%), entertainment (74%), health/medical services (81%) and employment (63%) in Sacramento proper, instead of traveling to other cities. To a lesser extent, respondents conduct the majority of their recreation (55%) and shopping (64%) in Sacramento.
- Similar as last year, residents would like to see increased recreation, retail shopping and entertainment.
- 67% of Sacramento residents believe their neighborhood has become "Much Better", "Somewhat Better", and "About the Same" in 2015. This is a 6% decrease from last year.
- 60% of Sacramento residents "strongly agree" or "agree" that the quality of life in Sacramento will improve over the next few years. This is a 6% decrease from the last year.
- This is the first year we collected demographic data to have a better understanding of who is taking our survey. The demographic data collected shows that we need to continue our efforts to diversify our outreach so we have data that reflects the city as a whole. Based on data collected, we can generalize that those who take the survey have more access and resources. This is one of the challenges of having a volunteer based survey, but this data is useful in understanding how to adjust our outreach approach for next year (see demographic graphs on page 10).

The maps on the following pages show the level of participation by the zip codes provided by participants who responded to the survey. The maps are followed by graphs and summaries of the responses to each survey question.

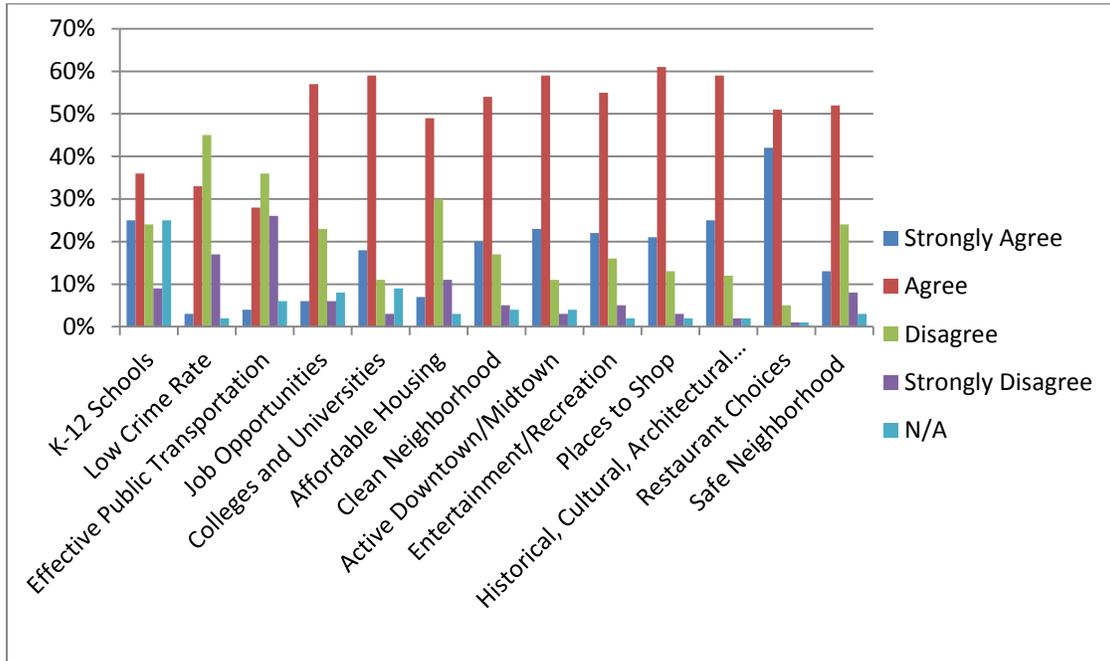
Survey Participation: Percent of Total by Home Zip Code



Survey Participation: Percent of Total by Work Zip Code



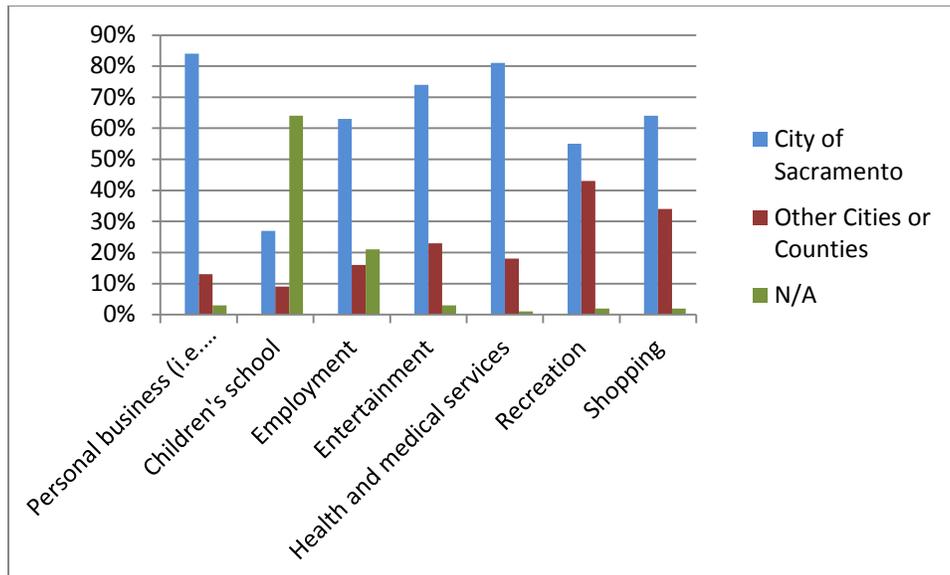
Survey Questions I believe Sacramento is a great place to live because...



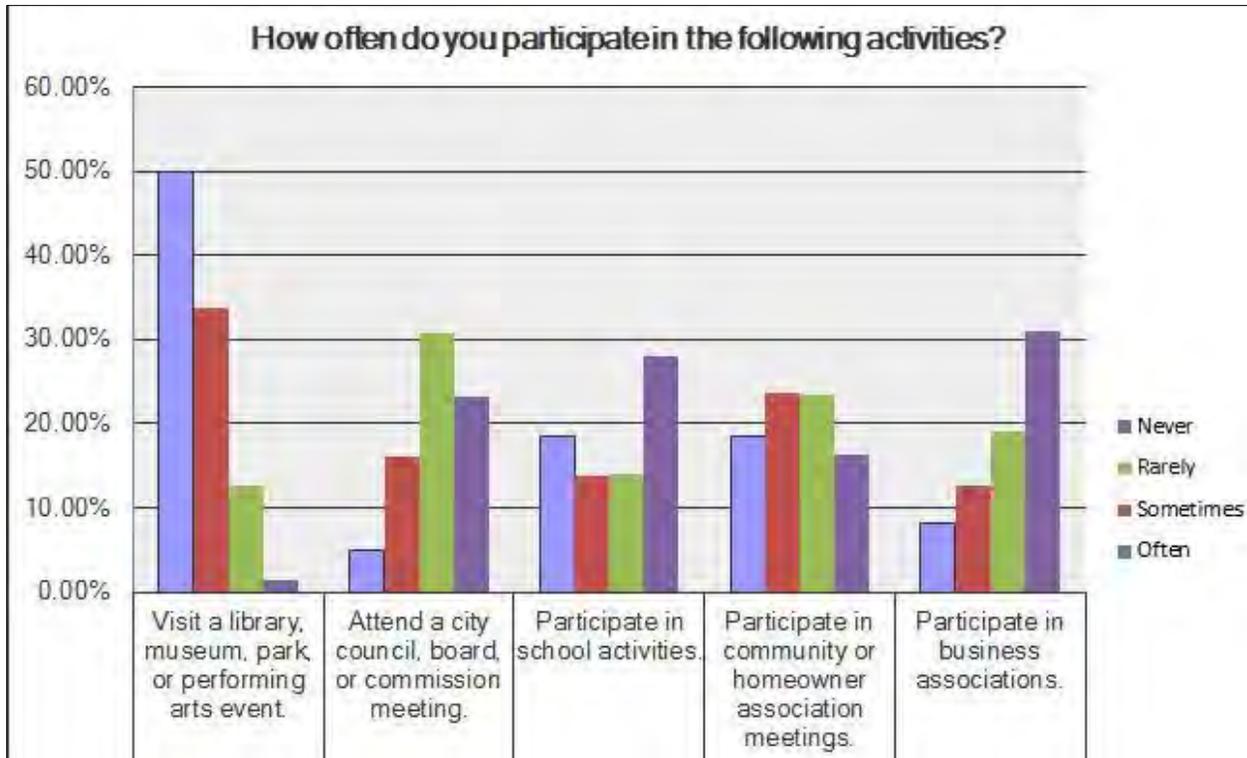
Similar to last year, respondents described Sacramento as a desirable place to live, largely in part due to its good employment opportunities, colleges and universities, shopping, and historical, cultural, architectural amenities, active downtown and midtown areas, and entertainment/recreation. Employment opportunities rated better this year than last year, which reflects the stronger economy.

Less enthusiastic responses were reserved for affordable housing choices, public transportation and crime rate. Affordable housing was more of a concern this year than last year. Also crime rate is more of a concern which also follows national trends.

Where do you go for the following services and activities?



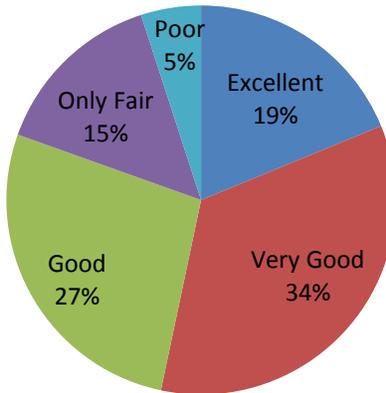
Participants were asked to provide additional information about why they seek services outside of Sacramento. When asked to elaborate, participants stated that they venture out of the City for better shopping (34%) and recreation (43%), which underscores Sacramento’s proximity to a variety of recreation and shopping options and that Sacramento competes with the surrounding region for sales dollars. Results also indicate that the majority of respondents stay in the City for entertainment (74%), health and medical services (81%), employment (63%), and personal business (84%), such as banking for example. This shows that the city has a variety of services to support the needs of the populations. These results are similar to last year’s responses.



Community participation is important in planning for the future of the city. The purpose of this question is to gauge the citizenry’s participation in civic activities. Similar to last year’s survey results, participants were more likely to visit a library, museum, park or performing arts event. Approximately 25% of respondents indicated they either “often” or “sometimes” attended at city council, board or commission meeting, while 34% have participated in school activities and 43% in community or homeowner association meetings. Unlike last year, 47% indicated that they have participated in business association meeting, which is a 14% increase since last year and can be associated with the general uptick in the economy.

Overall, how would you rate your neighborhood?

Sacramento residents are generally content with their neighborhoods, with an 80% positive response overall



Participants provided additional feedback about their perception of their neighborhoods. This year 80% of respondents are generally content with their neighborhoods compared to 86% of last years respondents:

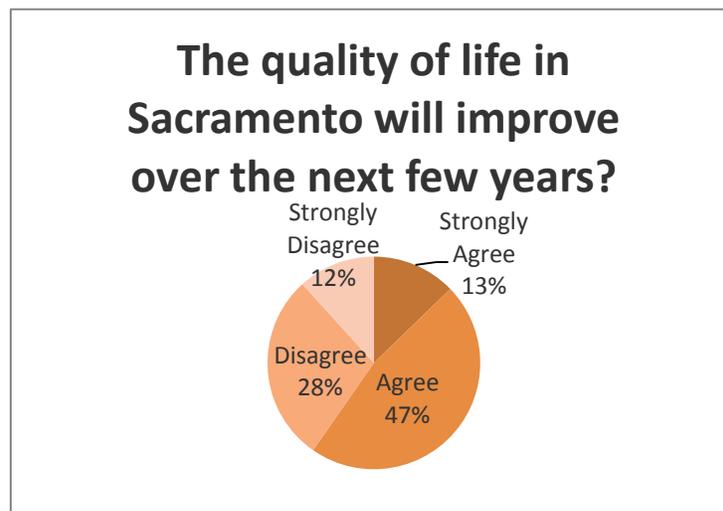
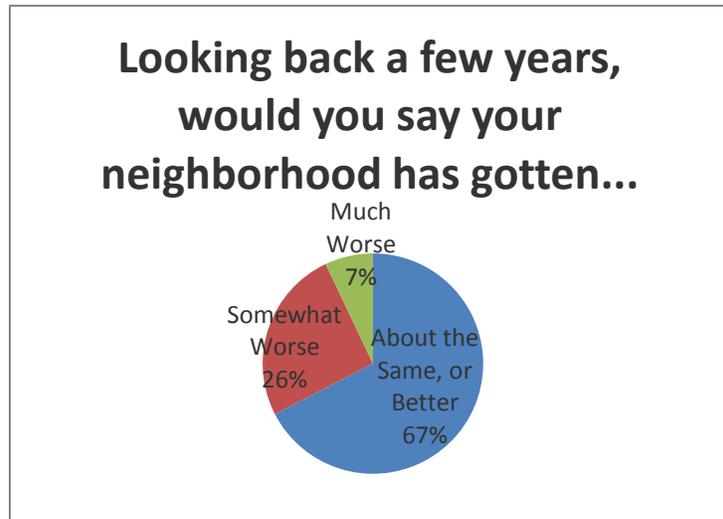
Positive aspects of neighborhoods include:

1. Safe neighborhoods
2. Good neighborhoods
3. Attractive/well maintained

Areas of concern include:

1. Crime
2. Transient population
3. Public Transportation/walkability

Looking back a few years, would you say your neighborhood has gotten...



Participants provided additional feedback about why they believe quality of life in Sacramento will or will not improve over the next few years:

Why will the quality of life in Sacramento improve?

1. Opening of the Arena
2. Downtown Improvements

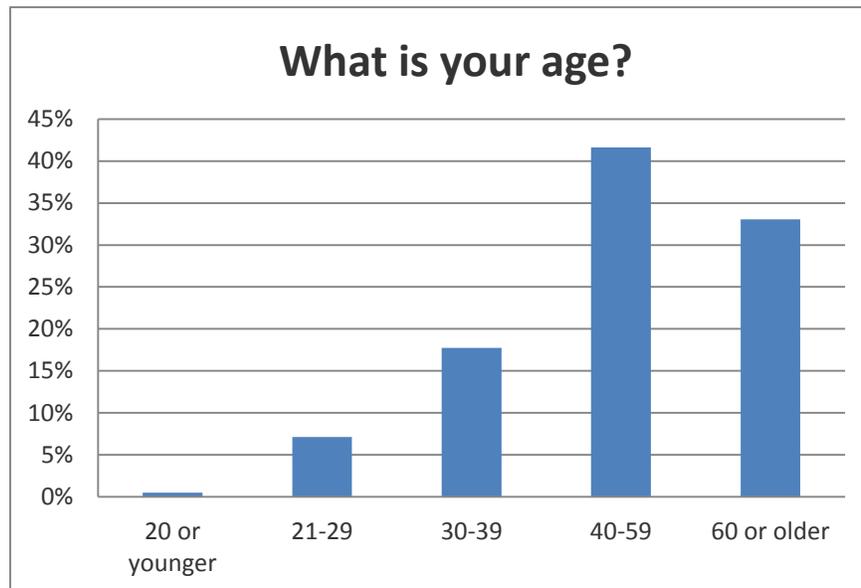
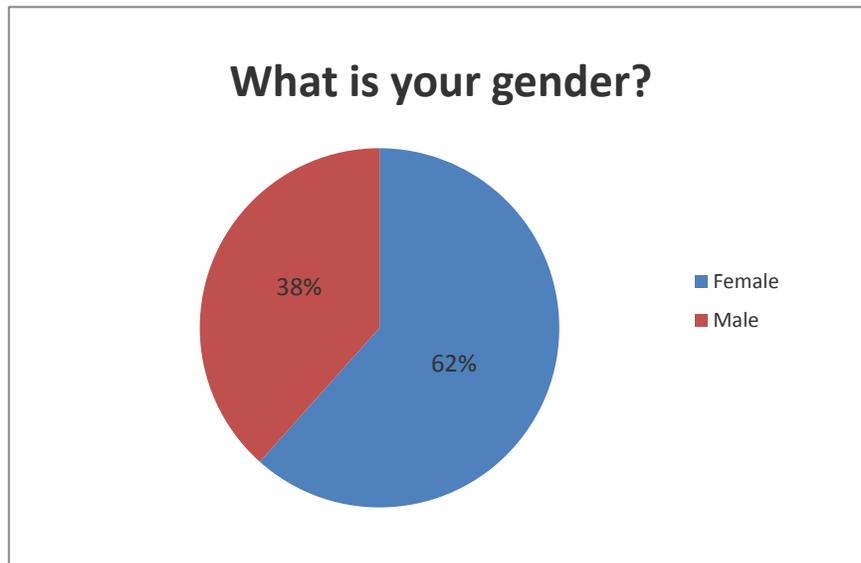
Why won't the quality of life in Sacramento improve?

1. Traffic and parking related to new arena
2. Homelessness

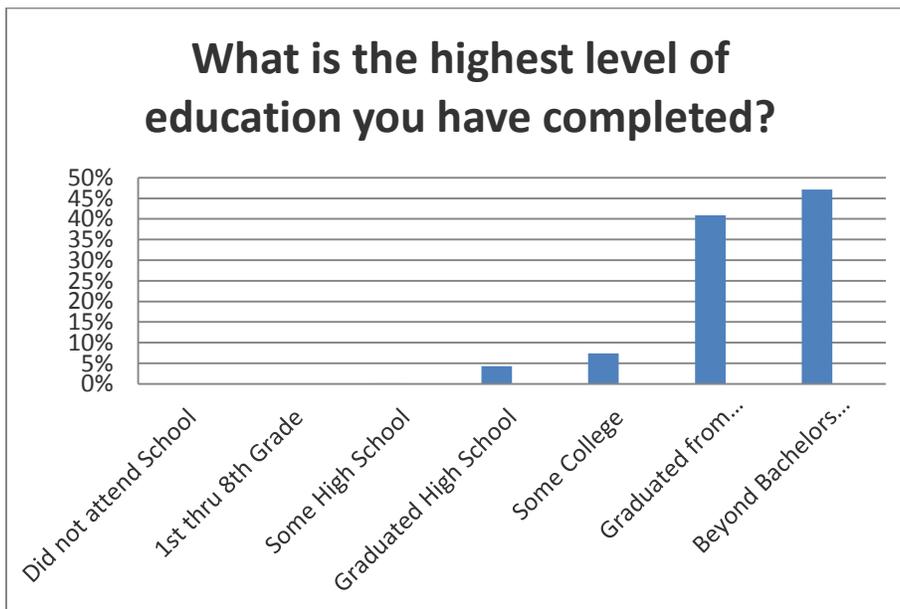
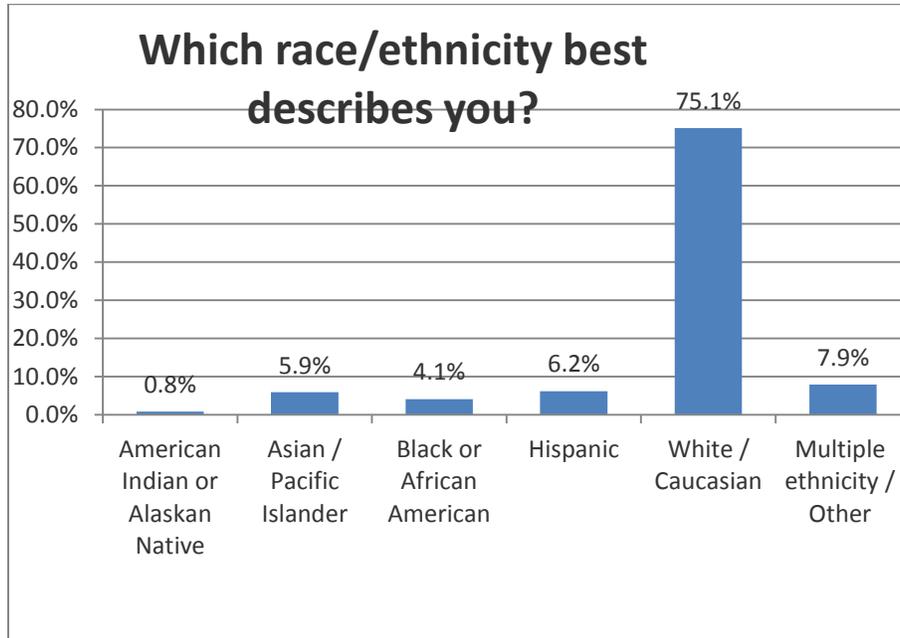
Demographic Data

For the first time we included demographic questions in the Community Survey to have a better understanding of who is taking the survey. We included standard demographic questions on age, gender, race/ethnicity, level of education, household income, housing type, and transportation choices.

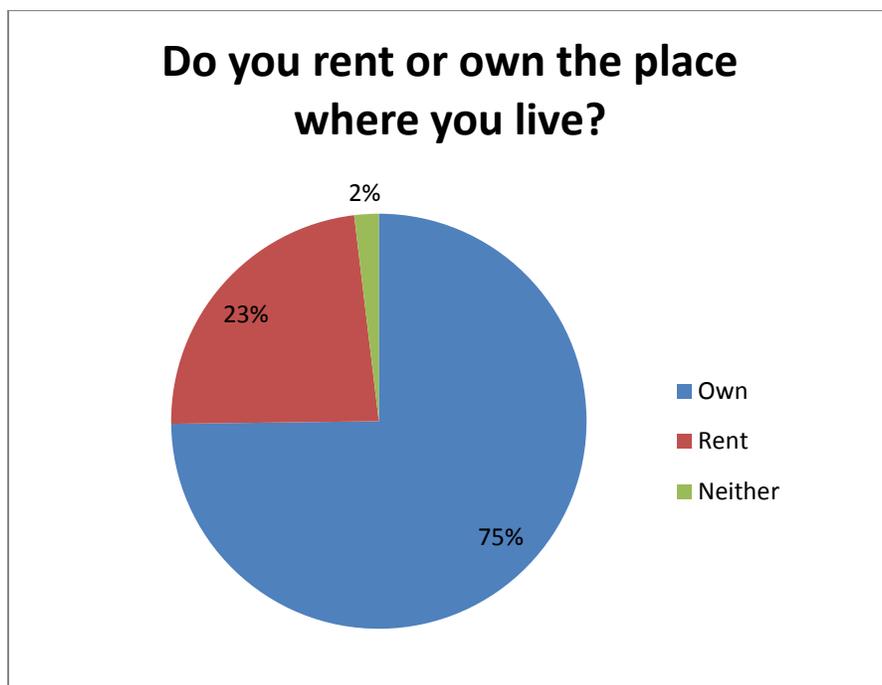
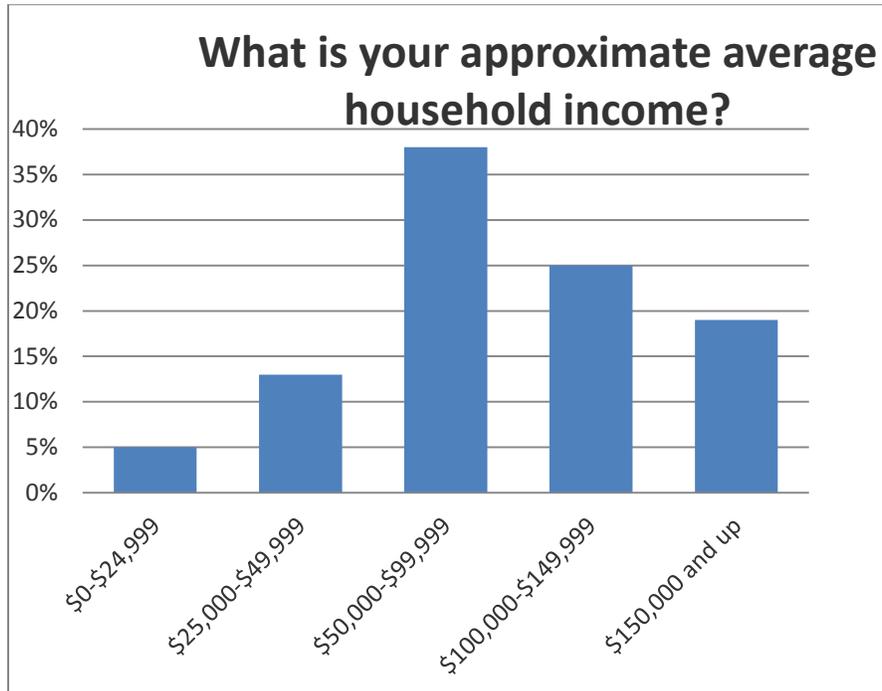
Data results showed that majority of respondents were female (62%) and only 38% were male. In terms of age distribution 7% were 21-29; 18% were 30-39; 42% were 40-49, 33% and 60 or older.



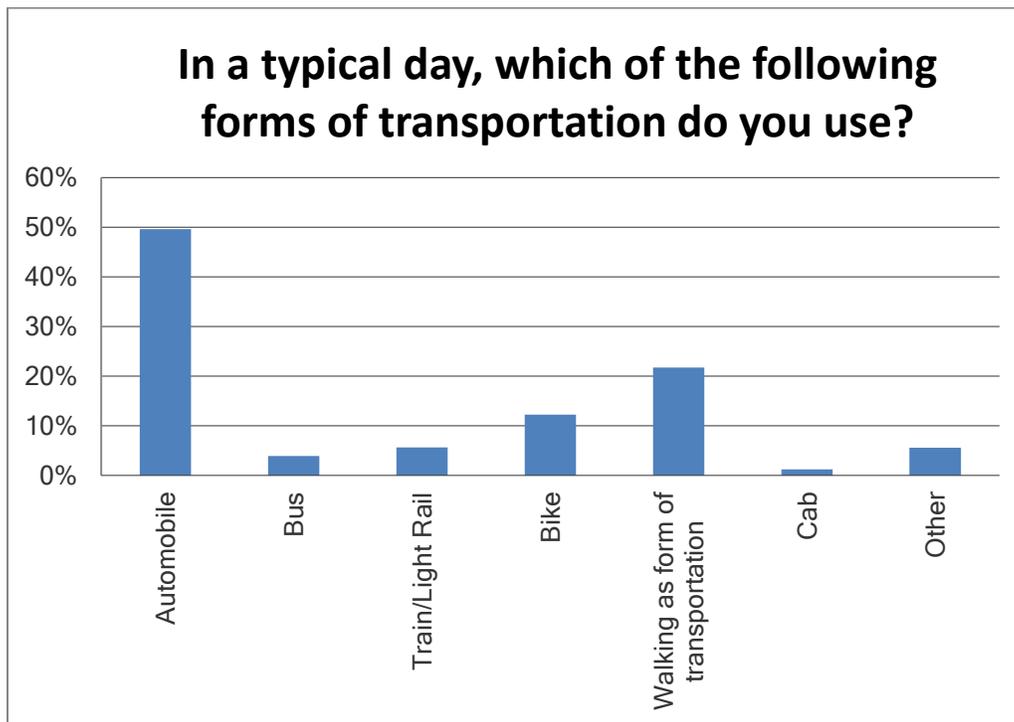
Data results regarding race and ethnicity showed that the majority of respondents were White/Caucasian 75.1%; while approximately 1% were American Indian or Alaskan Native; 5.9% were Asian/Pacific Islander; 4.1% were Black or African American; 6.2% were Hispanic; and 7.9% were Multiple Ethnicity or Other. Regarding level of education, the majority of participants had some college education or higher (95%).



We asked participants, what is your approximate average household income? Of the 2085 respondents to this question, approximately 5% had an income under \$24,999; 13% had incomes between \$25,000-\$49,999; 38% had incomes between \$50,000-\$99,999; 25% had incomes \$100,000-\$149,999; and 19% had incomes of \$150,000 and up. We asked, do you rent or own the place where you live? Of the 2245 respondents to this question, approximately 75% own their home, while approximately 23% of respondents rent.



We also asked in a typical day, which of the following forms of transportation do you use? Approximately 50% of respondents use auto transport, 10% use mass transit (bus and lightrail), 12% bike, 22% walk and 1% use cabs.



Conclusion: We learned that survey respondents tend to have more access and resources than the City residents overall. Demographic data on gender showed that the majority of respondents were female over male (62% and 38%, respectively). Our age results reflected a better distribution, but we had under-representation in young adults (21-29) and youth (20 and under). In terms of race/ethnicity, the majority of respondents were White/Caucasian, at 75%. The remaining 25% included an even distribution among Asian/Pacific Islander, Black or African American, Hispanic and Multiple ethnicity categories. The majority of respondents had some level of college education or higher. Our income results reflected a more diverse distribution (13% had incomes between \$25,000-\$49,999; 38% had incomes between \$50,000-\$99,999; 25% had incomes \$100,000-\$149,999; and 19% had incomes of \$150,000 and up). In terms of home ownership, 75% of respondents own their home, while approximately 23% of respondents rent.

This demographic data is providing new information to better understand what segments of the population are responding to our survey. With this new information we can further target outreach to have fuller demographic representation for next year.

City Profile

	2006		2007		2008		2009		2010		2011		2012		2013		2014		2015	
1. Total Population																				
U.S. Census - American Community Survey	438,246		451,404		457,849		466,685		467,503		472,169		475,524		479,671		476,075		489,280	
2. Diversity: Percent population by ethnicity/race																				
	Total	%	Total	%	Total	%	Total	%	Total	%										
a. Hispanic or Latino	104,641	23.88%	110,669	24.52%	109,787	23.98%	117,035	25.1%	124,461	26.9%	127,590	27.0%	132,097	27.8%	128,472	26.8%	131,595	27.60%	N/A	
b. White	172,653	39.40%	169,053	37.45%	174,667	38.15%	176,586	37.8%	165,610	35.4%	150,748	31.9%	160,464	33.7%	167,857	35.0%	161,718	34.00%	N/A	
c. Black or African American	60,002	13.69%	61,141	13.54%	63,068	13.77%	61,696	13.2%	61,976	13.3%	60,288	12.8%	66,589	14.0%	61,957	12.9%	62,022	13.00%	N/A	
d. American Indian/Alaska Native	4,015	0.92%	2,795	0.62%	2,964	0.65%	2,521	0.5%	3,432	0.7%	3,232	0.7%	988	0.2%	1,257	0.3%	1,999	0.40%	N/A	
e. Asian	74,301	16.95%	83,300	18.45%	84,304	18.41%	84,092	18.0%	84,556	18.1%	98,599	20.9%	85,693	18.0%	87,009	18.1%	87,770	18.40%	N/A	
f. Hawaiian/Pacific Islander	6,083	1.39%	5,841	1.29%	4,873	1.06%	5,695	1.2%	4,177	0.9%	5,451	1.2%	6,729	1.4%	7,681	1.6%	6,745	1.40%	N/A	
g. Some Other Race Alone	2,179	0.50%	2,082	0.46%	1,988	0.43%	2,514	0.5%	731	0.2%	942	0.2%	1,020	0.2%	1,244	0.3%	1,233	0.30%	N/A	
h. Two or more races/Other	14,372	3.28%	16,523	3.66%	15,742	3.44%	16,546	3.5%	22,560	4.8%	25,319	5.4%	21,944	4.6%	24,194	5.0%	22,993	4.80%	N/A	
								100.0%	467,503	100.3%	472,169	100.1%	475,524	99.9%	479,671	100.0%	476,075	100%		
3. Median Household Income																				
Actual	\$46,055		\$49,849		\$50,958		\$47,107		\$46,731		\$47,908		\$48,546		\$55,846		\$50,013		N/A	
Per Capita	\$23,886		\$25,536		\$25,313		\$24,471		\$24,142		\$23,585		\$24,882		\$25,645		\$26,060		N/A	

Citywide Economy

	2008	2009	2010	2011	2012	2013	2014	2015
1. Total Annual Revenue (In Millions)								
Property Tax*	126	129.3	124.2	116	115.6	112.6	117.5	124.5
Sales Tax	66.3	60.6	56.3	58.1	60.4	63.8	68.6	70.5
Hotel tax (TOT)	3.5	3.2	2.8	3.1	3.1	3.3	3.6	4
Utility User Tax	57.4	57.8	58.6	58.9	58.7	59	59.6	59.9
*The Property Tax number consists of Current Secured, Current Unsecured and Property Tax in-lieu of VLF.								
	3Q07-2Q08	3Q08-2Q09	3Q09-2Q10	3Q10-2Q11	3Q11-2Q12	3Q12-2Q13	3Q13-2Q14	
2. Sales Tax - Restaurants and Bars** (In Millions)	7.9	7.8	7.4	7.7	8.1	8.4	8.7	9.5
** The Sales Tax number for "Restaurants" consists of the following:								
Fast Food Restaurants								
Restaurants including alcohol sales								
Restaurants with on-line sales								
Hotel Food Sales								
Hotel Food/Bar Sales								
Club Food/Bar Sales								

Economic Diversity

	2006		2007		2008		2009		2010		2011		2012		2013		2014		2015
1. City of Sacramento Unemployment Rate	5.6%		6.4%		8.4%		13.3%		14.8%		14.1%		9.5%		8.9%		6.2%		5.80%
2. Educational Attainment																			
Population over 25 yrs old	284,104		292,350		298,448		302,663		300,055		300,724		307,778		313,046		N/A		
No HS Degree	55,226	19.4%	56,396	19.3%	54,301	18.2%	57,845	19.1%	26,479	8.8%	31,384	10.4%	29,172	9.5%	23,921	7.6%	N/A		
HS Degree	64,228	22.6%	69,378	23.7%	63,169	21.2%	58,318	19.3%	62,200	20.7%	60,578	20.1%	63,824	20.7%	70,413	22.5%	N/A		
Some College	60,464	21.3%	61,909	21.2%	70,847	23.7%	70,760	23.4%	75,124	25.0%	73,542	24.5%	75,443	24.5%	74,128	23.7%	N/A		
Associates Degree	20,094	7.1%	20,108	6.9%	23,655	7.9%	25,239	8.3%	23,409	7.8%	25,368	8.4%	27,402	8.9%	25,556	8.2%	N/A		
Bachelors Degree	57,889	20.4%	54,972	18.8%	58,083	19.5%	62,087	20.5%	54,186	18.1%	54,323	18.1%	57,785	18.8%	58,125	18.6%	N/A		
Graduate/Professional Degree	26,203	9.2%	29,587	10.1%	28,393	9.5%	28,414	9.4%	30,221	10.1%	31,571	10.5%	32,318	10.5%	33,950	10.8%	N/A		
Percent of HS graduates or higher			80.7%		81.8%		80.9%		81.7%		81.6%		83.4%		83.7%		82.90%		
Percent Bachelor's degree or higher			28.9%		29.0%		29.9%		28.1%		28.6%		29.3%		29.4%		29.30%		
3. Growth in selected industry sectors (County)																			
Health Care & Social Assistance	56,400		58,800		60,200		44,333		134,284		137,557		136,710		131,603		136,652		
Manufacturing	25,000		24,000		22,700		20,600		35,357		32,779		34,948		34,630		34,750		
Financial services	45,900		42,800		39,900		37,000		41,920		41,169		46,704		48,864		45,950		
Information technology	15,300		15,500		15,000		14,100		12,303		13,937		10,880		15,390		13,453		
Construction	43,700		41,000		34,400		26,600		36,186		35,683		38,014		43,088		39,046		
Government (Federal, State and Local)	163,100		169,100		171,700		172,000		71,394		69,656		63,727		63,745		68,442		
4. Growth in selected industry sectors (City)																			

Economic Diversity

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Educational Services, health care, and social assistance	36,196	42,636	46,627	44,333	41,228	45,225	49,748	42,195	45,126	
Manufacturing	11,715	9,219	13,416	9,828	9,766	9,514	10,507	10,638	10,189	
Financial, insurance, real estate, rental, leasing	15,426	16,007	14,361	14,317	11,795	10,433	12,799	15,703	13,014	
Information technology	6,405	6,605	6,335	6,182	3,885	5,533	4,479	6,105	5,065	
Construction	15,938	14,729	14,827	10,548	9,321	10,628	9,997	12,534	11,162	
Public Administration	22,971	23,009	24,485	27,302	25,537	24,582	23,763	25,741	25,499	

Vibrant Central City

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
1. Number of New Housing Units in Central City										
New Housing	315	58	461	33	413	124	199	212	316	73
2. Asking Rents for Central City	\$1,096	\$1,143	\$1,101	\$1,124	N/A	\$1,057	\$1,069	\$1,104	\$1,158	\$1,205
3. Total annual attendance at major arts and cultural venues										
Crocker Art Museum (Fiscal Year)			103,383	132,271	92,442	250,021	286,573	218,649	257,633	N/A
Sacramento Theater Company (Season: September through May)	34,704	32,817	32,848	31,517	27,051	28,196	29,623	23,704	34,080	35,552
Convention Center Complex = Memorial Auditorium, Convention Center, Community Center Theater (FY)			863,759	863,770	779,388	917,771 (428 Events)	797,216 (391 Events)	645,217 (369 Events)	881,368 (382 Events)	777,153 (359 Events)
California Music Theatre - Music Circus	132,586	136,936	137,515	107,973	99,167	90,278	95,405	109,000	95,000	90,000
California Music Theatre - Broadway Sacramento					149,907	126,860	163,860	150,000	145,000	155,000
Farmers Market at Cesar Chavez Park			4,000	3,000 -3,500 week	N/A	N/A	3,500-4000	3,500-4000	224,000	224,000
Friday Night Concerts in the park			67,003	68,948	60,148	49,924	65,506	67,219	70,300	67,000
4. Central City Office Vacancy Rate	11.60%	10.50%	11.80%	13.70%	15.10%	16.30%	17.80%	18.4% (3Q 13)	18.9%(3Q14)	16.3% (4Q15)

Infill Development Redevelopment

	2009	2010	2011	2012	2013	2014	2015
1. New Development							
Total New Housing Units	555	420	166	205	431	477	267
New Housing Units in Shovel Ready Priority Areas (Tier 1 and 2)	104	298	109	132	338	381	163
Total New Non Residential (sq. ft)	910,656	226,302	95,484	152,258	187,021	170,063	527,402
New non-residential development in Shovel Ready Priority Areas (Tier 1 and 2)	704,606	89,825	70,866	65,523	184,967	125,623	327,258

Complete Neighborhoods

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
1. Percentage owner-occupied single family units	52.0%	52.4%	50.1%	48.0%	49.4%	48.2%	47.6%	65%	66%	70.40%
				FY 2009/2010						
2. Overall residential density within 1/2 mile of LRT stations (residents/acre)				7.58				8.17	8.44	7.71
3. Number of acres of parkland per 1,000 population										
Total acres			2,261.3	2,266.8	2,277.80	2278.8	2288.9	2288.9	2289.4	2290.3
Total population			457,849	466,685	466,488	472,169	475,524	472,511	475,122	479,686
Acres per 1,000 population			4.94	4.86	4.88	4.82	4.81	4.84	4.82	4.77
4. Total acres of parkland added				5.5 acres	11 acres	1.3 acres	10.1 acres	0	0.46	0.9
				FY 2009/2010						
5. Number of neighborhoods with 6 or more amenities				51.64%				43.41%	53.49%	45.74%
6. Child care: number of licensed child care facilities in a CP per 1,000 residents										
Family Child Care			2,342		2222		1802		1380	1304
Per 1,000 population			5.12		4.76		3.79		2.90	2.72
Child Care Center			481		501		472		461	469
Per 1,000 population			1.05		1.1		0.99		0.97	0.98
7. Number of certified farmers markets			9	9	10	10	11	11	13	13

Historic Preservation

	2009	2010	2011	2012	2013	2014	2015
1. Building Permits located in:							
Historic Districts					50	6	15
Non Historic Districts					1,081	312	243
2. Percentage of City Acreage Surveyed					8.42%	8.42%	8.42%
Total Acreage with a Completed City Historic Survey					5,370	5,370	5,370

Housing Affordability and Diversity

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
1. Percentage of homes that are affordable to median income families										
Median Houshold Income	\$46,055	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846	\$50,013	N/A
Median Price of Home	\$339,500	\$300,000	\$291,400	\$250,300	\$236,100	\$208,500	210,200	\$234,900	\$259,600	N/A
<i>Price/Income Ratio</i>	7.37	6.02	5.72	5.31	4.54	3.92	3.71	4.21	5.19	N/A
2. Number of households that spend more than 30 percent of income on rent										
	32,082	38,499	40,888	50,846	48,328	47,423	51,392	48,781	N/A	
3. Production of affordable housing units by type										
Extremely Low Income (ELI)	0	53	1	0	78	140	9	12	0	0
Very Low Income (VLI)	410	125	106	24	108	118	103	104	102	0
Low Income (LI)	345	346	707	100	54	7	222	148	123	68
Moderate Income (MOD)	684	920	900	42	25	4	18	34	21	851
<i>Total</i>	<i>1,439</i>	<i>1,444</i>	<i>1,714</i>	<i>166</i>	<i>265</i>	<i>269</i>	<i>352</i>	<i>298</i>	<i>246</i>	<i>919</i>
4. Number of foreclosures*										
	2,479	8,153	16,049	12,739	11,545	8,111	3,409	N/A	N/A	N/A
*Source: SACOG, Foreclosure Radar for the City of Sacramento. SACOG stopped their subscription in 2012.										

Mobility and Transportation Choices

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
1. Mode split for trips										
Auto	89.9%	89.9%	89.5%	89.6%	89.3%	88.7%	89.1%	89.6%	90.0%	N/A
Transit	3.9%	3.9%	3.9%	3.7%	3.9%	4.1%	3.9%	4.4%	4.3%	N/A
Bike/Walk	5.3%	5.3%	5.6%	5.7%	5.7%	5.5%	5.8%	6.0%	5.7%	N/A
Source: SACOG, March 2015.										
Based on US Census Bureau "American Community Survey" (ACS) 3-year sample for City of Sacramento, excluding "Work at Home"										
2. Vehicle Miles Traveled										
Household-generated weekday VMT	6,781,546	6,818,583	6,937,112	6,897,288	6,780,975	6,961,719	7,023,540	7,196,077	7,339,844	N/A
Weekday VMT per capita	15.1	14.9	14.9	14.8	14.8	15.1	15.2	15.5	15.7	N/A
Source: SACOG, March 2016.										
Based on SACSIM regional travel demand model estimates for 2012, and projected for other years based on HPMS and employment data.										

Public Safety

	2007	2008	2009	2010	2011	2012	2013	2014	2015
1. Number of crimes reported under FBI Uniform Crime Report (UCR) by type									
Violent Crime	5,128	4,660	4,165	4,110	3,354	3,522	3,137	2,966	3,612
Property Crime	24,399	22,499	21,001	20,148	18,563	19,964	17,980	15,208	16,500
2. Average response times for police									
Priority 1		4:07	3:17	2:07	1:52	3:24	3:31	N/A	N/A
Priority 2		6:50	7:15	8:16	9:48	8:34	8:44	9:33	9:37
Priority 3		8:51	8:50	9:39	9:25	9:51	10:15	10:44	10:50
3. Average response times for fire		5:09	5:08	5:11	5:14	5:37	5:32	5:38	6:05
4. Total number of citizens who have participated in city sponsored disaster preparedness education	3948	4644	4403	7103	4163	4644	5490	N/A	*
5. Percentage of city with at least 100-year protection	96.2%	96.2%	70.0%	72.10%	72.10%	72.10%	73.3%	N/A	73.4%

* City Office of Emergency Services now uses Social Media portals to distribute a variety of different disaster preparedness information as well as visiting neighborhood meetings to provide disaster preparedness information. The meetings were used as a way to have one-on-one contact, but now the information distributed is primarily through social media portals such as Nextdoor, Facebook, Twitter and City administered websites. The last disaster preparedness flyer we distributed reached 46,000 people on Nextdoor alone.

Energy, Water, and Waste

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
1. Residential electricity and natural gas consumption										
<i>Electricity (kWh)</i>										
Citywide	1,356,424,402	1,330,221,618	1,349,787,559	1,362,496,399	1,305,190,938	1,343,895,669	1,358,478,558	1,366,613,213	1,388,331,978	1,395,140,483
Per Capita	2,961	2,851	2,845	2,832	2,798	2,869	2,888	2,860	2,862	2,825
Per Household	8,016	7,808	7,731	7,689	6,677	6,793	6,785	6,746	6,774	6,729
<i>Natural Gas (Therms)</i>										
Citywide	68,259,079	67,943,491	67,186,096	69,892,661	69,351,154	74,085,977	67,746,362	68,324,382	56,365,873	58,406,281
Per Capita	149	146	142	145					116	118
Per Household	403	399	385	394					275	282
2. Non-residential electricity and natural gas consumption										
<i>Electricity (kwh)</i>										
Citywide	2,471,710,797	2,478,886,777	2,480,335,739	2,411,768,200	2,350,426,391	2,345,773,832	2,329,432,563	2,304,806,332	2,306,479,089	2,268,083,780
<i>Natural Gas (Therms)</i>										
Citywide	66,372,188	66,976,990	68,521,938	65,559,751	69,024,231	63,103,848	62,327,360	63,045,534	23,849,233	25,366,285
3. PV installations and installed capacity (rooftop and ground mounted)										
Cumulative Number of Photovoltaic Installations	201	252	343	414	489	624	843	1,115	1,696	2,464
Cumulative Installed capacity (kW)	2,497	2,736	3,181	3,842	7,072	7,814	10,794	15,080	21,088	32,714
4. Percentage of electricity use from renewable sources in SMUD's service area										
	15%	16%	20%	20%	22%	22%	25%	26%	26%	26%
5. Water usage										
Per capita	283 gal/day (FY05/06)	295 gal/day (FY06/07)	290 gal/day (FY07/08)	239 gal/day (FY08/09)	207 gal/day (FY09/10)	207 gal/day (FY10/11)	217 gal/day (FY10/11)	218 GPCD (FY 12/13)	205 (FY 13/14)	168 (FY 14/15)
Number of meters installed	638	2,001	2,221	1,982	20,800	31,734	37,534	69,210	73,935	87,745
% completed to date	2%	4%	6%	25%	29%	28.8%	34.1%	51.1%	54.5%	64.6%
6. Tons of solid waste										
Reporting-Year Disposal Amount (tons)	574,711	515,079	477,253	423,325	429,462.00	427,980.13	401,445.54	439,275.39	474,624.36	
Calculated Disposal Rate (CDR) lbs/capita/day (Note: Target is 6.9)	unknown	6	5.5	4.8	5	5	4.7	5.1	5.5	

Energy, Water, and Waste

Calculated Disposal Rate (CDR) lbs/employee/day (Note: Target is 10.8)	unknown	9.3	8.5	7.7	9	8.1	7.6	8.3	8.8	
7. Recycling Volume (tons diverted)										
<i>Type</i>										
Residential Curbside Green Greenwaste	80,259	71,199	78,265	73,751	78,544	68,388	72,213	65,439	29,879	
Hazardous	unknown	381	371	384	383	456	N/A	370	351	
Electronic	unknown	unknown	128	136	152	143	N/A	22	62	
User					50			Collecting data in new format (see 6.)		
Residential Recycling	37,265	40,665	39,662	37,502	36,916	35,258	35,088	32,135	31,022	
Commercial Recycling	2,273	2,564	2,591	2,375	1,944	1,198	No Data (Sac City getting out of commercial recycling)	City no longer collects commercial recycling.	City no longer collects commercial recycling.	
7a. Recycling Volume (tons diverted)										
Reporting-Year Disposal Amount (tons)								439275	474,624.36	
Calculated Disposal Rate (lbs/capita/day)								5.1	5.5	
Calculated Disposal Rate (lbs/employee/day)								8.3	8.8	

Equity

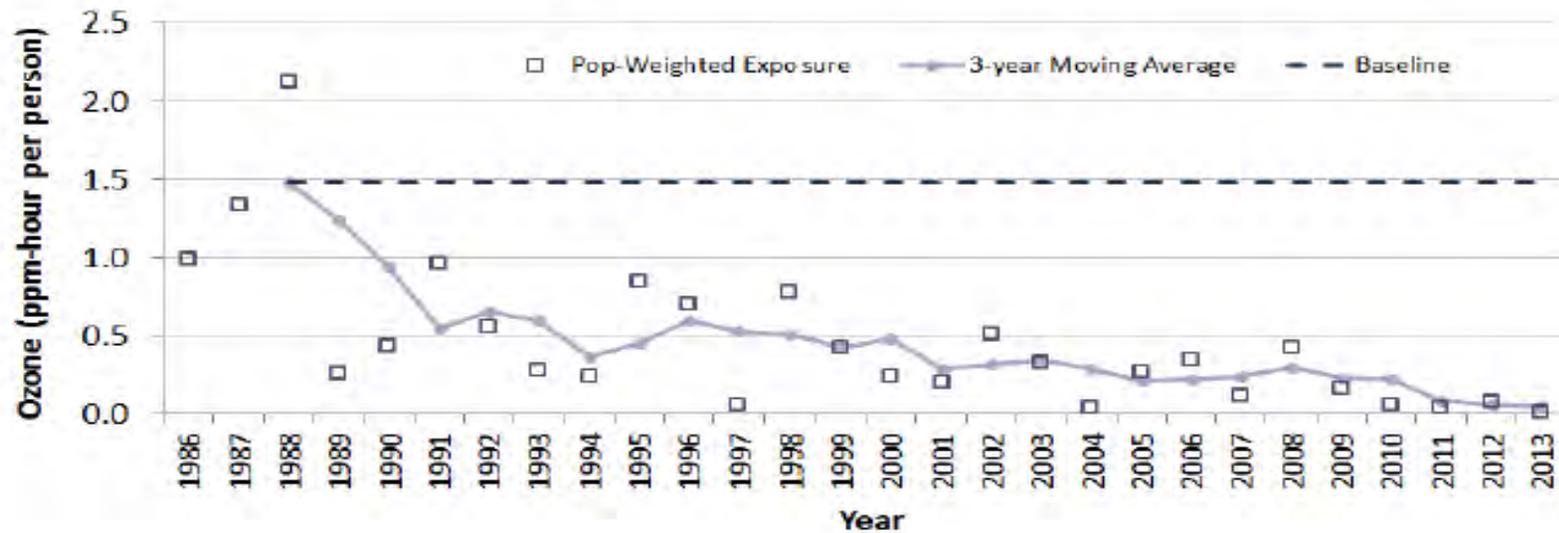
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
1. Percentage of residents below poverty level	15.4%	14.3%	16.1%	19.2%	21.5%	23%	23.4%	23.4%	N/A	
2. Sacramento County High school dropout rates	12.7%	23.5%	21.4%	23.3%	17.5%	20.2%	13.9%	11.3%	N/A	
	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	
3. Percentage of local high school graduates who completed all courses required for admission to UC and CSU systems	34.6%	31.3%	31.5%	29.4%	32.4%	33.8%	37.4%	38.8%	N/A	
4. Percentage of homeless persons of total county population		0%	19%	20%		16%		17%	N/A	
5. Number of subsidized school lunches	53,889	49,262	62,018	64,500	128,789	130,962	132,962	18,129,754	18,306,941	

Civic Engagement and Government Services

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
1. Number of volunteer hours per year	303,158	325,111	322,281	358,362	390,533	353,641	319,420	344,162	363,084	423,580

Greenhouse Gas Emissions (GHG)				
	2005	2011	2013	2019
City operations GHG (Metric Tons of Carbon Dioxide Equivalents, MT CO ₂ e)	78,584 MTCO ₂ e <i>(Source: Climate Action Plan for Internal Operations 2010)</i>		59,098 MTCO ₂ e (24% reduction) <i>(Source: Climate Action Plan for Internal Operations 2015 Update)</i>	Next Update
Community-wide GHG (MT CO₂e)	4,083,239 MTCO ₂ e <i>(Revised per GHG Inventory Update for 2030 General Plan)</i>	3,893,213 MTCO ₂ e (5.8% reduction) <i>(Source: GHG Inventory Update for 2035 General Plan)</i>		Next Update
Per capita GHG (MT CO₂e)	9.9	8		

Population-Weighted Exposure Ozone Trend - Sacramento County



Source: Triennial Report and Air Quality Plan Revision, May 28, 2015. Sacramento Metropolitan Air Quality Management District

Ozone exposure provides a good indicator of air quality because it provides a measure of the potential for chronic adverse health impacts. While there are several other indicators for ozone, the population-weighted exposure (PWE) indicator shown above characterizes the potential average annual outdoor exposure per person, to concentrations above California's 1-hour ozone standard. The overall PWE trend indicates declining exposure (improved air quality) since 1986.

IMPLEMENTATION AREA: COMMUNITY PLAN

Responsible Department	Supporting Departments		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	NS	1	The City shall conduct a study to prioritize and identify a strategy for updating the city's Community Plans. (PSR) Implements Which Policy (ies): CP 1.1.1-CP 1.1.6	Remi Mendoza/ Vincene Jones	●					●				Completed April 2014.
CDD	NS	2	The City shall develop and adopt a program to identify and prioritize neighborhoods for Strategic Neighborhood Action Plans (SNAPs). (MPSP) Implements Which Policy (ies): Admin; SA.LU 1.11	Jim McDonald/ Vincene Jones	●							●		
EDD	CDD and NS	3	The City shall work with residents, business leaders, educators, nongovernmental/nonprofit organization to form a South Area Economic Development Advisory Board to do the following: <input type="checkbox"/> Monitor economic conditions (e.g., retail leakage and activity, employment, and business start-ups) <input type="checkbox"/> Provide oversight and input on city economic development efforts <input type="checkbox"/> Conduct resident, business-organization, and business outreach and workshops <input type="checkbox"/> Coordinate joint-partnerships (e.g., medical/ healthcare sector) <input type="checkbox"/> Attract entertainment- and culturally oriented uses <input type="checkbox"/> Market business and investment opportunities <input type="checkbox"/> Encourage formation of business improvement districts <input type="checkbox"/> The Economic Development Advisory Board will be staffed by Planning and Economic Development staff and will include community members (i.e., residents, business leaders, educators, nongovernmental/nonprofit organizations). (JP/IGC/PI) Implements Which Policy (ies): SA.ED 1.1; SA.ED 1.2; SA.ED 1.3; SA.ED 1.4; SA.ED 1.5; SA.ED 1.7; SA.ED 1.8; SA.ED 1.10; ED 3.1.6	N/A	●					●				Planning effort completed. Advisory Board not a current priority.
CDD	PWD, NS	4	The City shall create a priority list of corridors in the South Area for revitalization efforts and infrastructure improvements. (MPSP) Implements Which Policy(ies):SA.LU 1.9; SALU 1.10; SALU 1.11; SALU 1.15	Sparky Harris	●					●				Completed.
CDD	PWD, NS	5	The City shall work with Sacramento County to develop and adopt the Florin Road Corridor Plan. (MPSP/IGC) • Implements Which Policy(ies):SA.LU 1.9; SALU 1.11; SALU 1.15; SALU 1.17	Sparky Harris	●					●				2012 completed.
PWD	CDD	6	The City shall work with Regional Transit to develop and adopt a shared-parking strategy to maximize the efficiency of parking provided near the Florin Light Rail Station. (MPSP/IGC) • Implements Which Policy(ies):SA.LU 1.17	Sparky Harris, Remi Mendoza	●							●		
CDD	DOU	7	The City shall develop guidelines to mitigate potential development conflicts with high-voltage transmission lines in Delta Shores. (MPSP) • Implements Which Policy(ies):SALU 1.2; SALU 1.13; SA.ED 1.9; SA.ER 1.1	Tony Bertrand	●							●		
CDD	N/A	8	The City shall conduct a study in the South Area to identify underutilized and vacant sites near transit for alternative high schools and charter schools. (PSR) • Implements Which Policy(ies):SA.ERC 1.1	Remi Mendoza	●							●		
CDD	PWD	9	The City shall conduct a study to identify locations for noise barriers adjacent to residential areas along I-5 and Union Pacific Railroad tracks. (PSR) • Implements Which Policy(ies):SA.EC 1.3	Sparky Harris	●							●		
CDD	N/A	10	The City shall establish a Town of Freeport Special Planning District that defines development standards and design guidelines for maintaining the character of the area including all land west of I-5. (RDR/MPSP) • Implements Which Policy(ies):SALU 1.3; SALU 1.19; SA.HCR 1.1; SA.ED 1.10	Remi Mendoza	●							●		
CDD	DOU, EDD, FINANCE	11	The City shall conduct a study to identify infrastructure needs and costs, and the feasibility of creating an assessment district to fund infrastructure costs. (PSR/FB) • Implements Which Policy(ies):SALU 1.3; SALU 1.19; SA.U 1.6	Remi Mendoza	●					●				Study completed. Evaluation of potential funding sources is ongoing.

IMPLEMENTATION AREA: COMMUNITY PLAN

Responsible Department	Supporting Departments		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	PWD, DOU	12	The City shall develop streetscape master plan for public improvements for Freeport Boulevard in the Town of Freeport. (MPSP) • Implements Which Policy(ies): SA.LU 1.3; SA.LU 1.10; SA.LU 1.19	Remi Mendoza, Sparky Harris, Tony Bertrand	●							●		
CDD	N/A	13	The City shall update its preservation ordinances to include Victory Trees along Freeport Boulevard as a protected resource. (PSR) • Implements Which Policy(ies): SA.HCR 1.2	Roberta Deering	●							●		
CDD	N/A	14	The City shall work with the State Railroad Museum to conduct a study to explore reactivating the steam train from Old Sacramento to Freeport. (PSR) • Implements Which Policy(ies):SA.HCR 1.1	Roberta Deering	●							●		This goal is no longer part of State Parks Master Plan.
CDD	N/A	15	The City shall study the feasibility of rebuilding a replica of the historic train depot in the Town of Freeport. (PSR) • Implements Which Policy(ies): SA.HCR 1.1	Roberta Deering	●							●		
CDD	PWD	16	The City shall conduct a traffic study to examine the potential effectiveness of developing traffic calming measures on Freeport Boulevard following annexation of the Town of Freeport. (PSR) • Implements Which Policy(ies):SA.LU 1.3; SA.LU 1.10; SA.LU 1.19	Sparky Harris	●							●		
CDD	PWD	17	The City shall conduct a study to explore the creation of an open space/trail parkway through the Town of Freeport to provide public access points to the river. (PSR) • Implements Which Policy(ies): SA.M 1.10	Mary de Beauvieres	●							●		Not complete. Will be further discussed if and when Town of Freeport annexed.

IMPLEMENTATION AREA: LAND USE AND URBAN DESIGN IMPLEMENTATION PROGRAMS

Responsible Department	Supporting Department	Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	DOU/EDD/Treasurer's Office/Finance	1 The City shall prepare a Strategic Investment Plan that directs new City investments to support development in key infill areas that: Implements which policies: LU 1.1.4; LU 1.1.5; ED 3.1.3 • Are General Plan opportunity areas; • Expect to be areas of significant economic growth; • Generate a future return on the City's investment; • Have developer or market interest; • Have community support for change and improvement; and • Have owner interest and participation. (MPSP)	Greg Sandlund	●							●		Plan drafted but not implemented.
CDD	N/A	2 The City shall submit an annual report to the City Council that evaluates implementation of the Strategic Investment Plan. (PI) • Implements Which Policy(ies): LU 1.1.4; LU 1.1.5; ED 3.1.3	Greg Sandlund				●				●		
CDD	EDD	3 In conjunction with the City's Priority Investment Areas Program, the City shall identify key infill sites in opportunity areas and established infill areas and ensure that major entitlements and incentives (e.g., rezone, CIP investment, environmental review, and economic development assistance) are in place to facilitate development. (IGC/FB) • Implements Which Policy(ies): LU 1.1.4; LU 1.1.5; ED 3.1.3	Rachel Hazlewood	●				●		●			Sites identified. Work underway.
CDD	N/A	4 The City shall work with Sacramento County to develop a Master Property Tax sharing agreement for annexation areas. (IGC/FB) • Implements Which Policy(ies): LU 1.1.8; LU 1.1.9	Jim McDonald	●							●		
CDD	N/A	5 As part of the Planning and Development Code Update and development review process, the City shall implement measures 5A-K. • Implements Which Policy(ies): LU 2.6.2, LU 2.6.4, LU 2.6.7, LU 2.6.8, LU 2.6.11:	Helen Selph	●									See measures 5A-5K:
		5A • Require that residential projects of 10 or more units, commercial projects greater than 25,000 square feet, or industrial projects greater than 100,000 square feet include on-site renewable energy systems (e.g., photovoltaic systems) that would generate at least a minimum of 15% of the project's total energy demand on-site, or an equivalent energy savings from energy efficiency improvements that exceed minimum code requirements.	Helen Selph	●									This is being implemented on a project-by-project basis via the Climate Action Plan checklist.
		5B • Streamline the permitting and interconnection process for solar photovoltaic systems.	Helen Selph	●					●				Completed
		5C • Remove barriers related to the implementation of green building strategies and to include incentives that are not currently in the City Code (i.e., Green Development Code).	Helen Selph	●						●			
		5D • Update and/or establish criteria and standards to require water efficiency upgrades as a condition of issuing permits for renovations or additions of existing buildings that involve plumbing fixtures consistent with SB 407, which requires single-family homes and multi-family and commercial properties built before January 1, 1994, to upgrade noncompliant plumbing fixtures to water-efficient models at transfer of property.	Helen Selph	●					●				Completed.
		5E • Explore options to improve parking lot shading requirements to improve the health and vigor of the trees. Allow additional trees and landscaping to be installed in existing parking lots without requiring replacement of lost parking spaces (when increase in building area or change in use is not being proposed).	Helen Selph	●					●				Completed: Required parking ratios have been reduced, so in most cases trees can be added to parking lots without triggering the need for more parking. In addition, staff-level administrative parking permits have reduced the need for parking waivers which required Planning and Design Commission approval.
		5F • Explore options to require paving for new development to meet minimum Solar Reflectance Index (SRI) values; and incorporate cool pavement technology into the regular maintenance of existing streets, sidewalks, parking areas, and bike lanes.	Helen Selph	●					●				Complete.
		5G • Establish a limit on area of impervious surface allowable and require the use of pervious surface materials in new developments to improve groundwater recharge and limit saltwater intrusion.	Helen Selph	●						●			Per Sherill Huun, this measure is "in progress". The revised Sacramento Region Stormwater Quality Manual has been completed and is on the website as a draft Final. Department of Utilities staff is waiting for the State to approve some standards before finalizing and implementing the new requirements.

IMPLEMENTATION AREA: LAND USE AND URBAN DESIGN IMPLEMENTATION PROGRAMS

Responsible Department	Supporting Department	Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
		5H	• Develop and adopt building design standards/guidelines that require conveniently located exterior electrical outlets to improve the ease of using electrical landscaping equipment and vehicles rather than gas-powered equipment.	Helen Selph	●						●		
		5I	• Allow “market gardens”, which are gardens or orchards where fruits and vegetables can be to be sold, as a primary or accessory use in all zones, subject to restrictions that limit impacts on surrounding uses.	Helen Selph	●				●				Completed.
		5J	• Allow agriculture, as defined in the Planning and Development Code, by right in industrial zones.	Helen Selph	●				●				Completed.
		5K	• Provide incentives for developers to include community gardens and rooftop gardens in new development projects. “□ (RDR)	Helen Selph	●				●				Completed.
CDD	N/A	6	The City shall actively collaborate with regional agencies and neighboring jurisdictions to ensure that planning for future development and reuse projects incorporates risks from climate change effects/impacts. <i>h (IGC)</i> • Implements Which Policy(ies): LU 2.6.10, LU 2.6.11	Helen Selph	●			●		●			CRCRC Participation
	N/A	7	VOID										
CDD	N/A	8	The City shall work with the Sacramento Housing and Redevelopment Agency to review and update the Consolidated Plan every 5 years. (MPSP) • Implements Which Policy(ies): LU 2.6.3; LU 2.8.1; LU 2.8.2	Greg Sandlund	●	●					●		SHRA will begin updating the Consolidated Plan in 2017.
CDD	ALL	9	The City shall provide ongoing training to staff and their respective commissions to implement the General Plan. (SO/PI) • Implements Which Policy(ies): LU 2.7.1	Remi Mendoza				●			●		
CDD	PD,FD,PRD,PWD	10	The City shall prepare and adopt citywide Design Guidelines or Comprehensive Design Guidelines that identify the City’s expectations for planning, designing, and reviewing development proposals. (RDR/MPSP)	Bruce Monighan	●						●		The City shall prepare and adopt citywide Design Guidelines or Comprehensive Design Guidelines that identify the City’s expectations for planning, designing, and reviewing development proposals. The City adopted a citywide Site Plan and Design Review process in September of 2013. The SPDR refers to zoning standards and existing Central City, Citywide and special district guidelines. No new guidelines were created in 2015
CDD	PD,FD,PRD,PWD	11	The City shall review and update its development design guidelines consistent with the General Plan goals and policies, land use standards, urban form guidelines, and street functional classifications and typologies. (RDR/MPSP) • Implements Which Policy(ies): LU 2.7.1; LU 2.7.2	Bruce Monighan	●					●			The City shall review and update its development design guidelines consistent with the General Plan goals and policies, land use standards, urban form guidelines, and street functional classifications and typologies. Existing guidelines were reviewed for potential changes or modifications related to inconsistencies and/or conflict between guidelines. Single family residential setback standards were modified in 2015 for clarity of intention.
CDD	N/A	12	The City shall develop and implement an educational program to train City staff and inform the development community and other community groups about the new land use and urban form guidelines and standards and policies of the General Plan. (PI) • Implements Which Policy(ies): LU 2.7.1; LU 2.7.2	Remi Mendoza				●			●		
CDD	PD,FD,PRD,PWD	13	The City shall review and update the Central City Urban Design Guidelines and Plan every 5 years. (MPSP) • Implements Which Policy(ies): LU 2.7.1; LU 2.7.2; LU 5.6.1; LU 5.6.3; LU 5.6.4	Bruce Monighan	●	●				●			The City shall review and update the Central City Urban Design Guidelines and Plan every 5 years. Based on reviews in 2015 of Central City Urban Design Guidelines and Plan as well as other studies including the in-progress Grid 2.0, Vision Zero, the Downtown Specific Plan and the Railyards Specific Plan, there will likely be policy changes by 2040.
CDD	PWD	14	The City shall work with Sacramento State University to establish a committee that includes city staff, University staff, and community members to plan development around the Sacramento State University campus. (IGC/PI) • Implements Which Policy(ies): LU 2.6.3	Melissa Anguiano	●						●		Sac State has completed its Master Plan.

IMPLEMENTATION AREA: LAND USE AND URBAN DESIGN IMPLEMENTATION PROGRAMS

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	CDD	15	The City shall update the City's project selection process for publicly-subsidized buildings to include sustainability and energy efficiency as a priority in both the bidding process and as an evaluation criteria. p (RDR) • Implements Which Policy(ies): LU 8.1.5	Helen Selph/ Jon Blank	●							●		
CDD	PWD	16	The City shall develop and adopt a comprehensive annexation plan. (MPSP) • Implements Which Policy(ies): LU 1.1.8, LU 1.1.9	Remi Mendoza	●							●		

IMPLEMENTATION AREA: HISTORICAL AND CULTURAL RESOURCES IMPLEMENTATION PROGRAMS

Responsible Department	Supporting Department	Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	N/A	1 The City shall review the established criteria and standards for research, survey, assessment, inventory, designation, alterations, additions, rehabilitation, reconstruction, restoration, and preservation of historic and cultural resources to ensure that they remain consistent with Federal and State standards and criteria. In accordance with CEQA, projects will be evaluated for direct, indirect and cumulative impacts. (RDR) • Implements Which Policy(ies): HCR 1.2.3; HCR 2.1.1; HCR 2.1.5; HCR 2.1.13	Roberta Deering	●				●					There have been no changes to Federal or State standards and criteria and in accordance with CEQA, projects are evaluated for direct, indirect and cumulative impacts as part of the planning entitlement application projects.
CDD	N/A	2 The City shall expand and update the existing historic context statements for Sacramento as necessary to include more recent history of the Sacramento area in order to maintain a basis for evaluating the significance of a property, including context statements for the city's "Streetcar Suburbs" (e.g., Oak Park, East Sacramento, Curtis Park, and Land Park) and post-WWII resources. Additional context statements and surveys shall be prepared in support of future General Plans and Specific Plans. (MPSP) • Implements Which Policy(ies): HCR 1.2.13	Roberta Deering					●					The 2035 General Plan developed historical context statements for: Railroad, Agricultural Industry, State Government and WWII-Post WWII Redevelopment/Transportation Contexts.
CDD	PWD, EDD	3 The City shall ensure that public and private projects and activities involving historic and cultural resources are consistent with the General Plan and Preservation sections in the Planning and Development Code and shall periodically review and update appropriate procedures, including possible avenues for assistance, and possible sanctions for non-compliance. b (RDR) • Implements Which Policy(ies): HCR 2.1.2; HCR 2.1.4; HCR 2.1.6; HCR 2.1.10; HCR 2.1.11; HCR 2.1.17	Roberta Deering, Jon Blank, Sparky Harris, Melissa Anguiano					●					Private development project applications involving historical resources are reviewed as part of the planning entitlement application/review process for consistency with the General Plan and Preservation Sections of the P&D code. For public projects involving historical resources, the Preservation Director, and sometimes the Preservation Commission where applicable, will review and make recommendations to the public agency relative to environmental reviews, project impacts, mitigations, and conditions of approval, when requested and/or when public agency comments are solicited.
CDD	EDD	4 The City shall review its established minimum maintenance standards for historic properties and identify other options and programs to provide for maintenance and upkeep of historic properties and resources. b (RDR/PI) • Implements Which Policy(ies): HCR 2.1.7	Roberta Deering, Melissa Anguiano										The Preservation Commission has appointed an ad-hoc committee to review and make recommendations to the Commission on this issue.
CDD	N/A	5 The City shall develop a process and schedule for updating and completing existing historic surveys and undertaking historic surveys in areas previously not surveyed to ensure that a citywide historic survey program is established and implemented by 2035. The City shall pursue nomination to the Sacramento Register of Historic & Cultural Resource of additional Landmarks and Historic Districts based on the findings of survey efforts. (PSR) • Implements Which Policy(ies): HCR 2.1.13	Roberta Deering	●									The current City process related to preparation of Specific Plans includes survey and nomination of significant historical/architectural/cultural resources as part of the SP update's planning and environmental review process. The current Downtown Specific Plan update is currently proceeding in this manner.
CDD	N/A	6 The City shall conduct a study to assess the need for Historic Preservation Overlay Zones and other mechanisms to increase protections for historic resources, and review and revise, as needed, the Planning and Development Code. (PSR) • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4	Roberta Deering	●									None have been studied at the time of this update.

IMPLEMENTATION AREA: HISTORICAL AND CULTURAL RESOURCES IMPLEMENTATION PROGRAMS

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	N/A	7	The City shall evaluate and update, where needed, individual historic districts' significant features and characteristics, and develop procedures, standards and guidelines to both minimize impacts to those features and characteristics, as well as to encourage creative and quality designs for infill and new construction within historic districts. (RDR/IGC/JP) • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4	Roberta Deering	●				●					None have been evaluated or updated at the time of this update.
CDD	N/A	8	The City shall update its design guidelines, as needed, to address design sensitivity to onsite and surrounding historic resources. (RDR) • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4	Roberta Deering	●									None have been updated at the time of this update.
CDD	N/A	9	The City shall identify funding to develop planning and design guidance documents to assist property owners with appropriate rehabilitation and energy efficiency retrofit options for historic and potentially-eligible properties that will comply with the Secretary of the Interior's Standards for the Treatment of Historic Properties. (RDR/PI) p • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4	Roberta Deering					●					There has been a limited pursuit of this related to checklists describing the type work related to rehabilitation, and including energy efficiency retrofits, that would not require Preservation Site Plan & Design Review if the work complies with the historic Standards.
CDD	CCL,EDD	10	The City shall continue to incorporate information on historic resources into its Geographic Information System (GIS), Automated Permit System (APS), website, and video production. The City shall make information available to interested parties, as follows: • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4; HCR 3.1.4 • How to Nominate a Property to the Sacramento Register • City's Preservation application review process • California Environmental Quality Act (CEQA) relative to historic and cultural resources • California Historical Building Code • Preservation incentive programs (SO/PI), loan or grant programs, if any • Secretary of the Interior's Standards for the Treatment of Historic Properties, and other applicable Secretary of the Interior Standards • Sacramento Historic Context Statements • Sacramento Register of Historic & Cultural Resources • Preservation Development Standards • Preservation Projects In-Process • Historic Survey and Evaluation Forms	Roberta Deering, Jon Blank, Melissa Anguiano					●					On-going web-site upgrades address much of these issues.

IMPLEMENTATION AREA: HISTORICAL AND CULTURAL RESOURCES IMPLEMENTATION PROGRAMS

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	PRD,PWD, DOU	11	The City shall amend the Sacramento City Code relative to archaeological resources to require pre-construction field surveys, research and testing procedures for those areas proposed for grading, excavation or construction of projects located in high-sensitivity areas where there is no known previous disturbance of soils at the levels of the proposed excavation; and, to require discovery procedures for archaeological resources found during grading, excavation, or construction, whether or not the project site is located in a high-sensitivity area or in an area with previously disturbed soils. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible. (RDR) • Implements Which Policy(ies): HCR 2.1.16	Roberta Deering, Jon Blank, Mary de Beauvieres, Sparky Harris, Tony Bertrand	●				●					These are generally included in discretionary project approvals' environmental review mitigation measures.
CDD	PRD, PWD, DOU	12	The City shall amend the Sacramento Code to require discovery procedures for paleontological resources found during grading, excavation, or construction. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible. (RDR) • Implements Which Policy(ies): HCR 2.1.16	Roberta Deering, Lezley Ewigleben, Jon Blank, Mary de Beauvieres, Sparky Harris, Tony Bertrand	●							●		
CDD, CCL, EDD,PRD	PRD,EDD	13	The City shall work with its partner public and private organizations to develop and implement a heritage tourism plan through its Preserve America Community designation. (PSR/IGC/JP) • Implements Which Policy(ies): HCR 3.1.1	Roberta Deering, Mary de Beauvieres, Melissa Anguiano	●				●					The Preserve America Community designation was received, but the program (at the federal level) has not been recently funded.

IMPLEMENTATION AREA: ECONOMIC DEVELOPMENT

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
EDD	PWD	1	The City shall develop a marketing campaign that promotes the city's assets and strengths. (MPSP) • Implements Which Policy(ies): ED 1.1.1; ED 2.1.2	Melissa Anguiano	●						●			Effort underway in coordination with Greater Sacramento Economic Development Council.
EDD	All departments	2	The City shall review and update the Economic Development Strategy to keep current with market conditions and economic trends. (MPSP) • Implements Which Policy(ies): ED 1.1.1	Melissa Anguiano				●		●				On going.
EDD	N/A	3	The City shall work with government, businesses, and higher education industries to establish targeted marketing programs (e.g., "Campus Sacramento Initiative") to assimilate current students and new college graduates into the city's and region's workforce. (MPSP) • Implements Which Policy(ies): ED 2.1.1; ED 2.1.3	Dean Peckham					●		●			Multiagency effort underway. Currently named "Project Slingshot".
CDD	EDD	4	The City shall launch a program that promotes improved business conditions and streamlined City processes for new businesses and building upgrades. (PSR/PI) • Implements Which Policy(ies): ED 1.1.1, ED 1.1.4, ED 2.1.3, ED 3.1.2, ED 3.1.6, ED 3.1.9, ED 4.1.2	Melissa Anguiano	●						●			Sacramento Streamline and other programs launched by CDD.
EDD/CDD	DOU, PWD, EDD, Finance	5	The City shall prepare infrastructure studies, including financing strategies, for key opportunity areas to help developers assess the feasibility of proposed projects. (MPSP) • Implements Which Policy(ies): ED 1.1.1, ED 3.1.3, ED 3.1.5, ED 3.1.9, and ED 4.1.3	Melissa Anguiano, Tony Bertrand, Sparky Harris, Melissa Anguiano	●						●			Underway. Citywide development impact fee study under consideration. Various development fee studies completed.

IMPLEMENTATION AREA: MOBILITY

Responsible Department	Supporting Department	Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
PWD	CDD	1 Consistent with the policies for the Roadway Network and Street Typologies section of this element, the City shall prepare and adopt multi-modal design standards that include all modes and vary the standards by facility type to prioritize selected modes for each street/facility segment based on the function of each segment within the larger transportation network, its existing form, and the land use and urban design context. (RDR) • Implements Which Policy(ies): M 1.2.1; M 1.2.2; M 1.2.3; M 2.1.8; M 4.2.1; M 4.2.3; M 4.2.4; M 5.1.2; M 5.1.6; M 5.1.10	Sparky Harris	●						●			Downtown Transportation Study provides guidance for the eventual adoption of citywide standards
PWD	N/A	2 The City shall update its Traffic Impact Analysis and mitigation guidelines to recognize contemporary methodologies for CEQA compliance and to reflect goals and policies of the General Plan. Mitigation recommendations should recognize the General Plan priorities for pedestrian, bicycle, and transit improvements before recommending improvements for increasing vehicular capacity. (RDR) • Implements Which Policy(ies): M 1.2.2	Sparky Harris	●						●			Hired a traffic consultant to update the Traffic Impact Guidelines
PWD	N/A	3 The City shall identify in the Pedestrian and Bicycle Master Plans improvements to link employment centers to surrounding neighborhoods and overcoming barriers such as freeways, creeks, railroads, etc. (PSR) • Implements Which Policy(ies): M 1.3.3; M 1.3.4; M 1.3.5; M 2.1.5; M 4.2.4	Sparky Harris	●						●			Bicycle Master Plan update is underway
PWD	CDD	4 The City shall update and enhance its Transportation System Management program consistent with the policies of the General Plan including compliance with State laws and or regulations related to parking cash out programs. (MPSP) • Implements Which Policy(ies): M 1.4.1–M 1.4.4	Sparky Harris	●						●			Online conversion of TSM program is underway. Ordinance amendments will follow.
PWD	PWD/EDD/CDD	5 The City shall identify economic incentives for private transportation partners seeking to enhance mobility in the Central City, centers, corridors, employment centers, and other high-intensity districts in the city. (PSR) • Implements Which Policy(ies): M 1.5.3; M 3.3.1; M 3.3.2; M 3.3.3	Sparky Harris					●		●			Pilot program with Zipcar expired in 2015. Comprehensive rideshare program should be developed in 2016.
PWD	N/A	6 The City shall review and update its Pedestrian Master Plan every 5-10 years. (MPSP) • Implements Which Policy(ies): M 2.1.1; M 2.1.2; M 2.1.3; M 2.1.8; M 2.1.12; M 4.2.2	Sparky Harris			●					●		

IMPLEMENTATION AREA: MOBILITY

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
PWD	N/A	7	The City shall implement facility improvements defined in the Pedestrian Master Plan to achieve an annual expansion of one percent of the existing pedestrian network (including sidewalks and off-street paths). (CAP Action 2.2.1) • Implements Which Policy(ies): 2.1.1; M 2.1.2; M 2.1.3; M 2.1.8; M 2.1.12; M 4.2.2	Sparky Harris					●		●			Ongoing.
PWD	N/A	8	The City shall submit a bi-annual report to the City Council that evaluates implementation of the Pedestrian Master Plan. (PSR) • Implements Which Policy(ies): M 2.1.1; M 2.1.4; M 2.1.10; M 4.2.2	Sparky Harris					●		●			To be completed in 2016
PWD	N/A	9	The City shall review traffic collision data at the top collision locations for automobiles, bicycles, and pedestrians, and recommend appropriate measures as needed. (PSR) • Implements Which Policy(ies): M 2.1.8; M 4.3.1; M 5.1.4	Sparky Harris					●				●	
PWD	N/A	10	The City shall review and update its Bicycle Master Plan every 10 years. (MPSP) • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.2; M 5.1.5	Sparky Harris	●		●				●			Bicycle Master Plan update to be completed May 2016
PWD	N/A	11	The City shall implement the Bikeway Master Plan by (1) increasing, or causing to be increased the amount of secure bicycle parking within the City by 50 locations annually, and (2) expanding the existing bikeway system by 5 percent annually. (CAP Action 2.3.1) • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.2; M 5.1.5	Sparky Harris					●			●		
PWD	N/A	12	The City shall submit a bi-annual report to the City Council that evaluates implementation of the Bikeway Master Plan, including a program of regular monitoring of progress relative to the City's adopted goal and any interim targets for bicycle mode share. (PSR) • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.5	Sparky Harris					●		●			To be completed in 2016
PWD	CDD	13	The City shall work with Sacramento RT and community partners to increase public transit service above and beyond what is already planned in the 2035 Metropolitan Transportation Plan by 5 percent in 2020 and 10 percent in 2030. (CAP Action 2.4.1) • Implements Which Policy(ies): M-3.1.2; M 3.1.3	Sparky Harris					●		●			Currently working with RT on the streetcar project as well as station improvements to encourage increased ridership

IMPLEMENTATION AREA: MOBILITY

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
PWD	N/A	14	The City shall conduct a study to analyze bike and pedestrian facilities on existing bridges to identify deficiencies and feasible improvements. (PSR) • Implements Which Policy(ies): M 4.2.4	Sparky Harris	●							●		Pending funding identification
PWD	CDD	15	The City shall investigate alternatives to the current residential permit parking policy that would provide alternative time restrictions to allow non-residents to park in controlled residential permit parking areas during the day for commercial reasons. (RDR/PSR) • Implements Which Policy(ies): M 6.1.6	Matt Eierman	●							●		
PWD	EDD/CDD	16	The City shall update the city's official truck routes designations and Truck Routes Ordinance (10.24.010) consistent with General Plan policies and standards including minimizing the impacts of truck traffic, deliveries, and staging in residential and mixed-use areas. (RDR) • Implements Which Policy(ies): M 7.1.6	Sparky Harris	●								●	
PWD	N/A	17	The City shall prepare and adopt a citywide and/or sub-area multimodal transportation development impact fee program(s) to ensure new development pays its fair share of needed transportation infrastructure improvements that support the development of all travel modes, including pedestrian, bicycle, and transit facilities, roadway improvements, transportation demand management (TDM) programs, and emergency response needs (e.g., traffic-signal pre-emption). (FB) • Implements Which Policy(ies): M 9.1.1; M 9.1.2	Ryan Moore/ Lucinda Wilcox	●								●	
PWD	CDD	18	Based on the California Environmental Quality Act (CEQA) guidelines amendments adopted for the implementation of SB 743 (Steinberg, 2013) or other future state legislation, the City shall consider the applicability of using transportation performance metrics and thresholds for measuring transportation system impacts provided in the approved guidelines amendments, as well as for making General Plan consistency determinations and developing transportation financing programs. Based on this consideration, the City shall review, and update if needed, the General Plan LOS standards and policies and the Traffic Impact Analysis and Mitigation Guidelines to be consistent with the approved CEQA Guidelines amendments. (RDR/MPSP/PSR/FB) • Implements Which Policy(ies): M 4.2.2	Samar Hajeer	●					●				

IMPLEMENTATION AREA: UTILITIES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Dept. Contact	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
DOU	PLNG, CDD	1	The City shall prepare and adopt level of service (LOS) standards for each city-provided utility (i.e., water, wastewater, stormwater drainage, and solid waste). (MPSP) • Implements Which Policy(ies): U 1.1.2	Tony Bertrand	●					●				DOU completed a department wide business plan that included specific LOS and Key Performance Indicators to measure the LOS annually.
CDD	N/A	2	The City shall update existing and develop new fee programs to ensure adequate funding is available to provide infrastructure improvements for new development, including infill. The City shall conduct a study to evaluate alternative fee schedules for sewer, water, parks, and other services that are based on a building's performance and its impacts on public infrastructure and services. b (FB/PSR) • Implements Which Policy(ies): U 1.1.7	Raymond Costantino	●						●			Currently underway.
PRD	DOU, PD, FD, PLNG, CDD	3	The City shall prepare and adopt standards for the development of joint use facilities (e.g., schools/parks/drainage detention). (RDR) • Implements Which Policy(ies): U 1.1.9; ERC 2.2.16	Mary de Beauvieres/ Greg Sandlund	●						●			Parkland dedication modifications to allow partial credit for joint use facilities (park/stormwater detention basins) are included in amended Subdivision Code. Existing MOU between DOU and DPR may need to be modified following Subdivision Code adoption.
DOU	N/A	4	The City shall develop and implement a surface water/groundwater conjunctive use program, which uses more surface water when it is available and more groundwater when surface water is limited. • Implements Which Policy(ies): U 2.1.2	Tony Bertrand	●						●			RMC Engineering is under contract with DOU to develop a Groundwater Master Plan. This study will provide a road map for the future of groundwater resources in the City. The work will focus on the current and future groundwater program, conjunctive use operational strategies, and a determination of the location for the next several municipal groundwater wells. DOU entered into contract with RMC in May 2015. Work is currently underway.
DOU	N/A	5	The City shall review and update its Water Distribution System Master Plan every 5 years. As part of the next Urban Water Management Plan update, the City shall explore the economic costs and benefits associated with recycled water, and identify areas appropriate for additional piping infrastructure. b (MPSP) • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5	Tony Bertrand	●		●				●			DOU advertised an RFQ for the selection of a consultant to work on the Urban Water Management Plan update, which is due to the State on July 1, 2016. DOU received SOQs from consultants on February 4, 2016. The selection and award of a contract will be expedited to meet the July deadline. A contract with West Yost was executed in November 2015 to develop a Business Case Evaluation for Recycled Water. Work is currently underway and a final report is expected in April 2016.

IMPLEMENTATION AREA: UTILITIES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Dept. Contact	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
DOU	N/A	6	The City shall review and update its Urban Water Management Plan every 5 years. (MPSP) • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5	Tony Bertrand	●		●				●			DOU advertised an RFQ for the selection of a consultant to work on the Urban Water Management Plan update, which is due to the State on July 1, 2016. DOU received SOQs from consultants on February 4, 2016. The selection and award of a contract will be expedited to meet the July deadline.
DOU	N/A	7	The City shall continue to produce and distribute an annual Operational Statistics Report which includes sections on water distribution, wastewater collection, storm drainage collection, and solid waste collection. (PI) • Implements Which Policy(ies): U 2.1.4; U 2.1.6; U 3.1.1; U 4.1.1; U 4.1.2; U 5.1.5	Tony Bertrand				●			●			The report was not produced for several years because the information is found in other reports generated by DOU. It was decided to begin producing the Operational Statistics Report again in 2016.
DOU	PRD, PWD, PLNG, EDD, CD	8	The City shall develop and enforce a Water Conservation Plan that increases water use efficiency throughout the city. p (MPSP/RDR) • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5; U 2.1.10	Tony Bertrand	●					●				A water conservation plan was developed and implemented to meet the water conservation goals established by the State of California
DOU	PWD, CDD	9	The City shall continue to install water meters in residential units constructed prior to 1992 and in new developments, and shall incorporate and use automated meter infrastructure (AMI) in both commercial and residential water metering. p (RDR/SO) • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5, U 2.1.10, U 2.1.11	Tony Bertrand					●		●			The City is currently 65% metered with almost 88,000 metered accounts. When the existing construction projects are complete in Summer 2016, the City will be 70% metered. DOU is in the process of establishing the AMI system for existing metered accounts. By the end of 2016, AMI installations, including primary and secondary infrastructure, will be caught up with the meter program. Remaining meter and AMI implementation will be on a parallel path as the next round of projects are constructed.
DOU	N/A	10	The City shall continue to produce and distribute an annual Water Quality Consumer Confidence Report to verify that water quality standards are being met. (PI) • Implements Which Policy(ies): U 2.1.6	Tony Bertrand				●		●				The Water Quality Consumer Confidence Report for 2015 is completed and available online.
DOU	N/A	11	In coordination with the Regional Water Authority (RWA), the City shall develop and implement a voluntary landscaping water efficiency certification training program for irrigation designers, installers, and property managers. p (MPSP) • Implements Which Policy(ies): U 2.1.6; U 2.1.10; U 2.1.11	Tony Bertrand	●							●		This program has not been completed but coordination meetings are planned for 2016.

IMPLEMENTATION AREA: UTILITIES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Dept. Contact	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
OES	DOU, PLNG, EDD, CDD	12	The City shall update its Emergency Operations Center procedures to include procedures for providing potable water supplies during emergencies. (PI) • Implements Which Policy(ies): U 2.1.7; U 2.1.8	Jason Sirney	●							●		
DOU	PWD,CDD	13	The City shall continue supporting and participating in the multi-stakeholder Sacramento Water Conservation Advisory Group (SWCAG) to serve in an advisory capacity to the City regarding water conservation programs and policies, and strategic planning. p (IGC) • Implements Which Policy(ies): U2.1.11	Tony Bertrand					●		●			DOU continues to participate SWCAG.
DOU	PWD,CDD	14	The City shall seek grant funding to reduce water use in the City's parks and open spaces, and enhance the cost-feasibility of reclaimed water for certain parks and industrial sites. p (FB/SO) • Implements Which Policy(ies): U 2.1.11; U 2.1.16	Tony Bertrand					●		●			A contract with West Yost was executed in November 2015 to develop a Business Case Evaluation for Recycled Water. Work is currently underway and a final report is expected in April 2016. Included in the report will be a discussion of possible funding opportunities for implementing recycled water, including looking at grant opportunities.
DOU	N/A	15	The City shall review and update its Wastewater Master Planning Program every 5 years. (MPSP) • Implements Which Policy(ies): U 3.1.1; U 3.1.2	Tony Bertrand	●		●				●			6 of 64 sewer basins master planned to date. This program is ongoing based on funding.
DOU	N/A	16	The City shall prepare and adopt design standards that reduce infiltration into new city-maintained sewer pipes. (RDR) • Implements Which Policy(ies): U 3.1.3	Tony Bertrand	●					●				This task has been completed and the design standards have been updated in the City Standard Specifications.
DOU	PWD - Engineering Division, PWD - Street Maintenance Division	17	The City shall seek funding for pilot green infrastructure and Low Impact Development (LID) techniques in the CSS system and incorporate into CSS rehabilitation projects. p (FB) • Implements Which Policy(ies): U 3.1.4	Tony Bertrand					●		●			DOU is developing a pilot program to evaluate LID effectiveness in the City's Combined Sewer System.
DOU	PWD - Engineering Division, PWD - Street Maintenance Division	18	The City shall review and update its Stormwater Drainage Master Planning Program every 5 years. As part of the next Stormwater Drainage Master Planning Program, the City shall consider the use of "green infrastructure" and Low Impact Development (LID) techniques. p (MPSP) • Implements Which Policy(ies): U 4.1.1; U 4.1.2	Tony Bertrand	●		●				●			31 of 135 drainage basins master planned. The drainage master planning effort will continue at a rate that will be based on annual funding for the program.

IMPLEMENTATION AREA: UTILITIES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Dept. Contact	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
DOU	N/A	19	The City shall adopt a Drainage System Development Impact Fee to ensure equitable distribution of drainage system improvement costs to developers. p (RDR/FB) • Implements Which Policy(ies): U 4.1.5	Tony Bertrand	●						●			DOU has drafted a Nexus study to evaluate the need and amount of impact fees needed. DOU is working with the CDIF team to implement the fees.
PWD	DOU, CDD	21	The City shall, based on available funding, expand availability of public recycling containers in public parks, along commercial corridors and public right-of-ways, and reduce the waste generated from public events. p (SO) • Implements: Which Policy(ies): U 5.1.8; U 5.1.11;	Mary de Beauvieres, Terrance Davis	●				●			●		Recycling containers were removed from public parks several years ago; their use has not been reinstated.
DOU	CDD	22	The City shall develop and implement residential audit programs that educate residents and businesses on what materials can and cannot be recycled and when and where to recycle. p (PI) • Implements: Which Policy(ies): U 5.1.25	Tony Bertrand			●					●		
PWD	N/A	23	The City shall review and update its Solid Waste Master Plan every 5 years. (MPSP) • Implements Which Policy(ies): U 5.1.4	Jon Blank, Terrance Davis	●		●					●		
PWD	DOU,CDD	24	The City shall prepare a plan to achieve its energy efficiency targets. p (RDR) • Implements Which Policy(ies): U 6.1.2; U 6.1.3; U 6.1.4; U 6.1.5	Jon Blank, Jennifer Venema	●						●			The Department prepared a 2015 update to the Internal Operations CAP, including updates to goals for energy efficiency and GHG emissions. The CAP demonstrates that GHG emissions associated with energy use at City facilities declined by 24% from 2005 to 2013. New and refined strategies in the CAP identify plans to continue reducing energy use and achieve a GHG reduction target of 33% below 2005 levels by 2020 and 49% below 2005 levels by 2035.
PWD	N/A	25	The City shall enroll all applicable municipal facilities in Demand Response Programs and promote onsite energy generation and/or storage to help reduce peak energy demands and offset energy costs. p (SO) • Implements Which Policy(ies): U 6.1.2; U 6.1.4	Jon Blank, Jennifer Venema					●		●			Efforts to identify and implement programs are ongoing. The City is analyzing opportunities for retrofits at City libraries, community centers, and pools.

IMPLEMENTATION AREA: UTILITIES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Dept. Contact	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
PWD	N/A	26	The City shall support and promote local energy utility programs that result in energy efficiency and the generation of renewable energy, and shall work with utility providers to report on the enrollment and performance of such programs as part of the annual General Plan Review. (IGC/PI) • Implements Which Policy(ies): U 6.1.5; U 6.1.6; U 6.1.7; U 6.1.8	Jon Blank, Jennifer Venema					●		●			
PWD	N/A	27	The City shall maintain the Clean Energy Sacramento program (i.e., clean energy financing district managed by Ygrene Energy) and shall report annually on financing provided for energy efficiency, renewable energy, and water efficiency upgrades and retrofits for all types of real property (residential, commercial and industrial). p (PSR/FB) • Implements Which Policy(ies): U 6.1.6; U 2.1.11	Jon Blank, Jennifer Venema					●		●			In December 2015, City Council expanded the Clean Energy Sacramento Program by entering into a joint powers authority with the Golden State Finance Authority. These actions provide expanded financing options for clean energy improvements in the city.
CDD	N/A	28	The City shall work with community partners to develop and implement a voluntary rental housing program to improve the energy efficiency of existing rental units (both single-family and multi-family). If the voluntary program does not achieve an average energy savings of 15 percent per unit in at least 10,000 units/year by the end of 2014, the program may switch to mandatory energy efficiency improvements for rental housing. p (RDR) • Implements Which Policy(ies): U 6.1.5; U 6.1.11; U 6.1.12; U 6.1.13	Helen Selph	●							●		
CDD	EDD	29	The City shall develop and adopt a Commercial Energy Conservation Ordinance (CECO) that requires the implementation of mandatory energy efficiency standards for all commercial and industrial properties. CECO would involve retrofitting existing commercial and industrial buildings for which a building permit is pulled for renovation or addition above a specified project size threshold. p (RDR) • Implements Which Policy(ies): U 6.1.5; U 6.1.11; U 6.1.12; U 6.1.13	Helen Selph, Winfred DeLeon	●				●	●				This measure has been accomplished through Title 24 requirements for commercial properties.

IMPLEMENTATION AREA: UTILITIES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Dept. Contact	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
PWD	CDD	30	The City shall conduct a study to explore the feasibility of an advanced waste-to-energy conversion program, focusing on organics or other non-recyclable, problematic portions of the waste stream. The study shall include consideration for the City developing a "demonstration energy park," and shall identify future opportunities for a waste-to-energy program on a regional, cooperative basis with SMUD, Sacramento County, and others. <input type="checkbox"/> (PSR) <ul style="list-style-type: none"> Implements Which Policy(ies): U 6.1.14; U 5.1.16 	Jon Blank, Terrance Davis	●							●		
CDD	PWD -	31	The City shall prepare solar guidelines for new development, including standards for sites, subdivisions, buildings, landscaping, passive solar design, solar water and space heating, and solar thermal swimming pool heaters; as well as the exceptions and exclusions for solar given Sacramento's latitude and solar angle. <input type="checkbox"/> (RDR) <ul style="list-style-type: none"> Implements Which Policy(ies): U 6.1.7 	Helen Selph, Jon Blank			●			●	●			Implemented ordinance 15.04.040 for small residential roof top solar energy systems which addresses aspects of this measure.
CDD	EDD, DOU	32	The City shall work with City partners (e.g., Sacramento County) and energy providers (e.g., SMUD and PG&E) to develop and maintain a "shovel ready" program for renewable energy development. Considerations should include: <ul style="list-style-type: none"> Implements Which Policy(ies): U 6.1.15; U 6.1.6 Collaborating with SMUD in identifying possible sites for production of renewable energy using local renewable resources such as solar, wind, small hydro, and biomass. Evaluating potential land use, environmental, economic, and other constraints affecting the development of renewable resources within city limits. Establishing a protocol for reviewing a proposed alternative energy project against existing City policies and ordinances. The protocol should identify optimal locations and best means to avoid noise, aesthetic, and other potential land use compatibility conflicts. <input type="checkbox"/> (MPSP) 	Helen Selph			●					●		The City is investigating the feasibility of installing additional on-site distributed-generation solar photovoltaics at municipal facilities.

IMPLEMENTATION AREA: UTILITIES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Dept. Contact	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	IT	33	The City shall annually review and modify building codes and development standards to facilitate the inclusion of evolving state-of-the-art telecommunication technologies and facilities. (RDR) • Implements Which Policy(ies): U 7.1.3; U 7.1.4; U 7.1.5; U 7.1.6	Winfred DeLeon				●				●		
PWD	N/A	34	The City shall continue to implement and expand educational programs and media campaigns to promote and educate the public about the 3R's (i.e., reduce, reuse, recycle) and the benefits of resource conservation, recycling, composting, and responsible purchasing. b (PI) • Implements Which Policy(ies): U 5.1.21, U 5.1.25	Jon Blank, Terrance Davis	●							●		

IMPLEMENTATION AREA : EDUCATION, RECREATION, AND CULTURE

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
PRD		1	The City shall review and update its Parks and Recreation Master Plan every 5 years to coincide with updates of the General Plan. (MPSP) • Implements Which Policy(ies): ERC 2.2.1	Mary de Beauvieres	●		●					●		The Parks and Recreation Master Plan is in need of updating. The update will get underway upon completion of the Citywide Impact Fee Study, currently underway.
PRD	CDD	2	The City shall review and update the Park Development Impact Fee Program to reflect the parks and recreation standards of the General Plan and the anticipated need for existing facility rehabilitation and renovation, higher parkland acquisition and construction costs, and development of active sport areas. (FB) • Implements Which Policy(ies): ERC 2.2.5	Mary de Beauvieres	●						●			Underway in conjunction with Citywide Impact Fee Study.
PRD	CDD	3	The City shall, at least every five years, review and update, as necessary, the Park Development Impact Fee Program to address existing facility rehabilitation and renovation and anticipated parkland land acquisition and construction costs.(FB) • Implements Which Policy(ies): ERC 2.2.5	Mary de Beauvieres	●		●				●			Underway in conjunction with Citywide Impact Fee Study.
PRD		4	The City shall develop standards for location, design, and programming of parks and recreational facilities in urban infill areas. (PSR) • Implements Which Policy(ies): ERC 2.2.4, ERC 2.2.9, ERC 2.1.11, ERC 2.2.18	Mary de Beauvieres	●							●		To be included in an update to the Parks and Recreation Master Plan.
PRD		5	The City shall establish standards for cultural heritage gardens and teen centers in the Parks and Recreation Master Plan. (MPSP) • Implements Which Policy(ies): ERC 2.2.5, ERC 2.2.14, ERC 2.2.15	Mary de Beauvieres	●							●		To be included in an update to the Parks and Recreation Master Plan.
PRD	FINANCE, CDD,CCL	6	The City shall complete a study to identify potential new funding mechanisms for (1) acquisition of neighborhood and community parkland, (2) acquisition and development of regional parks, parkways, recreation trails, and open space; (3) provision of equal Service Levels to underserved areas; (4) 100 percent ongoing maintenance; (5) recreation and community facilities; and (6) capital infrastructure repair/replacement. (FB) • Implements Which Policy(ies): ERC 2.5.1, ERC 2.5.3	Mary de Beauvieres		●					●	●		(1,2) An update to the Park Development Impact Fee Program (underway) includes proposed solutions to provide citywide improvements, including community centers and aquatic centers and funding for regional parks and parkways; (3) To be included in an update to the Parks and Recreation Master Plan; (4) Require new subdividers to fully fund maintenance of parks within their project boundary; (5) A Feasibility Study is underway for a North Natomas Community Center and Aquatics Facility; (6) \$4.25 million in Measure U funding was provided in the FY 15/16 Budget to provide critical repairs and improvements to the City's parks and pools; an itemized assessment of the park system is underway.

IMPLEMENTATION AREA : EDUCATION, RECREATION, AND CULTURE

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
LIB, PWD	FINANCE, CDD, CCS	7	The City shall work with the Sacramento Library Authority to review and update the Library Master Plan every 5 years. (MPSP) • Implements Which Policy(ies): ERC 3.1.1	Denise Davis and Jon Blank	●		●			●				The Library current Facility Master Plan 2007-2025 is updated biennially for trends and other changes in library operations that would impact design. Updates are approved by the Library Authority. Updates since 2009 are available on the Library website.
LIB, PWD	CDD	8	The City shall assist the Sacramento Library Authority in preparing an annual report on the Library Master Plan. (PSR) • Implements Which Policy(ies): ERC 3.1.1	Denise Davis and Jon Blank				●		●				The Library oversees updates to its FMP and works with City facilities staff as required. Annual and biennial updates are available to City staff to include as needed in their reporting.
CCS		9	The City shall conduct a study on the feasibility of expanding the Sacramento Convention Center. (IGC) • Implements Which Policy(ies): ERC 4.1.5	Jon Blank, Jodie Ulich	●						●			This study is in progress and currently expect to go to Council in Spring 2016 with a plan for remodel/expansion of the Convention Center along with a renovation of the Community Center Theater.

IMPLEMENTATION AREA: PUBLIC HEALTH AND SAFETY

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
PD	N/A	1	The City shall review and update its Police Master Plan every 5 years. (MPSP) • Implements Which Policy(ies): PHS 1.1.1	Scott Pettingell	●		●				●			The formulation of a PD Master Plan was delayed due to budgetary constraints. The PD is in the process of issuing an RFP to begin the Master Plan formulation process.
PD	N/A	2	The City shall submit an annual report to the City Council that evaluates implementation of its Police Master Plan. (PSR) • Implements Which Policy(ies): PHS 1.1.1	Scott Pettingell				●			●			The Chief of Police will submit the annual report once the Master Plan has been completed.
PWD	FD,PD	3	The City shall prepare and implement a plan to address any delays in police response times due to changes in traffic levels of service. (MPSP) • Implements Which Policy(ies): PHS 1.1.2	Scott Pettingell, Jason Lee, Sparky Harris	●								●	
PD	N/A	4	The City shall develop and implement a public education program regarding crime prevention measures and support community programs, activities, and strategies aimed at preventing crime including youth gang activities. (IGC/JP/PI) • Implements Which Policy(ies): PHS 1.1.10; PFS 1.1.11	Scott Pettingell	●				●		●			The PD is implementing and/or collaborating on the following programs/strategies: Cops N Clergy, Police Activities League, Gang Violence Suppression Grant, Boys and Girls Club of America, Magnet Program, Cadet Program, Cops N Kids, Roberts Family Development Center, Men's Leadership Academy, Sacramento Unified School District, Men's Leadership Academy, South Side Christian Center, Nextdoor.com, Neighborhood Watch, Crime Prevention Through Environmental Design (CEPTD), DUI education, anti-auto theft education, ShotSpotter and Police Observations Devices (PODs).
FD	N/A	5	The City shall review and update its Fire Department strategic plan every 5 years. (MPSP) • Implements Which Policy(ies): PHS 2.1.1	Michelle Basurto		●					●			The Fire Department anticipates reviewing its 2012-17 Strategic Plan in 2016 with the goal of developing an updated version in 2017. In addition, the Fire Department is in the process of drafting a Fire Protection and Emergency Medical Services Master Plan which will incorporate the result of the Standards of Cover Study.
FD	N/A	6	The City shall submit an annual report to the City Council that evaluates the implementation of its Fire Department Strategic Plan. (PSR) • Implements Which Policy(ies): PHS 2.1.1	Michelle Basurto				●			●			The Fire Department anticipates reviewing its 2012-17 Strategic Plan in 2016 with the goal of developing an updated version in 2017. Thereafter, the Fire Departments anticipates reporting on the progress of its implementation.
PWD	PD,FD	7	The City shall prepare and implement a plan to address any delays in fire response times due to changes in traffic levels of service. (MPSP) • Implements Which Policy(ies): PHS 2.1.2; PHS 2.1.6; PHS 2.1.8	Jason Lee	●				●				●	

IMPLEMENTATION AREA: PUBLIC HEALTH AND SAFETY

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
FD	N/A	8	The City shall adopt official fire service level standards to provide adequate fire protection and emergency medical services. (MPSP/SO) • Implements Which Policy(ies): PHS 2.1.3	Jason Lee, Michelle Basurto		●					●			The Fire Department is in the process of conducting a Standards of Cover study which will be used as a tool to assist in determining the most effective and efficient methods for providing quality emergency response service as well as the need for additional response units and/or facilities.
FD	N/A	9	The City shall review the call volumes of fire companies annually to evaluate the need for additional response units. (MPSP/SO/FB) • Implements Which Policy(ies): PHS 2.1.4; PHS 2.1.5	Jason Lee, Michelle Basurto		●		●			●			The Fire Department is in the process of conducting a Standards of Cover study which will be used as a tool to assist in determining the most effective and efficient methods for providing quality emergency response service as well as the need for additional response units and/or facilities.
PWD	PD, FD	10	The City shall identify and designate transportation corridors for preemptive traffic signals. (SO) • Implements Which Policy(ies): PHS 2.1.9	Fedolia Harris, Scott Pettingell, Michael Bartley					●				●	
FD	CDD	11	The City shall prepare and adopt a fire protection development impact fee program to support the fire protection services needed for new development. (RDR/FB) • Implements Which Policy(ies): PHS 2.1.11	Raymond Costantino, Jason Lee		●					●			A citywide development impact fee study is currently in progress. It is anticipated to be completed in 2016.
FD	NS	12	The City shall develop and implement a community program for educating city residents in fire prevention and emergency preparedness. (PI) • Implements Which Policy(ies): PHS 2.2.1	Jason Lee, Vincene Jones, Kristina P, Jason Lee		●					●			The funding to support the Fire Department's community program to educate the public was eliminated during the FY 2009/10 budget process. The Department continues to work with other departments and agencies to provide education on emergency preparedness and to seek alternative approaches to providing public education in fire prevention. In 2016 the department anticipates improving its capacity of supporting community requests and the youth fire setter program.
CDD	FD/EDD	13	The City shall develop and maintain a list of older buildings that may be considered fire hazards, because they were constructed prior to requirements for fire-resistant construction materials, internal sprinklers, and other fire safety systems, and shall inform property-owners of identified buildings about improvements to improve fire safety. (PSR) • Implements Which Policy(ies): PHS 2.2.3	Jason Lee, Carl Simpson	●				●			●		
FD	FD	14	The City shall maintain and update a list of hazardous sites, buildings, and uses in the city that violate building code standards. (RDR) • Implements Which Policy(ies): PHS 3.1.1; PHS 6.1.7	Carl Simpson, Jason Lee					●		●			The County has the authority and provides updates quarterly of the hazardous sites and materials. The uses are being maintained by the Fire Prevention Division

IMPLEMENTATION AREA: PUBLIC HEALTH AND SAFETY

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
OES	PD, FD, PWD, DOU	15	The City shall review and update its Multi Hazard Emergency Plan every 5 years. During the next update the City shall account for increased potential for black- outs in summertime. p (MPSP) • Implements Which Policy(ies): PHS 4.1.1	Scott Pettingell, Michael Bartley, Sparky Harris, Tony Bertrand, Jason Sirney	●		●					●		
OES	All	16	The City shall conduct annual emergency response training for City staff. (SO) • Implements Which Policy(ies): PHS 4.1.4	All, Jason Sirney				●				●		
OES	PD,FD	17	The City shall develop and implement a program for training city residents in emergency response and disaster preparedness. (PI) • Implements Which Policy(ies): PHS 4.1.6	Jason Sirney, Scott Pettingell, Michael Bartley	●				●			●		
OES	PD,FD	18	As part of the implementation of the Sacramento County Multi-Hazard Mitigation Plan, the City shall participate in the development of a seasonal multi-hazard public education campaign to enhance public awareness of the risk of natural hazards, disaster preparedness, climate change impacts, and how citizens can reduce exposure to hazard-related losses. p (PI) • Implements Which Policy(ies): PHS 4.1.6	Jason Sirney, Scott Pettingell, Michael Bartley	●				●			●		
CDD	PWD, DOU	19	The City shall develop an Interagency Adaptation Team to work with appropriate agencies (e.g., California Natural Resources Agency, State Lands Commission, California Energy Commission, Sacramento Area Flood Control Agency [SAFCA], UC Davis) and neighboring jurisdictions (e.g., Sacramento County) to: • Implements Which Policy(ies): PFS 5.1.7 • Ensure that current information and data on climate change effects and impacts are considered and addressed as part of updates to infrastructure and utility plans, manuals, and specifications. • Review existing infrastructure plans, policies, standards, and investments to ensure information about projected climate change impacts is included. • Assess impacts of climate change effects when siting new infrastructure and maintaining or renovating existing infrastructure. • Incorporate climate change impact information into the design, construction, operation, and maintenance of infrastructure.	Helen Selph	●				●		●			<p>The City has joined the Capital Region Climate Readiness Collaborative, which is still in its organization-building stage.</p> <p>Accomplishments for 2015 include:</p> <ul style="list-style-type: none"> • Worked with the inaugural cohort of CivicSpark to develop two projects that enhance resiliency for the region: developing a climate vulnerability assessment plan for the region's transportation system, and supporting outreach and engagement for a community-led urban greening program. • Hosted a 3-day NOAA Adaptation Planning workshop. • Embarked on an effort to develop adaptation and regional resiliency communication materials for elected officials and other local leaders. • Supported member projects including Valley Vision's Business Resiliency Toolkit and Sacramento County's BRACE work. • Prepared and submitted comments on statewide efforts including the Draft Cap-and-Trade Auction Proceeds Second Investment Plan and supported the development of ARCCA's comments letters for the Draft General Plan Guidelines and the Safeguarding California Implementation Action Plans.

IMPLEMENTATION AREA: PUBLIC HEALTH AND SAFETY

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
OES	N/A	20	The City shall work with Sacramento County to develop and maintain a database of health and human service facilities within the city and Sacramento County, and areas that are not served or under-served. <i>(RDR/IGC)</i> • Implements Which Policy(ies): PHS 5.1.1	Carl Simpson, Remi Mendoza, Jason Sirney	●				●			●		
OES	EOS	21	The City shall create a heat response plan, focusing on meeting the needs of vulnerable populations. <i>p (MPSP)</i> • Implements Which Policy(ies): PHS 5.1.1; PFS 5.1.13	Jason Sirney	●				●			●		
CDD	FD	22	The City shall submit an annual report to the City Council that evaluates implementation of its Code Enforcement Master Plan. <i>(PSR)</i> • Implements Which Policy(ies): PHS 6.1.1	Carl Simpson, Jason Lee				●				●		

IMPLEMENTATION AREA: ENVIRONMENTAL RESOURCES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
DOU	CDD	1	The City shall review and update its stormwater quality design standards when necessary and in accordance with the NPDES permit requirements, and incorporate the new requirements into the City's drainage design standards. (RDR/MPSP) • Implements Which Policy(ies): ER 1.1.3	Tony Bertrand					●		●			The City continues to implement stormwater quality design standards for new development in accordance with the latest NPDES requirements. As new NPDES requirements are adopted, the City will review and update current drainage design standards.
CDD	N/A	2	The City shall review and amend, as necessary, the subdivision, grading, and other ordinances of the Sacramento City Code to ensure that biological resources are protected consistent with General Plan policies. (RDR) • Implements Which Policy(ies): ER 2.1.1–ER 2.1.10; ER 2.1.15	Scott Johnson					●		●			Activities requiring discretionary approvals are required to comply with the California Environmental Quality Act (CEQA). Through the CEQA process, mitigation measures are applied where applicable to protect biological resources consistent with the General Plan Policies.
PWD	CDD	3	The City shall review and update its Urban Forest Management Plan every 10 years. p (MPSP) • Implements Which Policy(ies): ER 3.1.1	Joe Benassini and Kevin A. Hocker	●		●					●		RFP expected in the beginning of FY17.
PWD	CDD	4	The City shall identify funding for the development and implementation of a street tree master planting plan for major transportation corridors. p (MPSP) • Implements Which Policy(ies): ER 3.1.1; ER 3.1.2; ER 3.1.4; ER 3.1.6; ER 3.1.7	Joe Benassini and Kevin A. Hocker	●				●			●		May be considered as part of the UF Masterplan, requires DE, Transportation and CDD collaboration.
PWD	CDD	5	The City shall continue to work with local and regional tree experts to review and update every 5 years a list of preferred tree species that are adapted to Sacramento's climate and cultural conditions, and are expected to survive in hotter, drier future climate conditions. p (PSR) [Source: 2012 CAP] • Implements Which Policy(ies): ER 3.1.2; ER 3.1.7	Joe Benassini and Kevin A. Hocker	●		●			●				Substantially complete, will include revised parking lot shade guidelines.
PWD	PRD, CDD	6	The City shall prepare and continually update an inventory of trees within the city. p (PSR) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.3	Joe Benassini and Kevin A. Hocker	●				●	●				This is an ongoing project, The inventory is constantly under revision as we cycle through each pruning zone and the individual trees.
PWD	PWD	7	The City shall prepare and adopt an ordinance to require tree replacements for loss of heritage trees. p (RDR/MPSP) • Implements Which Policy(ies): ER 3.1.3	Joe Benassini and Kevin A. Hocker	●							●		Tree replacements are generally required for removal of city street trees. The masterplan will discuss and likely implement mitigation for removal of private trees.
PWD	N/A	8	The City shall work with local organizations and residents to continue park and street tree planting and tree replacement programs with a goal of adding 1,000 new trees annually. p (SO) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.3; ER 3.1.7	Joe Benassini and Kevin A. Hocker					●	●				Ongoing partnership with the Sacramento Tree Foundation through SMUD, as well as city efforts.

IMPLEMENTATION AREA: ENVIRONMENTAL RESOURCES

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
PRD	CDD	9	The City shall incorporate sustainable design into park development standards and shall coordinate with Urban Forest Services and Sacramento Tree Foundation to pursue grant funding to add trees to parks. § (RDR/PI) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.9	Mary de Beauvieres	●				●					Updated Park Development Guidelines for consistency with City's Water Conservation Ordinance. Worked with SAFCA staff to relocate trees to be removed for levee improvements to City parkland in Garden Highway area; other sites may be explored. This policy shall be incorporated into the next update of the Parks and Recreation Master Plan, anticipated to follow completion of the Citywide Impact Fee Study.
PRD	CDD	10	The City shall amend the Parks and Recreation Master Plan to promote community gardens in both new growth and infill development areas. § (RDR/PI) • Implements Which Policy(ies): ER 4.1.1; ER 4.1.2	Mary de Beauvieres	●						●			The City currently exceeds its service level goal to provide 1 community garden for every 50,000 population; it currently has 13 community gardens containing 305 plots. An additional 25 plots are under construction at Truitt Brooks Park.
PRD	CDD	11	The City shall work with local and regional partners to seek funding to develop and maintain a regional demonstration garden and training center and demonstration gardens in each City Council District for public education on community gardens and rooftop gardens. § (FB/IGC/JP) • Implements Which Policy(ies): ER 4.1.1; ER 4.1.2	Mary de Beauvieres			●					●		Existing community garden locations sometimes host demonstrations/training.
PWD	CDD, PWD, DOU	12	The City shall work with SMUD, Sacramento County, SACOG, Sacramento Metropolitan Air Quality Management District, and others to develop and regularly update the city's Greenhouse Gas Emissions Inventory at least every five years. § (PSR) • Implements Which Policy(ies): ER 6.1.5; ER 6.1.6; ER 6.1.8	Helen Selph, Terrance Davis, Jon Blank, Jennifer Venema					●		●			Public Works prepared a 2015 to the CAP for Internal Operations. The CAP includes a new inventory of GHG emissions associated with municipal operations for the calendar year 2013.
CDD	N/A	13	The City shall develop and adopt an ordinance to require new development be designed to reduce visual prominence through methods such as sensitive site design and building orientation, breaking up massing, hiding parking areas from view, landscaping that screens or softens the view of development, and limiting the impacts of new roadways and grading on natural settings. (RDR) • Implements Which Policy(ies): ER 7.1.2	Bruce Monighan	●							●		We have reviewed the current policy under 17.332.080 and have not found a need for modification of the ordinance.

IMPLEMENTATION AREA: ENVIRONMENTAL CONSTRAINTS

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CDD	CDD	1	The City shall review and update its seismic and geologic safety standards when there are updates to the Uniform Building Code and California Building Code to ensure consistency with these codes and best management practices. (RDR) • Implements Which Policy(ies): EC 1.1.1	Remi Mendoza, Winfred DeLeon					●		●			City conducts this every three years as the State Building Code is updated tri-annually.
CDD	DOU	2	The City shall review and update the General Plan as necessary to maintain consistency with the Central Valley Flood Protection Plan, which is updated by the California Department of Water Resources (DWR) every five years. (MPSP) • Implements Which Policy(ies): EC 2.1.8; EC 2.1.10; EC 1.2.11; EC 2.1.12	Remi Mendoza					●	●				
DOU	CDD	3	The City shall conduct a study to identify ways it can improve the city's FEMA Community Rating System Score. Based on findings from the study, the City shall pursue cost effective actions that improve its Community Rating System Score. (PSR) • Implements Which Policy(ies): EC 2.1.9	Tony Bertrand	●				●		●			DOU has been studying the 2013 Community Rating System manual. Based on our findings, in 2015, the City completed a Program for Public Information and dam brochure to obtain a higher score. Further points are being pursued.
CDD	DOU	4	Upon any update of the General Plan to address changes in the Central Valley Flood Protection Plan, the City shall review and update, as necessary, the Planning and Development Code to be consistent with the General Plan and California Department of Water Resources (DWR) Urban Level of Flood Protection Criteria. (RDR/MPSP) • Implements Which Policy(ies): EC 2.1.13; EC 2.1.14	Tony Bertrand	●				●		●			
CDD	CDD, PWD, DOU, FD, PD	5	The City shall work with SAFCA and the CVFPB to develop and adopt by 2016 flood safety facility plans that detail funding strategies and improvements to achieve 200-year flood protection by 2025. (MPSP/IGC) • Implements Which Policy(ies): EC 2.1.13; EC 2.1.14; EC 2.1.15; EC 2.1.16; EC 2.1.17	Tony Bertrand				●			●			

IMPLEMENTATION AREA: ENVIRONMENTAL CONSTRAINTS

Responsible Department	Supporting Department		Implementation	Responsible/ Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
DOU	CDD	6	In conjunction with the annual General Plan report, the City shall prepare and annually submit to the California Department of Water Resources and the Central Valley Flood Protection Board a flood management report on project or non-project levees that benefit land within protected by the levees. (PSR) • Implements Which Policy(ies): EC 2.1.18	Tony Bertrand, Remi Mendoza				●				●		The City will submit a 200-year plan to City Council in June 2015 based on the new state requirements. The City will follow up with an annual report starting in the Summer 2017.
CDD	DOU	7	The City shall develop and adopt an ordinance to require new development adjacent to a levee to dedicate the levee footprint to the appropriate public flood control agency. (RDR/IGC) • Implements Which Policy(ies): EC 2.1.17; EC 2.1.21	Remi Mendoza, Tony Bertrand	●						●			
DOU	CDD, PWD,FD, PD, OES	8	Upon any update of the General Plan to address changes in the Central Valley Flood Protection Plan, the City shall review and update, as necessary, the local Comprehensive Flood Management Plan and the Emergency Operations Plan, which includes the local Evacuation Plan, to be consistent with the General Plan and California Department of Water Resources (DWR) Urban Level of Flood Protection Criteria. (MPSP/IGC) • Implements Which Policy(ies): EC 2.1.23	Remi Mendoza, Sparky Harris, Jason Sirney, Scott Pettingell, Michael Bartley, Tony Bertrand	●				●		●			DOU has updated the CFMP and will present it to City Council in the Spring/Summer 2016. DOU has drafted the Utilities Emergency Action Plan, which meets the DWR requirements. The final should be completed in 2016.
DOU	CDD, PWD,FD, PD, EOS	9	The City shall update the Comprehensive Flood Management Plan to include current evacuation plans for a Folsom, Nimbus, or Oroville dam failure. (MPSP/IGC/JP) • Implements Which Policy(ies): EC 2.1.23; EC 2.1.25	Remi Mendoza, Sparky Harris, Jason Sirney, Scott Pettingell, Michael Bartley, Tony Bertrand	●					●				The new evacuation plans (aka Rescue and Evacuation maps) have been completed for levee breaks and Folsom Dam. The maps are incorporated into the CFMP and the Utilities EAP.
OES	CDD, PWD, DOU,FD, PD	10	The City shall work with the Sacramento Office of Emergency Services to annually review and update, as necessary, the local Evacuation Plan, which is part of the Emergency Operations Plan. (MPSP/IGC) • Implements Which Policy(ies): EC 2.1.23; EC 2.1.25	Remi Mendoza, Sparky Harris, Tony Bertrand, Scott Pettingell, Michael Bartley, Jason Sirney				●				●		

IMPLEMENTATION AREA: ADMINISTRATION

Responsible Department	Supporting Department		Implementation	Responsible/Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CCD	ALL	1	The City shall prepare an annual report to the City Council on the status of the General Plan and progress in its implementation, including the status of priority implementation programs and the progress in meeting the city's fair share of regional housing needs, and implementing policies and programs that reduce GHGs, and submit it to the California Office of Planning and Research.	Raymond Costantino				●			●			Conducted annually.
CCD	ALL	2	The City shall review the General Plan every 5 years and update it as appropriate.	Remi Mendoza	●		●				●			
CCD	N/A	3	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to update and adopt a Sphere of Influence consistent with the growth planned for in the General Plan.	Jim McDonald	●							●		
CCD	DOU, PW, PD,FD,DPR	4	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to prepare and adopt a Municipal Service Review (MSR) to identify the existing capacity and means of financing the probable demand for services based on the build out of the General Plan.	Jim McDonald, Tony Bertrand, Spark Harris, Scott Pettingell, Jason Lee, Mary de Beauvieres	●							●		
CCD	ALL	5	The City shall improve upon and expand the city's MATRIX program to include outside agencies and neighborhood and business groups.	Bridgette Williams					●					Other efforts and programs have replaced this one.
CCD	ALL	6	The City shall conduct an annual review of the Livability Index and report the findings to City Council.	Raymond Costantino, Helen Selph				●			●			Conducted annually.
CCD	ALL	7	The City shall work with department managers and directors in evaluating the effectiveness of the General Plan in its role in guiding city operations, development review, master planning, and budgeting. A summary of this discussion and evaluation shall be reported to the City Council on an annual basis.	Raymond Costantino				●			●			Conducted annually.

IMPLEMENTATION AREA: ADMINISTRATION

Responsible Department	Supporting Department		Implementation	Responsible/Supporting Depts. Contacts	2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	2015 Update
CCD	Neigh Serve/EDD	8	The City shall prepare and implement a public outreach program to educate business and community groups on the General Plan and its role in guiding city operations, development review, master planning, and budgeting.	Raymond Costantino, Vincene Jones, Kristina Palone, Rachel Hazlewood	●				●		●			
CCD	ALL	9	The City shall create a priority list for how sections of the Sacramento Code and applicable guidelines will be updated consistent with the General Plan.	Joy Paterson, Jim McDonald	●				●		●			
CCD	DOU, PWD, EDD	10	The City shall identify and prioritize key areas (e.g., transit centers, mixed-use corridors), development sites, opportunity areas, and infill areas for rezoning to promote infill development and ensure consistency with the General Plan.	Jim McDonald, Tony Bertrand, Spark Harris, Rachel Hazlewood					●		●			
CCD	N/A	11	The City shall review and update the Sacramento City Code consistent with the policies and diagrams of the General Plan.	Joy Paterson, Jim McDonald	●				●	●				Completed in 2014
CCD	CDD	12	As part of its annual review and adoption of the Budget and Capital Improvement Program, the City shall review the policies and implementation programs of the General Plan to ensure consistency in the Budget and Capital Improvement Program.	Raymond Costantino				●			●			Conducted Annually.
CCD	ALL	13	The City shall prepare and implement internal guidelines for preparation and adoption of geographic and operational master plans and strategies that includes the types of master plans and strategies that will be prepared, updated, and adopted by city departments in the future.	Jim McDonald				●	●		●			